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## ISACA COBIT Design and Implementation Certificate Sample Questions (Q13-Q18):

### NEW QUESTION # 13

When considering the IT implementation methods design factor, and the design factor value is agile, which of the following should be a management objective priority?

- A. Managed risk
- B. Managed data (AP014)
- C. Managed IT changes
- D. Managed enterprise architecture

**Answer: C**

Explanation:

When the IT implementation methods design factor value is agile, the management objective priority should be "Managed IT changes." Agile methodologies involve frequent changes and iterations, making effective change management crucial for success. Agile methodologies emphasize flexibility, iterative development, and rapid response to change. As a result, managing IT changes becomes a priority to ensure that changes are systematically controlled, risks are mitigated, and alignment with business goals is maintained.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, BAI06 Managed IT Changes: This objective focuses on managing all IT changes in a controlled manner, ensuring minimal disruption and alignment with business goals.

\* COBIT 2019 Design Guide, Chapter 3: Discusses the importance of aligning management objectives with specific design factors, such as IT implementation methods like Agile.

By prioritizing "Managed IT changes," the enterprise can ensure that its agile implementation remains effective and aligned with overall governance objectives.

### NEW QUESTION # 14

When tailoring a governance system using COBIT 2019 for a nonprofit enterprise seeking to improve IT service delivery, which of the following enterprise strategy design factors is MOST relevant?

- A. Stability
- B. Innovation
- C. Cost
- D. Growth

**Answer: C**

Explanation:

When tailoring a governance system using COBIT 2019 for a nonprofit enterprise seeking to improve IT service delivery, the most relevant enterprise strategy design factor is cost. Nonprofit organizations typically operate with limited budgets, making cost management a critical consideration.

For nonprofit enterprises, managing costs effectively is crucial to ensure that resources are used efficiently and that IT service delivery improvements are sustainable. Focusing on cost as a design factor helps to prioritize initiatives that provide the most value for the least expenditure.

COBIT 2019 Framework References:

\* COBIT 2019 Design Guide, Chapter 2: Discusses the importance of considering cost as a design factor, especially for organizations with limited financial resources.

\* COBIT 2019 Implementation Guide, Chapter 5: Provides guidance on optimizing costs while improving IT service delivery to ensure that governance objectives are met within budget constraints.

By focusing on cost, the nonprofit enterprise can tailor its governance system to achieve better IT service delivery while staying within financial limits, ensuring the efficient use of available resources.

### NEW QUESTION # 15

A traditional brick-and-mortar company is planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals. Which of the following is the KEY enabler of success in achieving the goals?

- A. Conducting staff training programs for performing IT-enabled processes
- **B. Establishing applicable governance and management objectives**
- C. Setting capability levels for key business processes
- D. Tailoring the security policy according to the technology deployed

**Answer: B**

Explanation:

For a traditional brick-and-mortar company planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals, establishing applicable governance and management objectives is the key enabler of success.

References in COBIT 2019 Design and Implementation:

\* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective underscores the importance of defining clear governance and management objectives to guide the implementation and achieve enterprise goals.

\* COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of setting

\* relevant and applicable governance and management objectives to align IT governance with business strategy and goals.

By establishing clear governance and management objectives, the company can ensure that its IT governance efforts are aligned with its strategic goals, driving growth and achieving desired outcomes.

### NEW QUESTION # 16

Which of the following BEST enables an enterprise to show and prove the benefits realized from the implementation of an EGIT program plan?

- A. Adopting performance metrics that are easy to achieve
- **B. Communicating the results and benefits in business impact terms**
- C. Delivering a solution from a long-term and complex project
- D. Tracking expected benefits and targets until program implementation

**Answer: B**

Explanation:

The COBIT 2019 Implementation Guide states:

"Effective communication of results and benefits in business impact terms is essential to obtain and maintain executive buy-in and to demonstrate the value of the EGIT initiative." Business impact communication aligns IT with business strategy and goals, which is crucial for proving and sustaining benefits realization.

Reference: COBIT 2019 Implementation Guide, Phase 7

### NEW QUESTION # 17

At which stage of the EGIT implementation life cycle should the enterprise determine the impact of an improvement program on IT and the business and how to maintain the improvement momentum?

- A. When defining the EGIT implementation road map
- B. When developing the EGIT implementation program plan
- **C. When executing the EGIT implementation program plan**
- D. When initiating an EGIT program

**Answer: C**

Explanation:

The COBIT 2019 framework outlines a structured approach to implementing Enterprise Governance of Information and Technology (EGIT). Understanding the impact of an improvement program on IT and the business, as well as maintaining the improvement momentum, is crucial during the execution stage of the EGIT implementation life cycle.

Detailed Explanation with References:

\* Initiating an EGIT Program (Option A):

- \* At this initial stage, the focus is on understanding the current state, identifying stakeholders, and obtaining executive sponsorship. The primary activities involve setting objectives and scope rather than assessing impacts or maintaining momentum.
  - \* Defining the EGIT Implementation Road Map (Option B):
  - \* This stage involves planning the high-level steps and timeline for the EGIT implementation. While this includes identifying key milestones and dependencies, it is not the primary phase for determining the impact or maintaining momentum.
  - \* Developing the EGIT Implementation Program Plan (Option C):
  - \* Developing the program plan involves detailing the specific actions, resources, and responsibilities needed to implement the EGIT. It sets the foundation for execution but focuses more on preparation and organization rather than assessing impact or maintaining momentum.
  - \* Executing the EGIT Implementation Program Plan (Option D):
  - \* During execution, the organization puts the plan into action. This is the stage where the actual improvements are implemented, and their impacts on IT and the business can be observed and assessed. Maintaining the improvement momentum becomes critical as the changes start to take effect. Continuous monitoring, managing resistance, addressing issues, and ensuring that the improvements are sustained are key activities during this phase.
- Conclusion: The correct answer is D. When executing the EGIT implementation program plan. At this stage, the enterprise is actively implementing the changes, and it is crucial to determine the impact on IT and the business, as well as to maintain the improvement momentum to ensure the success and sustainability of the program.
- References:
- \* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.
  - \* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

## NEW QUESTION # 18

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