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## APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q31-Q36):

### NEW QUESTION # 31

When using the Iterative Development technique, which of the following should each cycle include?

1. Though
2. Action
3. Control
4. Conversation

- A. 1, 2, 4
- **B. 1, 2, 3**
- C. 1, 3, 4
- D. 2, 3, 4

**Answer: B**

Explanation:

When using the Iterative Development technique, each cycle should include Thought, Action, and Control. These components ensure that the development process is systematic and reflective. Thought involves planning and considering the next steps, Action is the implementation of those plans, and Control is the evaluation and adjustment based on feedback and results. This iterative cycle helps in refining the product incrementally and ensures continuous improvement.

Reference:

AgilePM Foundation Handbook

"The Art of Agile Development" by James Shore and Shane Warden

### NEW QUESTION # 32

Which of the following statements are true?

- \* The 'change curve' describes a normal human reaction to change.
- \* The 'change curve' only applies to changes that are perceived as negative.

- A. Both 1 and 2 are true.
- B. Neither 1 nor 2 is true.
- C. Only 2 is true.
- **D. Only 1 is true.**

**Answer: D**

Explanation:

\* Statement 1: Correct. The change curve describes typical emotional responses to change, including denial, resistance, exploration, and commitment.

\* Statement 2: Incorrect. The change curve applies to both positive and negative changes, as it reflects the adjustment process regardless of the perceived nature of the change.

Key AgilePM Concepts Referenced:

\* Emotional Responses to Change: AgilePM Handbook, Chapter 6, Section 6.3.

### NEW QUESTION # 33

Which of the following are recognized DSDM styles of Timebox?

1. Unstructured
2. Consolidated

- A. Only 1 is true
- **B. Both 1 and 2 are true**
- C. Neither 1 or 2 is true
- D. Only 2 is true

**Answer: B**

### NEW QUESTION # 34

When should the quality of the evolving solution first be tested?

- A. At the end of a Timebox
- B. At the end of each increment
- C. At the end of a project.
- **D. As part of the iterative Development process**

**Answer: D**

### NEW QUESTION # 35

In the context of the project organization, which of the following are classed as External Stakeholders by Agile?

Regulatory Authorities

Developers

Customers

Employees

- A. 1, 2, 3
- B. 1, 3, 4
- C. 1, 2, 4
- D. 2, 3, 4

**Answer: B**

Explanation:




AgilePM distinguishes clearly between internal delivery roles (the project team and its immediate governance) and the wider set of external stakeholders who affect, constrain, or benefit from the solution. Developers are part of the internal Solution Development Team-hence not external stakeholders. By contrast, Regulatory Authorities are external parties that impose compliance obligations and quality constraints; they influence acceptance and release but are outside the project team structure. Customers (and users) are also external stakeholders: they receive value, validate usability, and provide feedback, yet they are not members of the delivery team itself. Employees who sit outside the formal project team (e.g., business staff impacted by change, operational personnel, support and sales teams) are treated as external stakeholders because they are affected by the solution and provide input, but they don't hold delivery roles. AgilePM's organization model embeds active business involvement through defined roles inside the team, while also recognizing a broader environment of external interests that must be engaged and managed. Therefore, the items that best fit the "external stakeholder" classification are 1 (Regulatory Authorities), 3 (Customers), and 4 (Employees); 2 (Developers) belong to the internal delivery team.

### NEW QUESTION # 36

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