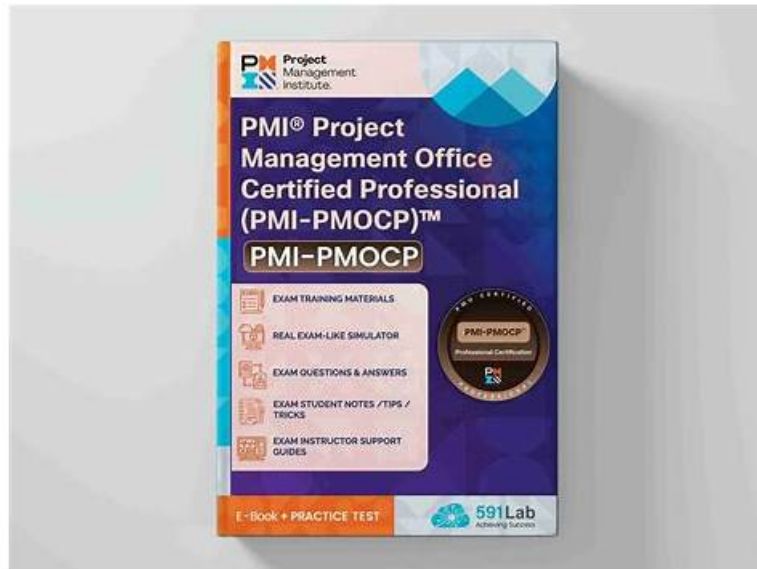# Pass Guaranteed Quiz PMI - PMI-PMOCP - PMI Project Management Office Certified Professional Useful Exam Review

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PMI Project Management Office Certified Professional Sample Questions (Q110-Q115):

NEW QUESTION # 110
The PMO established an online community for sharing best practices 2 years ago. The community has grown over time and the PMO is considering increasing the services provided to include some in-person events based on customer feedback. The content for

the events has been fully designed with special attention to new trends in the market and concrete applications within the performing organization.

What should the PMO lead do to onboard this new service?

- A. Call for volunteers to help gather feedback regarding the future in-person events.
- B. Create a detailed communications management plan to introduce the in-person events.
- C. Discuss the additional content for the in-person events with the project manager.
- D. Share the details of the in-person events in the next executive leadership meeting.

Answer: B

Explanation:

Introducing a new PMO service requiresa detailed communications management planto ensure that all stakeholders are informed, engaged, and prepared for the change. PMI-PMOCP outlines the importance of formal communication planning to manage expectations, promote the new service, and facilitate successful adoption.

While discussions (option A) and feedback collection (option B) support content quality, they do not address stakeholder awareness and acceptance. Sharing details only at executive meetings (option D) limits the communication reach. A structured plan ensures consistent, clear messaging to all relevant parties.

Reference:PMI Project Management Office Certified Professional (PMI-PMOCP)Examination Content Outline, PMI 2021.PMI-PMOCP Study Guide, Chapter on Communications Management.

NEW QUESTION # 111

A company aims to build a series of nuclear power plants and wants to establish a PMO to support its large- scale and high-risk strategy. The PMO professional has already developed the PMO vision, mission, and high- level strategy.

What should the PMO professional do next?

- A. Outline the expected benefits of the program's strategy.
- B. Determine the most common risks and pain points in the energy sector.
- C. Identify critical factors that shape PMOs across the energy industry.
- D. Define the PMO scope, authority, roles, and responsibilities.

Answer: D

Explanation:

After establishing vision and strategy, the PMO professional mustdefine the PMO scope, authority, roles, and responsibilities. PMI-PMOCP stresses that clear definition of the PMO's mandate enables effective governance, service delivery, and stakeholder alignment, especially in complex, high-risk industries like nuclear energy.

Understanding risks (option A), benefits (option C), or industry factors (option D) are important but follow the foundational establishment of PMO scope and structure.

Reference:PMI Project Management Office Certified Professional (PMI-PMOCP)Examination Content Outline, PMI 2021.PMI-PMOCP Study Guide, Chapter on PMO Establishment and Strategic Alignment.

NEW QUESTION # 112

A newly hired PMO professional is tasked with improving the executives' level of satisfaction with the PMO's performance. The PMO was established last year and has not been very successful in attending to the needs of the PMO customers.

Which two actions should the PMO professional take to address this issue? (Choose 2)

- A. Assess the maturity of the services the PMO is delivering and determine which services need to elevate their proficiency levels.
- B. Review the compliance of PMO customers with the PMO processes to evaluate the PMO's maturity.
- C. Ensure that the services the PMO provides are the correct ones for the current PMO customers' needs.
- D. Measure how well the organization manages portfolios, programs, and projects to assess the PMO's overall maturity.
- E. Evaluate the organization's project management capability across departments to determine the PMO's maturity level.

Answer: A,C

Explanation:

To improve executive satisfaction, the PMO professional must firstassess the maturity of current PMO servicesto identify areas for improvement and elevate service proficiency. Simultaneously, the PMO should validate that the services offered align with actual

customer needs, ensuring relevance and value delivery.

PMI-PMOCP stresses that customer-centric service management and continuous maturity assessments are essential for effective PMO governance and stakeholder satisfaction.

Measuring organizational maturity (option C), reviewing compliance (option D), or evaluating broader organizational capabilities (option E) provide context but are less directly related to immediate service improvement.

Reference:PMI Project Management Office Certified Professional (PMI-PMOCP)Examination Content Outline, PMI 2021.PMI-PMOCP Study Guide, Chapter on Service Delivery and Stakeholder Engagement.

NEW QUESTION # 113

A PMO professional joins an existing PMO that displays warning signs that the organization's perception of the PMO's value is deteriorating.

Which step should the PMO professional recommend?

- A. Move the PMO to report to a popular manager within the company and communicate the change to PMO customers.
- B. Switch out some PMO resources to ones with a wider range of core PMO skills and inform PMO customers of the additional skills.
- C. Highlight the benefits of the PMO effectively, using qualitative and quantitative measures for PMO customers.
- D. Review and reduce the operating costs of the PMO, highlighting enhanced value for PMO customers.

Answer: C

Explanation:

To reverse a deteriorating value perception, the PMO professional shouldeffectively communicate the PMO's benefits using both qualitative stories and quantitative metrics. Demonstrating value in measurable and relatable terms reinforces stakeholder confidence.

Reducing costs (Option A) or changing personnel (Option C) are less direct and may not impact perception quickly. Changing reporting lines (Option D) is a structural change that may not address value communication.

PMI-PMOCP Strategic Alignment emphasizes benefits communication as a core step in value restoration.

References:

PMI-PMOCPExam Content Outline, Strategic Alignment Domain

PMI Practice Standard for Project Management Offices (2013), Value Communication PMI PMO Value Ring, Stakeholder Engagement

NEW QUESTION # 114

A multinational company seeks to establish and maintain strong governance for its PMO to ensure efficient service delivery, accountability, and alignment with organizational goals.

What is the most critical action the PMO professional should take when establishing PMO governance to ensure the PMO operates effectively?

- A. Focus on increasing the number of governance meetings and reporting cycles to ensure PMO activities are constantly monitored and adjusted as necessary.
- B. Develop a flexible PMO governance framework tailored to the PMO's unique functions and services, ensuring it can adapt to changing organizational needs while maintaining control and oversight.
- C. Rely on the existing successful project governance processes within the organization so that the PMO services will align naturally with them.
- D. Implement standardized governance processes that apply equally to all departments, ensuring that every aspect of PMO operations is controlled and monitored with strict procedures.

Answer: B

Explanation:

Effective PMO governance requires atailored and flexible governance frameworkthat balances control with adaptability. PMI-PMOCP stresses that governance must reflect the PMO's specific roles, services, and organizational context, enabling it to evolve with changing needs while providing appropriate oversight.

Relying solely on existing governance (option B) or focusing on frequency of meetings (option C) may not address unique PMO requirements. Strict standardized processes (option D) risk rigidity that can hinder responsiveness.

Reference:PMI Project Management Office Certified Professional (PMI-PMOCP)Examination Content Outline, PMI 2021.PMI-PMOCP Study Guide, Chapter on PMO Governance.

NEW QUESTION # 115

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