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## Project Management AgilePM Foundation

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## APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q115-Q120):

### NEW QUESTION # 115

Which information is given in the Solution Architecture Definition?

- A. A high-level design framework for the solution.
- B. A snapshot of the evolving business, solution and management products
- C. The tools and standards to be used in Evolutionary Development
- D. The strategy for testing

**Answer: A**

Explanation:

The Solution Architecture Definition is an evolutionary product that provides a high-level design framework for the solution<sup>2</sup>. It is intended to cover both business and technical aspects of the solution to a level of detail that makes the scope of the solution clear but does not constrain evolutionary development<sup>2</sup>. This ensures that the solution architecture supports the business direction and the solution under development will be fit for its intended purpose<sup>3</sup>

### NEW QUESTION # 116

Which of the key principles, for building and maintaining engagement throughout change, is demonstrated when we are able to talk about anything, maintain the relationship, and reach a good outcome?

- A. Transparency.
- B. Connectivity.
- C. Dialogue.
- D. Inclusivity.

**Answer: C**

Explanation:

\* Dialogue: The ability to talk about anything while maintaining relationships and achieving a good outcome is a clear demonstration of effective dialogue. Dialogue is essential for fostering mutual understanding and collaboration, especially during change. AgilePM emphasizes open communication and rich interaction to address concerns and align stakeholders.

\* Other Options:

\* Inclusivity: Focuses on ensuring diverse perspectives are included but doesn't inherently emphasize open conversations.

\* Connectivity: Refers to fostering connections among team members and stakeholders, which is a broader concept.

\* Transparency: While important, it primarily relates to openly sharing information rather than fostering dialogue.

Key AgilePM Concepts Referenced:

\* Engagement and Communication Principles: AgilePM Handbook, Chapter 4, Section 4.2.

### NEW QUESTION # 117

In the context of AgilePM, what two types of Increment are associated with what is delivered?

- A. Timebound and Freeform
- B. Team and Individual
- C. Product and Process
- D. Solution and Product

**Answer: D**

Explanation:

AgilePM distinguishes between increments in terms of what is actually delivered to stakeholders. The emphasis is on a Solution-the integrated outcome that delivers business value-not merely isolated technical outputs. As delivery progresses, teams create Solution Increments that accumulate into a releasable Product (the broader, user-facing capability). This distinction helps align day-to-day development with business outcomes: every increment should be a cohesive slice of the evolving solution that is demonstrably usable or verifiable, while the Product view ensures that increments collectively support release goals and benefits realization. AgilePM's focus on MoSCoW prioritization and timeboxing supports this by ensuring each Solution Increment contains the right mix of Must/Should/Could features to satisfy acceptance and maintain momentum. In practice, reviews showcase the Solution Increment's usability to business representatives, while release planning considers how these increments roll up into Product evolution. Therefore, the two types associated with what is delivered are best captured by Solution and Product, making option A the fit with AgilePM terminology and intent.

### NEW QUESTION # 118

What role is responsible for interpreting the needs of the Business Sponsor and communicating these to the team?

- A. Business Visionary
- B. Technical Coordinator
- C. Business Analyst
- D. Team Leader

**Answer: A**

Explanation:

The Business Visionary is responsible for interpreting the needs of the Business Sponsor and communicating these to the team. This role represents the Business Sponsor by communicating the vision of the project and ensuring that the team understands the sponsor's requirements.

### NEW QUESTION # 119

What phase will decide on which projects are started, based on a clearly defined objective?

- A. Pre-Project
- B. Foundations
- C. Feasibility
- D. Post-project

**Answer: A**

Explanation:

The Pre-Project phase is the stage where it is decided which projects are started, based on a clearly defined objective. This phase ensures that only the right projects are initiated and that they are set up correctly, aligning with the DSDM philosophy that the best business value emerges when projects are aligned to clear business goals.

### NEW QUESTION # 120

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