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Source: PMI® CAPM® Certification Handbook

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## PMI Certified Associate in Project Management (CAPM) Sample Questions (Q924-Q929):

### NEW QUESTION # 924

Which of the Perform Quality Assurance tools and techniques may enhance the creation of the work breakdown structure (WBS) to give structure to the decomposition of the scope?

- A. Activity network diagrams
- B. Interrelationship digraphs

- C. Affinity diagrams
- D. Matrix diagrams

**Answer: C**

Explanation:

Section: Volume B

Explanation:

8.2.2 Perform Quality Assurance: Tools and Techniques

8.2.2.1 Quality Management and Control Tools

The Perform Quality Assurance process uses the tools and techniques of the Plan Quality Management and Control Quality processes. In addition, other tools that are available include (see also Figure 8-10):

Affinity diagrams. The affinity diagram is similar to mind-mapping techniques in that they are used to

generate ideas that can be linked to form organized patterns of thought about a problem. In project management, the creation of the WBS may be enhanced by using the affinity diagram to give structure to the decomposition of scope.

Process: 8.2 Perform Quality Assurance

Definition: The process of auditing the quality requirements and the results from quality control measurements to ensure that appropriate quality standards and operational definitions are used.

Key Benefit: The key benefit of this process is that it facilitates the improvement of quality processes.

Inputs

1. Quality management plan
2. Process improvement plan
3. Quality metrics
4. Quality control measurements
5. Project documents

Tools & Techniques

1. Quality management and control tools
2. Quality audits
3. Process analysis

Outputs

1. Change requests
2. Project management plan updates
3. Project documents updates
4. Organizational process assets updates

#### NEW QUESTION # 925

Which item is a formal proposal to modify any document, deliverable, or baseline?

- A. Risk urgency assessment
- B. Scope baseline
- C. Requirements documentation
- D. Change request

**Answer: D**

#### NEW QUESTION # 926

Which type of elaboration allows a project management team to manage at a greater level of detail as the project evolves?

- A. Repetitive
- B. Cyclic
- C. Progressive
- D. Iterative

**Answer: C**

Explanation:

Section: Volume D

Explanation/Reference:

### NEW QUESTION # 927

Which document in the project management plan can be updated in the Plan Procurement Management process?

- A. Risk matrix
- **B. Requirements documentation**
- C. Budget estimates
- D. Procurement documents

**Answer: B**

Explanation:

Section: Volume B

Explanation:

Process: 12.1 Plan Procurement Management

Definition: The process of documenting project procurement decisions, specifying the approach, and identifying potential sellers.

Key Benefit: The key benefit of this process is that it determines whether to acquire outside support, and if so, what to acquire, how to acquire it, how much is needed, and when to acquire it.

Inputs

1. Project management plan
2. Requirements documentation
3. Risk register
4. Activity resource requirements
5. Project schedule
6. Activity cost estimates
7. Stakeholder register
8. Enterprise environmental factors
9. Organizational process assets

Tools & Techniques

1. Make-or-buy analysis
2. Expert judgment
3. Market research
4. Meetings

Outputs

1. Procurement management plan
2. Procurement statement of work
3. Procurement documents
4. Source selection criteria
5. Make-or-buy decisions
6. Change requests
7. Project documents updates

### NEW QUESTION # 928

What scenario describes when a project must be created due to market demand?

- A. A public company authorizes a project to create a new service for electric car sharing to reduce pollution.
- **B. A car company authorizes a project to build more fuel-efficient cars in response to gasoline shortages.**
- C. Researchers develop an autonomous car, with several new features to be commercialized in the future.
- D. Stakeholders request that raw materials be changed due to locally high costs.

**Answer: B**

### NEW QUESTION # 929

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