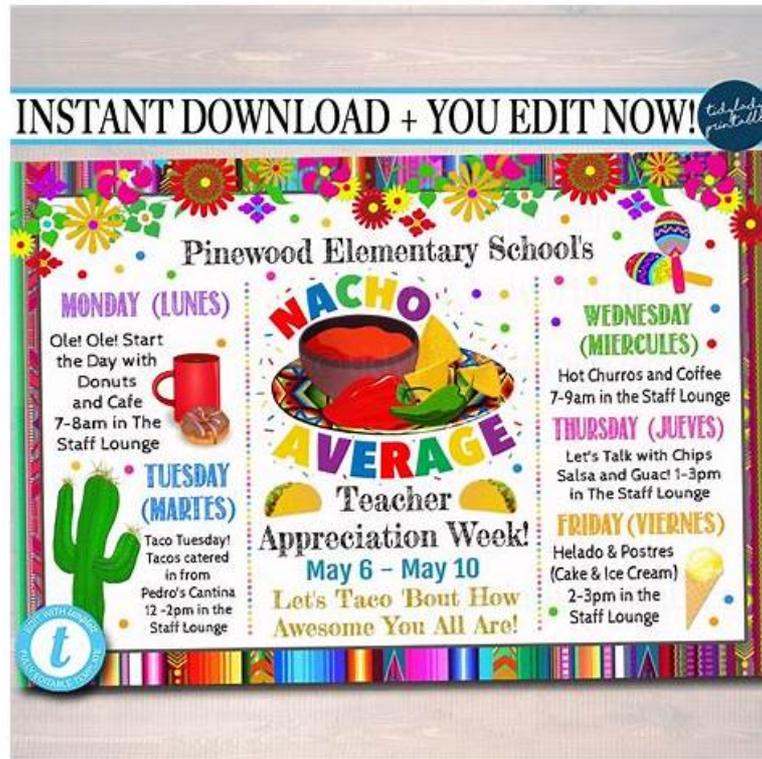


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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.</li> </ul>

Topic 4	<ul style="list-style-type: none"> <li>Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.</li> </ul>

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### PMI Certified Professional in Managing AI Sample Questions (Q64-Q69):

#### NEW QUESTION # 64

A project involves integrating AI systems across multiple departments, each with different access levels. This complex AI project has presented the project manager with significant issues related to data misuse. The project team has been focused on their ethics guidelines but continues to experience data misuse. The project involves different regional data protection regulations which further increases the complexity.

What issue will cause these challenges to occur?

- A. Overlooking algorithmic bias and fairness concerns
- B. Lack of a detailed plan addressing a governance strategy
- C. Limited awareness of explainability requirements
- D. Failure to implement robust encryption for data security

**Answer: B**

Explanation:

In PMI-CPMAI, persistent issues like data misuse across departments and jurisdictions point directly to weaknesses in AI and data governance, not just ethics awareness. While ethics guidelines are important, they are only one element of a complete governance framework. PMI's AI governance view stresses the need for a detailed, actionable governance strategy that defines roles (owners, stewards, custodians), access controls, data classification, data use policies, approval workflows, and compliance processes that consider regional regulations (e.g., differing data protection laws).

Without such a governance plan, teams may unintentionally share or use data in ways that conflict with internal policies or external regulations, even if they know and care about ethics. Algorithmic bias (option C) and explainability (option A) are important but do not directly address cross-department access management and regional regulatory differences. Failure to implement robust encryption (option D) concerns technical security of data in transit/at rest; it does not, by itself, prevent misuse by authorized but improperly governed users.

Therefore, the root issue causing these challenges is the lack of a detailed plan addressing a governance strategy (option B), which

should integrate ethics, regulatory requirements, and operational controls for data use across departments and regions.

#### NEW QUESTION # 65

The project team at an IT services company is working on an AI-based customer support chatbot. To help ensure the chatbot functions effectively, they need to define the required data.

Which method meets the project requirements?

- **A. Gathering historical customer interaction logs for training data**
- B. Integrating feedback from beta customers to refine the model
- C. Using synthetic data generated from sample customer conversations
- D. Developing a new script based on anticipated customer queries

**Answer: A**

Explanation:

For an AI-based customer support chatbot, PMI-CPMAI-aligned lifecycle guidance stresses that defining required data starts from real, historical interactions that reflect actual customer needs and behaviors. Gathering historical customer interaction logs for training data (option B) is the method that best meets this requirement. These logs typically include customer questions, intents, issues, resolutions, and escalation paths, providing a rich, labeled or label-ready corpus that is highly representative of real-world use. By analyzing these logs, the team can identify the most frequent intents, common phrasing, edge cases, and areas where customers are confused or dissatisfied. This directly informs data schema design, labeling strategies, and coverage requirements for the chatbot. It also helps define performance metrics (such as resolution rate for top intents) and guardrails. Synthetic data (option A) may supplement coverage but should not be the primary basis for defining required data, as it risks encoding designer assumptions instead of reality. Feedback from beta customers (option C) is valuable later in the evaluation and improvement phases. Developing scripts based on anticipated queries (option D) aids dialogue design but does not truly define the underlying data required for robust training. Therefore, gathering and leveraging historical customer interaction logs is the most appropriate method to define required data for an effective support chatbot.

#### NEW QUESTION # 66

A healthcare provider plans to deploy an AI system to predict patient readmissions. The project manager needs to conduct a risk assessment to ensure patient safety and data integrity.

What is an effective method to help ensure the AI system adheres to ethical standards?

- **A. Using an explainability framework**
- B. Conducting a stakeholder impact analysis
- C. Performing continuous monitoring and auditing
- D. Implementing a data encryption protocol

**Answer: A**

Explanation:

According to the PMI Certified Professional in Managing AI (PMI-CPMAI) framework, ensuring that an AI system adheres to ethical standards—particularly in high-risk domains such as healthcare—requires establishing mechanisms that promote transparency, accountability, fairness, and human interpretability. PMI-CPMAI highlights that one of the most effective methods to accomplish this is the use of an explainability framework.

PMI's Responsible AI guidance states that "ethical assurance requires that stakeholders can understand how an AI model arrives at its decisions, especially when outcomes impact human safety or well-being." Explainability frameworks provide clear, interpretable insights into model reasoning, feature importance, and decision pathways. This transparency supports multiple ethical principles:

\* fairness (by identifying potential biases),

\* accountability (by documenting the basis of predictions),

\* trustworthiness (by enabling clinicians to validate or override predictions), and

\* patient safety (by ensuring decisions are understandable and clinically appropriate).

PMI-CPMAI emphasizes that explainability is especially critical in healthcare because medical decisions must be defensible, reviewable, and aligned with clinical judgment. The guidance states: "Opaque AI systems pose elevated ethical risk in regulated environments; explainable AI reduces this risk by enabling practitioners to interrogate and validate model outputs." While the other options support overall risk management, they do not directly ensure ethical adherence:

\* B. Stakeholder impact analysis identifies affected parties but does not ensure ethical behavior.

\* C. Continuous monitoring supports safety and performance but does not inherently make decisions explainable.

\* D. Data encryption protects confidentiality but does not address ethical reasoning or fairness.

Thus, the method most directly aligned with ensuring ethical standards during risk assessment is A. Using an explainability framework.

#### NEW QUESTION # 67

An organization is planning their digital transformation initiatives by building an AI solution to focus on data-collection needs. The goal is to reduce the manual handling of data.

Which approach should be prioritized to achieve the objective?

- A. Upgrading cloud storage solutions for better data management
- B. Enhancing the current database infrastructure to handle larger volumes of data
- C. Implementing intelligent systems that can autonomously process and analyze data
- D. Outsourcing data-processing tasks to third-party vendors

**Answer: C**

Explanation:

In PMI-CP-aligned AI program guidance, when an organization's goal is to reduce manual handling of data, the focus is on automation of data intake, processing, and basic analysis rather than simply scaling storage or outsourcing tasks. The most appropriate strategy is to implement intelligent systems that can autonomously process and analyze data. Such systems may include automated data pipelines, intelligent document processing, and AI-driven extraction and transformation services that remove repetitive manual steps.

Option B directly addresses this by creating an AI solution that can ingest, validate, structure, and summarize data with minimal human intervention. This not only reduces manual workloads but also shortens cycle times, improves consistency, and lowers the risk of human error. Outsourcing data-processing tasks (option A) still relies on human labor, just in another organization, and does not achieve true digital transformation. Enhancing database infrastructure (option C) or upgrading cloud storage (option D) improves capacity and reliability, but does not inherently reduce manual handling—they are enabling technologies, not automation mechanisms. From an AI management perspective, a transformation initiative should prioritize intelligent automation of the data lifecycle, and that is best captured by implementing systems that autonomously process and analyze data as described in option B.

#### NEW QUESTION # 68

An organization's leadership team is concerned about the ethical implications of operationalizing their AI model. How should the project manager address these concerns in their presentation to the team?

- A. Highlight the model's high performance metrics and low error rates
- B. Discuss the implementation of differential privacy and the algorithms used to protect data
- C. Explain how the AI model complies with general data protection regulation (GDPR) and other regulations
- D. Demonstrate the use of bias detection tools to ensure fairness

**Answer: D**

Explanation:

PMI-CPMAI emphasizes that ethical AI is grounded in fairness, transparency, accountability, and the mitigation of harmful or discriminatory outcomes. When organizational leadership raises concerns about the ethical implications of operationalizing an AI system, PMI instructs project managers to anchor their response in fairness assurance practices and evidence that the AI model behaves responsibly across demographic and contextual variations. The PMI Responsible AI Framework specifically states that "demonstrating mechanisms for detecting, measuring, and mitigating bias is essential in addressing ethical concerns before deployment." The guidance further clarifies that ethical risk is most directly tied to the potential for biased outputs, unfair treatment of certain populations, and unintended consequences. PMI therefore requires that project teams employ fairness audits, disparate impact analyses, and bias-detection tools during the evaluation phase. These tools provide quantifiable evidence that the AI model's decisions are equitable, transparent, and aligned with the organization's ethical commitments.

While privacy technologies (B) and regulatory compliance demonstrations (D) are important, PMI differentiates between privacy risk and ethical fairness risk. Ethical concerns expressed by leadership typically relate to potential harm, discrimination, or inequitable outcomes—issues that are addressed most directly by bias detection processes. Performance metrics (A), although useful for technical validation, do not address ethical concerns and may even obscure systematic bias if used alone.

#### NEW QUESTION # 69

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