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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 2	• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 3	• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 4	• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 5	• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.

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Training MSP-Practitioner For Exam - Exam MSP-Practitioner Lab Questions

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q87-Q92):

NEW QUESTION # 87

Which of following groups can be a stakeholder for building a city programme?

- A. People interested in being residents
- B. Political leadership
- C. All of above
- D. Employees

Answer: C

NEW QUESTION # 88

Which of the following is NOT an MSP Governance Theme?

- A. Leadership and Stakeholder Engagement
- B. Quality Management
- C. Learning from Experience
- D. Organization

Answer: C

Explanation:

Learning from Experience is not classified as a Governance Theme but rather a Programme Management Principle in MSP. The MSP Practitioner clarifies: "Learning from experience is Programme management principle," which means it influences how programmes are managed but does not constitute a governance theme.

Governance Themes focus on structural elements such as Leadership and Stakeholder Engagement, Quality Management, and Organization, which provide the framework and controls for programme delivery.

Understanding this distinction aids in correctly applying MSP components to programme design and governance structures.

NEW QUESTION # 89

Which of the following defines an Emergent programme?

- A. Evolved from concurrent, individual projects with need to ensure compliance to organization strategy
- B. Translation of political priorities into a programme to refine and deliver desired changes
- C. Must do programmes often due to result of an external event and aimed to avoid negative implications
- D. Programme focused on transforming the way business functions

Answer: A

NEW QUESTION # 90

The programme is in the 'identify the programme' process. The CEngO is concerned that the engineering department will not be able to deliver the proposed Engineering Department Work at the same time as supporting the research into new smart meters and water leak detection equipment. The programme board believes that the engineering department will be able to manage, if the programme is planned optimally.

Which role is MOST LIKELY to approve the programme board's recommendation?

- A. Programme office lead
- B. Programme manager
- C. Business change manager
- D. Senior responsible owner

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-

management of 5th Edition MSP:

The 'Identify the programme' process is the initial stage of the MSP transformational flow. Its primary purpose is to turn a vague idea or mandate into a clear programme brief that justifies further investment.

During this process, the Senior Responsible Owner (SRO) is appointed to take personal accountability for the programme.

According to MSP 5th Edition, the SRO is the ultimate decision-maker at this stage. While the Programme Board (which may include the CEngO and other senior leads) provides advice and recommendations regarding resource feasibility and capacity, it is the SRO who must approve the way forward. Option A is correct because the SRO is responsible for ensuring the programme is viable and achievable. If the CEngO raises concerns about resource over-commitment, the SRO must weigh these concerns against the programme's strategic value and the Board's optimistic view. Ultimately, the SRO signs off on the programme brief and seeks authorization from the Sponsoring Group to move to the 'Design the outcomes' process. The Programme Manager (Option B) supports the process, but does not have the authority to approve the strategic direction or resource allocations of this magnitude. The SRO's role is to provide the leadership and decision-making necessary to resolve such internal resource conflicts at the start of the journey.

NEW QUESTION # 91

In Managing the Tranches, which role is responsible for preparing for the next tranche?

- A. The Programme Office
- B. The Programme Board
- C. The Benefits Realization Manager
- **D. The Programme Manager**

Answer: D

NEW QUESTION # 92

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