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EXIN EPI Certified Information Technology Manager Sample Questions (Q36-Q41):

NEW QUESTION # 36
Whilst creating the budget for the project, stakeholders demand that the project manager submits a budget proposal as accurate as possible, supported by a Work/Product Breakdown Structure (WBS/PBS). What is the preferred budget estimation?

- A. Rough Order of Magnitude (ROM)
- B. Bottom-up estimate
- C. Analogous estimate
- D. Budget estimate

Answer: B

Explanation:
For a budget proposal that must be as accurate as possible and supported by a Work Breakdown Structure (WBS) or Product

Breakdown Structure (PBS), thebottom-up estimate(A) is preferred. This method involves estimating costs for each task or deliverable in the WBS/PBS, then aggregating them to calculate the total budget. According toPMBOK, bottom-up estimation leverages detailed data, ensuring high accuracy, especially when a WBS is available.
* Rough Order of Magnitude (ROM) (B):A high-level estimate with low accuracy (±50%), used early in projects, not suitable for detailed budgeting.
* Analogous estimate (C):Relies on historical data from similar projects, less accurate than bottom-up when detailed WBS data exists.
* Budget estimate (D):A general term, not a specific technique, and less precise than bottom-up.
Reference:EPI CITM study guide, under Project Management, likely references PMBOK's cost estimation techniques, emphasizing bottom-up for accurate budgeting. Refer to sections on project cost management or budgeting.

NEW QUESTION # 37
From the list below, which activity is not considered to be an activity in the software development phase?

- A. Documenting
- B. Code writing
- C. Testing
- D. Implementation

Answer: D

Explanation:
In theSoftware Development Life Cycle (SDLC), thedevelopment phasetypically includescode writing(A), testing(B), anddocumenting(C) to build and verify the software.Implementation(D) is part of the deployment phase, where the software is installed and made operational in the production environment, not part of development.
Reference:EPI CITM study guide, under Application Management, likely covers SDLC phases, distinguishing development from implementation. Refer to sections on software development or application lifecycle management.

NEW QUESTION # 38
For one of the mission-critical applications in a financial institution, data must be made instantly available at two locations. Which replication mode do you recommend?

- A. Asynchronous replication
- B. Semi-synchronous replication
- C. Instant replication
- D. Synchronous replication

Answer: D

Explanation:
For amission-critical applicationin a financial institution requiring data to beinstantly available at two locations,synchronous replication(B) is recommended. Synchronous replication ensures that data is written to both the primary and secondary locations simultaneously, guaranteeing no data loss and immediate availability at both sites. This is critical for financial applications where data integrity and zero recovery point objective (RPO) are essential, as perbusiness continuityanddisaster recoveryframeworks likeISO 22301.
* Instant replication (A):Not a standard term in replication strategies; likely a distractor.
* Asynchronous replication (C):Data is replicated with a delay, risking data loss in case of failure, unsuitable for instant availability.
* Semi-synchronous replication (D):A compromise where the primary site continues after the secondary acknowledges receipt, but it may not guarantee instant availability.
Synchronous replication ensures real-time data consistency, critical for financial systems.
Reference:EPI CITM study guide, under Business Continuity Management, likely discusses data replication strategies for disaster recovery. Check sections on disaster recovery planning or data availability.

NEW QUESTION # 39
Due to technical and operational constraints, the preferred control to lower the risks identified is to outsource part of IT operations to an external vendor. What type of risk treatment is applied here?

- A. Transferred
- B. Sharing
- C. Retention
- D. Modification

Answer: A

Explanation:
Outsourcing IT operations to an external vendor is a form of risk transfer(C), where the responsibility for managing certain risks (e.g., operational or technical risks) is shifted to the vendor. According to ISO 31000, risk treatment strategies include transferring risk to a third party, often through contracts or outsourcing agreements, where the vendor assumes responsibility for mitigating specific risks.
* Sharing (A):Involves distributing risk among multiple parties, not fully transferring it to one.
* Retention (B):Means accepting the risk without mitigation, not applicable here.
* Modification (D):Refers to changing processes or controls to reduce risk, not outsourcing.
Reference:EPI CITM study guide, under Risk Management, likely references ISO 31000's risk treatment strategies, including risk transfer. Check sections on risk treatment or outsourcing.

NEW QUESTION # 40
The IT department is requested to select and implement technology and support which will deliver knowledge capable of supporting cross-functional business units. What do you require?

- A. Information management
- B. Data management
- C. Both

Answer: C

Explanation:
To deliverknowledgesupportingcross-functional business units, bothinformation management(A) anddata management(B) are required (C).Data managementensures raw data is collected, stored, and organized (e.
g., databases, data quality), whileinformation managementtransforms data into meaningful knowledge (e.g., through analytics, reporting, or knowledge bases) accessible to business units. According toCOBITorIT strategy frameworks, integrating data and information management enables cross-functional collaboration by providing actionable insights and knowledge sharing.
* Information management alone (A):Focuses on knowledge delivery but relies on well-managed data.
* Data management alone (B):Provides raw data but lacks the processes to turn it into usable knowledge.
Reference:EPI CITM study guide, under IT Strategy, likely discusses data and information management for enabling business processes. Refer to sections on knowledge management or data governance.

NEW QUESTION # 41
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