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PMI PgMP Exam Syllabus Topics:

Section	Weight	Objectives
Topic 1: Strategic Program Management	15%	- Benefits Realization Planning • 1. Define and map expected benefits • 2. Establish benefits measurement framework - Strategic Alignment • 1. Align program objectives with organizational strategy • 2. Assess external factors impacting program strategy • 3. Evaluate program alignment with business goals

Topic 2: Program Life Cycle Management	44%	- Program Execution • 1. Manage program delivery and integration • 2. Monitor performance and adjust plans • 3. Coordinate projects and components - Program Planning • 1. Plan risk, quality, and communications • 2. Develop program management plan • 3. Define scope, schedule, budget, and resources - Program Closure • 1. Complete deliverables and transfer ownership • 2. Formal program closure • 3. Document lessons learned - Program Initiation • 1. Develop program charter • 2. Identify stakeholders and governance structure
Topic 3: Benefits Management	11%	- Benefits Sustainment • 1. Update benefit documentation • 2. Ensure long-term value delivery - Benefits Delivery and Transition • 1. Transition benefits to operations • 2. Monitor benefit realization - Benefits Identification and Definition • 1. Classify and prioritize benefits • 2. Establish benefit ownership
Topic 4: Program Governance	14%	- Compliance and Control • 1. Oversee change management • 2. Monitor adherence to standards and regulations - Governance Framework Design • 1. Define decision-making structures • 2. Establish policies and procedures - Performance Oversight • 1. Review program health and progress • 2. Ensure accountability and transparency

Topic 5: Stakeholder Management	16%	- Stakeholder Identification and Analysis • 1. Assess stakeholder engagement level • 2. Map stakeholder interests and influence - Stakeholder Engagement Strategy • 1. Manage expectations and resolve conflicts • 2. Develop communication and engagement plans - Stakeholder Relationship Management • 1. Build and maintain trust • 2. Ensure alignment with program goals
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PMI Program Management Professional (PgMP) Sample Questions (Q161-Q166):

NEW QUESTION # 161

The sponsor is conducting a meeting and a Project Manager is reporting that his project is behind schedule by three weeks and under budget by \$80K US. You discover from the PMO that the project is behind schedule by eight weeks and is over budget. What should you do?

- A. Notify senior management
- B. Ask the PMO to investigate the project status
- C. Review with the Project Manager how this status was produced
- D. Report the Project Manager to PMI

Answer: C

NEW QUESTION # 162

You are the project manager for your organization and are working with the project stakeholders and the business analyst to define all of the deliverables the project is to create. The stakeholders would like the option of adding more deliverables later in the project and keeping the requirements somewhat open for changes.

You explain to the business analyst that you need a set of requirements that define exactly what needs to be delivered for the project. What document are you trying to create in this early stage of the project?

- A. Detail design document
- B. Project scope statement
- C. Project charter
- D. Requirements technical documentation

Answer: B

Explanation:

Section: Volume A

NEW QUESTION # 163

You are the program manager for your organization. Management has asked you to create a method to track the program stakeholders' concerns, threats, and demands for communication. They would like you to map out each stakeholder or stakeholder group and identify trends within the chart to help your program communicate better. What type of a chart should you create for management?

- A. RACI chart
- **B. Stakeholder analysis chart**
- C. Communication matrix
- D. Roles and responsibilities chart

Answer: B

NEW QUESTION # 164

You are beginning a new project and a portion of the development will be created by a foreign company. You are not sure how to do business with this company because it is offshore. What document would be best to guide you in this business?

- A. Historical information from past projects
- **B. Company's policies and procedures**
- C. Local laws of the offshore company
- D. PMI Code of Conduct

Answer: B

NEW QUESTION # 165

A company wants to perform a preliminary stakeholder analysis to assess a new program's support. What should the program manager develop?

- A. Responsible, accountable, consult, and inform (RACI) matrix, stakeholder list, and escalation process
- B. Stakeholder strengths, weaknesses, opportunities and threats (SWOT) analysis
- C. Program communications management plan and the stakeholder charter
- **D. Stakeholder engagement plan, stakeholder register, and stakeholder map**

Answer: D

NEW QUESTION # 166

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