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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 2	The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 3	Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

Topic 4	• COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 5	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q96-Q101):

NEW QUESTION # 96

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Define operational performance metrics.
- B. Monitor key risk indicators (KRIs).
- C. Conduct stage gate reviews during implementation.
- D. Establish a return on investment (ROI) target.

Answer: C

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

- * The project remains aligned with business objectives and stakeholder expectations.
- * Risks are identified and managed effectively.
- * Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

- * COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects: This objective highlights the importance of structured project management and governance practices, including stage gate reviews.
- * COBIT 2019 Design Guide: Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 97

Which of the following is the MOST common risk response used in risk management?

- A. Risk transfer
- **B. Risk mitigation**
- C. Risk acceptance
- D. Risk avoidance

Answer: B

Explanation:

According to COBIT 2019 and general IT risk management principles:

"Risk mitigation is the most commonly used response strategy. It involves taking action to reduce the likelihood or impact of a risk, often by implementing controls or other countermeasures." This is supported in COBIT's treatment of risk under governance objective EDM03.

Reference: COBIT 2019 Governance and Management Objectives, EDM03

NEW QUESTION # 98

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- **A. Refining the scope**
- B. Determining the initial scope
- C. Concluding the governance system design
- D. Understanding the enterprise strategy

Answer: A

Explanation:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

* Concluding the Governance System Design (Option A):

* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

* Understanding the Enterprise Strategy (Option B):

* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

* Determining the Initial Scope (Option C):

* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

* Refining the Scope (Option D):

* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 99

Who would be identified as an external stakeholder when soliciting feedback on a business case associated with a new system upgrade to satisfy new regulations?

- A. Implementation team
- **B. Current IT service vendor**
- C. Staff utilizing the solution
- D. IT audit committee

Answer: B

Explanation:

When soliciting feedback on a business case associated with a new system upgrade to satisfy new regulations, the current IT service vendor would be identified as an external stakeholder. External stakeholders are those outside the organization who can influence or be influenced by the outcomes of the project.

In the context of COBIT 2019, external stakeholders are those who are not part of the enterprise but have a vested interest in the success of IT initiatives. The current IT service vendor plays a critical role in providing feedback on the feasibility, implementation challenges, and potential impact of the new system upgrade.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7: Highlights the importance of engaging external stakeholders, including vendors, to gain valuable insights and feedback.

* COBIT 2019 Framework: Governance and Management Objectives: Emphasizes the need for stakeholder engagement, including both internal and external parties, to ensure comprehensive feedback and alignment with requirements.

Engaging the current IT service vendor as an external stakeholder ensures that all relevant perspectives are considered, enhancing the quality and feasibility of the business case.

NEW QUESTION # 100

A traditional brick-and-mortar company is planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals. Which of the following is the KEY enabler of success in achieving the goals?

- A. Tailoring the security policy according to the technology deployed
- **B. Establishing applicable governance and management objectives**
- C. Setting capability levels for key business processes
- D. Conducting staff training programs for performing IT-enabled processes

Answer: B

Explanation:

For a traditional brick-and-mortar company planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals, establishing applicable governance and management objectives is the key enabler of success.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective underscores the importance of defining clear governance and management objectives to guide the implementation and achieve enterprise goals.

COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of setting relevant and applicable governance and management objectives to align IT governance with business strategy and goals.

By establishing clear governance and management objectives, the company can ensure that its IT governance efforts are aligned with its strategic goals, driving growth and achieving desired outcomes.

NEW QUESTION # 101

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