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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 2	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 3	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 4	<ul style="list-style-type: none"> The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.

PMI Certified Professional in Managing AI Sample Questions (Q104-Q109):

NEW QUESTION # 104

A healthcare organization plans to develop an AI-driven diagnostic tool. To define the required data, the project manager needs to ensure data consistency and accessibility.

Which method should the project manager use?

- A. Integrating electronic health records (EHR) with AI through machine learning (ML) algorithms
- B. Leveraging natural language processing (NLP) to standardize patient records**
- C. Employing a hybrid cloud strategy for scalable data storage
- D. Performing a data quality assessment with extraction, transformation, and loading (ETL) processes**

Answer: B,D

Explanation:

CPMAI's Data Understanding and Data Preparation phases stress that AI success in domains like healthcare depends on robust data pipelines that ensure consistency, quality, and accessibility before modeling begins.

Guidance describes these phases as profiling and assessing data, then performing cleaning, transformation, and structuring so that data are reliable and usable by downstream models.

A data quality assessment combined with ETL (extraction, transformation, loading) processes directly supports these objectives. ETL pipelines standardize formats across disparate systems, enforce validation rules, manage missing values, harmonize coding schemes (for example, diagnosis codes), and centralize data into accessible stores. This is exactly the kind of foundational work CPMAI describes as a prerequisite to effective model development, particularly in regulated sectors such as healthcare where inconsistent or inaccessible data can have clinical and regulatory consequences.

By contrast, using NLP to standardize records (B) is a specialized technique that may help later but does not replace a systematic quality and ETL process. Integrating EHR with ML algorithms (C) and designing hybrid cloud storage (D) are more about later technical integration and infrastructure than about defining and ensuring initial data consistency and accessibility. Thus, in line with CPMAI's data-centric guidance, performing a data quality assessment with ETL processes is the correct method, making option A the best answer.

NEW QUESTION # 105

An AI project for a financial technology client is at risk due to potential inaccuracies in data aggregation.

What is the first step the project manager should take to mitigate the risk?

- A. Create a data visualization.
- B. Evaluate the data freshness and relevance.
- C. Delete the suspicious data manually.
- **D. Understand the data characteristics.**

Answer: D

Explanation:

PMI's CPMAI/PMI-CPMAI approach stresses that risk mitigation for data issues starts in the Data Understanding work: identifying appropriate datasets, evaluating training data requirements, and validating data quality/ground truth before proceeding. In practical PMI terms, the project manager should first understand the data characteristics-sources and ownership, schemas, join keys, aggregation logic, definitions, completeness, and known constraints-because aggregation inaccuracies often come from mismatched definitions, inconsistent granularity, duplicate entities, or transformation errors. This aligns with PMI guidance that teams must "identify data needs," "locate and characterize data," and then assess quality attributes like accuracy, completeness, and consistency to determine preparation effort and readiness.

Evaluating freshness/relevance (B) can matter, but it does not address the root causes of aggregation error as reliably as establishing a clear understanding of structure and lineage first. Deleting data manually (C) is a high-risk, non-governed reaction that can destroy evidence and introduce bias; visualization (D) can help communicate issues but is not the first mitigation step. Therefore, PMI-aligned practice is to begin by understanding the data characteristics.

NEW QUESTION # 106

A government agency is implementing a natural language processing (NLP) system to analyze public comments on new regulations. The project team needs to ensure the data sources are well-identified and accessible.

What is an effective method to meet the project team's objectives?

- **A. Conducting a thorough data inventory audit and ensuring it is well documented**
- B. Implementing an internal data catalog system
- C. Utilizing data warehousing solutions for aggregation
- D. Leveraging an existing customer relationship management (CRM) system

Answer: A

Explanation:

According to PMI-CPMAI, before implementing sophisticated platforms (such as catalogs or warehouses), AI initiatives must begin with foundation work on data discovery and inventory. For an NLP system analyzing public comments on regulations, the framework stresses that teams must first "identify, locate, and characterize all relevant data sources, owners, formats, access paths, and constraints," and ensure this information is documented in a consistent, accessible way. This is commonly described as a data inventory or data source audit, where the team systematically lists sources (web forms, email submissions, social media channels, open data portals, scanned documents), their frequency of update, retention policies, legal constraints, and access mechanisms. PMI-CPMAI notes that this step is critical to ensure that data sources are both well-identified (no major channel missing, clear owners, understood structures) and accessible within regulatory and security constraints. An internal data catalog system can be a longer-term governance mechanism, but it only becomes effective if the underlying inventory work has already been done accurately; otherwise, the catalog simply reflects incomplete or outdated information. Data warehousing or CRM systems address storage or customer data management, not necessarily the breadth of public-comment channels.

Therefore, the most directly effective method to meet the project team's immediate objective-ensuring data sources are well-identified and accessible for the NLP initiative-is conducting a thorough data inventory audit and ensuring it is well documented.

NEW QUESTION # 107

An aerospace company's project team is evaluating data quality before preparing data for AI models to predict maintenance needs. They are facing challenges with streaming data. If the project team were dealing with batch data, how would the result be different?

- A. Batch data has greater inconsistency in the data.
- B. Batch data requires a higher need for data augmentation.
- C. Batch data has more complex data conflicts.
- **D. Batch data is easier to manage the data inflow.**

Answer: D

Explanation:

PMI-CPMAI emphasizes defining data needs with attention to data types/formats, and especially temporal and granularity requirements, because these drive how data must be collected, processed, and governed.

Streaming data introduces continuous inflow, near-real-time processing, and greater operational complexity for validation, monitoring, and pipeline reliability. By contrast, batch data arrives in discrete, scheduled loads (e.g., nightly dumps), which generally makes it easier to control the ingestion window, validate completeness, reconcile anomalies, and correct issues before data is used for model training or scoring. This aligns with PMI's expectation that teams define data flow and processing requirements and set acceptance criteria for data quality-activities that are typically simpler when inflow is periodic rather than continuous. In CPMAI practice, batch processing also supports stronger governance checkpoints: teams can run standardized quality checks, maintain versioning of datasets, and document preprocessing steps more consistently-helpful for auditability and accountability. While batch data can still contain conflicts or inconsistencies, those issues are not inherently "greater" than streaming; the key difference is that batch ingestion tends to be more manageable operationally because timing and volume are more predictable.

NEW QUESTION # 108

A healthcare organization is implementing an AI system for patient data management. The project manager must ensure compliance with data privacy regulations. In addition, they need to verify that the AI tool adheres to all relevant data access protocols and compliance standards.

What should the project manager do first to address these requirements?

- **A. Conduct a comprehensive data protection impact assessment.**
- B. Establish a data privacy officer (DPO) role to oversee the AI system.
- C. Implement secure data protocols (SDPs) and monitoring.
- D. Develop and enforce a data governance framework.

Answer: A

Explanation:

The best answer is A. Conduct a comprehensive data protection impact assessment . PMI-CPMAI explicitly includes conducting privacy impact assessments as part of overseeing the privacy and security plan for AI initiatives. It also includes ensuring compliance with GDPR, CCPA, and other data protection regulations, establishing governance protocols for PII, and implementing encryption, access controls, and secure data handling procedures. In a healthcare setting, where patient data is sensitive and highly regulated, a privacy or data protection impact assessment is the most appropriate first action because it identifies privacy risks, access-control concerns, regulatory exposure, and required safeguards before controls are formally implemented.

Option B is important, but governance frameworks should be informed by the assessment findings. Option C comes after the organization understands what protections are required. Option D may support long-term oversight, but assigning a role is not the first direct action for evaluating compliance obligations in the project itself. PMI's trustworthy AI domain clearly prioritizes privacy assessment and regulatory compliance as foundational activities, making the impact assessment the strongest and most defensible first step.

NEW QUESTION # 109

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