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COBIT® 2019 Design & Implementation

Student Guide

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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.

Topic 2	<ul style="list-style-type: none"> The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 3	<ul style="list-style-type: none"> Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 4	<ul style="list-style-type: none"> Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 5	<ul style="list-style-type: none"> Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q78-Q83):

NEW QUESTION # 78

Who is ULTIMATELY accountable for approving all IT-related principles, structures, and objectives that will be used when implementing a new IT governance function?

- A. Portfolio management
- B. Executive committee**
- C. Enterprise risk committee
- D. Business owners

Answer: B

Explanation:

In COBIT 2019, ultimate accountability for governance decisions lies with the governing body or executive committee: "The executive committee or board is ultimately accountable for the approval of IT governance principles, frameworks, structures, and objectives." They ensure alignment with enterprise strategy and oversight.

Reference:COBIT 2019 Governance and Management Objectives, Governance Objectives Overview

NEW QUESTION # 79

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The risk and compliance function and IT audit
- B. IT managers and IT process owners
- **C. The CIO and business executives**
- D. The board of directors and the program steering committee

Answer: C

Explanation:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

- * COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including the CIO and business executives, in setting and updating EGIT objectives.
- * COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

NEW QUESTION # 80

The PRIMARY function of COBIT Implementation Phase 7: How Do We Keep the Momentum Going is to provide an opportunity for which of the following?

- A. Closing the loop for communication workflow
- **B. Ensuring frequent stakeholder communication**
- C. Documenting improvements in a prioritized action plan

Answer: B

Explanation:

The primary function of COBIT Implementation Phase 7: "How Do We Keep the Momentum Going?" is to ensure frequent stakeholder communication. This phase focuses on maintaining engagement and support from stakeholders to sustain the momentum of the governance initiatives.

Ensuring frequent stakeholder communication is essential for maintaining momentum in governance initiatives. This involves regular updates, feedback sessions, and transparent communication to keep stakeholders informed and involved in the ongoing process. It helps to address any concerns, align expectations, and ensure continuous support for the initiatives.

COBIT 2019 Framework References:

- * COBIT 2019 Implementation Guide, Chapter 8: Discusses the importance of continuous communication with stakeholders to keep the momentum going and maintain support for governance initiatives.
- * COBIT 2019 Design Guide, Chapter 5: Highlights the need for frequent and effective communication to ensure that stakeholders remain engaged and supportive throughout the implementation process.

By ensuring frequent stakeholder communication, enterprises can sustain the momentum of their governance initiatives, making it the primary function of COBIT Implementation Phase 7

NEW QUESTION # 81

Which of the following should be the role of IT management when executing an EGIT implementation program plan?

- A. Ensure the implementation includes the full scope of activities required.
- **B. Monitor the implementation and provide direction when necessary.**
- C. Take ownership for business participation in the implementation.
- D. Provide guidance on risk and compliance issues identified during implementation.

Answer: B

Explanation:

The role of IT management when executing an EGIT implementation program plan should be to monitor the implementation and

provide direction when necessary. This ensures that the program stays on track and aligns with the enterprise's strategic objectives. IT management's role is to oversee the execution of the EGIT implementation program, ensuring that it adheres to the plan and meets the established objectives. This includes monitoring progress, addressing any issues that arise, and providing guidance to ensure successful implementation.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7: Details the responsibilities of IT management in monitoring and directing the implementation of the EGIT program

* COBIT 2019 Design Guide, Chapter 4: Emphasizes the need for active management involvement to guide and support the implementation process.

By monitoring the implementation and providing direction, IT management ensures that the program remains aligned with business goals and can adapt to any changes or challenges encountered during execution.

NEW QUESTION # 82

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- A. Concluding the governance system design
- B. Understanding the enterprise strategy
- **C. Refining the scope**
- D. Determining the initial scope

Answer: C

Explanation:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

* Concluding the Governance System Design (Option A):

* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

* Understanding the Enterprise Strategy (Option B):

* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

* Determining the Initial Scope (Option C):

* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

* Refining the Scope (Option D):

* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

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* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 83

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