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CTAL-TM-001 : ISTQB Certified Tester Advanced Level - Test Manager
(CTAL-TM_001)

10 Q&A

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What is the duration, language, and format of CTAL-TM Exam

- Length of Examination: 180 minutes
- Passing score: 65%
- Format: Multiple choices Questions
- Language: English
- Number of Questions: 65

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q164-Q169):

NEW QUESTION # 164

You are a Test Manager on a new project. The software that is being created will be used to control the projectors in movie theaters. This is a time critical project because the software must be released before the Christmas holiday season which has the highest movie attendance of the year.

You have decided to implement a review process for the work products that are a part of this release to save both time and money. In order to expedite the training, you brought in a consultant to train the participants and moderators in proper review processes. Your team is enthusiastic about participating in the reviews.

The project is in the early planning stages. As the review leader, what is an appropriate activity for you to be doing at this point in the project? [3]

- A. Setting a minimum number of defects to be identified in each review
- B. Gathering metrics to determine the success of the review process
- C. Calculating the ROI for the review process
- D. Selecting the review items and the appropriate review type

Answer: D

Explanation:

As the review leader, one of your responsibilities is to plan the review process and select the review items and the appropriate review type for each item1. This activity should be done in the early planning stages of the project, as it will help to define the scope, objectives, and schedule of the reviews. The review items are the work products that will be reviewed, such as requirements, design, code, test cases, etc. The review type is the level of formality and rigor that will be applied to the review, such as informal review, walkthrough, technical review, or inspection2. The selection of the review items and the review type should be based on factors such as the criticality, complexity, and risk of the work products, the availability and expertise of the reviewers, the time and budget constraints, and the expected benefits and outcomes of the reviews3. Therefore, option A is the correct answer. Option B is incorrect because gathering metrics to determine the success of the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option C is incorrect because calculating the ROI for the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option D is incorrect because setting a minimum number of defects to be identified in each review is not an appropriate activity for the review leader, as it may create a false sense of quality or pressure on the reviewers. References: 1: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.3 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.2 3: Review Types - Testing Traveler, the post about review types

NEW QUESTION # 165

Which test process improvement model consists of five maturity levels?

- A. GQM
- B. CMMi

- C. TPI NEXT
- **D. TMMi**

Answer: D

Explanation:

Test Process Improvement Models:

TMMi (Test Maturity Model Integration) has five maturity levels: Initial, Managed, Defined, Measured, and Optimization.

Other models, like TPI NEXT, focus on key areas but do not use a maturity-level framework.

CMMi (Capability Maturity Model Integration) applies broadly to process improvement but is not specific to testing.

GQM (Goal-Question-Metric) is a measurement approach, not a maturity model.

Evaluation of Options:

A (TMMi) is correct as it directly incorporates a five-level maturity framework for test process improvement.

Other options are not aligned with the question context.

Reference and Syllabus Alignment:

TMMi is referenced in the ISTQB syllabus under "Improving the Test Process" (TM-1.5.1) as a standard for maturity models.

NEW QUESTION # 166

Which of the following is likely to occur if reviewers do not have an adequate level of technical knowledge? [1]

- A. There will be no impact as long as they have sufficient process knowledge.
- B. There will be no impact as long as they have sufficient business knowledge.
- **C. The review is likely to be less efficient.**
- D. The review will be shorter because any technical aspect can be skipped.

Answer: C

Explanation:

If reviewers do not have an adequate level of technical knowledge, they may not be able to identify and describe anomalies in the product or project under review¹. They may also not be able to provide constructive feedback or suggestions for improvement².

This can result in a less efficient review, as the review objectives may not be met, the review process may take longer, or the review outcome may be of lower quality³. Therefore, option C is the correct answer. Option A is incorrect because having sufficient business knowledge is not enough to perform a technical review, as business knowledge does not cover the technical aspects of the product or project⁴. Option B is incorrect because having sufficient process knowledge is not enough to perform a technical review, as process knowledge does not cover the technical aspects of the product or project⁴. Option D is incorrect because skipping any technical aspect can compromise the quality and completeness of the review, and may lead to defects or risks in the product or project⁵. Reference: 1: ISTQB Glossary, Reviewer 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.2 3: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.3 4: ISTQB Advanced Level Test Manager Syllabus, Section 2.3.1 5: ISTQB Advanced Level Test Manager Syllabus, Section 2.3.2

NEW QUESTION # 167

Which of the following statements correctly describes a 'depth-first approach' to managing risk based testing? SELECT ONE OPTION

- A. All of the highest-risk tests are run before any lower risk tests, and tests are run in strict risk order.
- B. The lowest risk tests should only be run once the highest risk tests have passed.
- C. A sample of tests is selected to ensure coverage of every risk item at least once.
- **D. The highest risks are tested in more depth than the lowest risks.**

Answer: D

NEW QUESTION # 168

Which of the following is a factor that is likely to increase the test estimate? [1]

- A. Assigned personnel who are experienced on working with similar projects in similar environments
- B. Static test data
- C. A requirement for high level test documentation
- **D. Use of a new technology**

Answer: D

Explanation:

A test estimate is an approximation of the amount of effort, time, and resources required to perform testing activities for a software project¹. A test estimate can be influenced by various factors, such as the size, complexity, and quality of the software, the scope, objectives, and approach of the testing, the skills, experience, and availability of the test team, the tools, methods, and standards used for testing, and the constraints, risks, and assumptions related to the project². One of the factors that is likely to increase the test estimate is the use of a new technology. A new technology is a technology that is unfamiliar or unproven to the test team or the organization, such as a new programming language, framework, platform, or tool³. The use of a new technology can increase the test estimate because it may require more time and effort to learn, understand, and apply the technology, as well as to deal with potential issues, challenges, or limitations that may arise from the technology. Therefore, option A is the correct answer. Option B is incorrect because a requirement for high level test documentation is not a factor that is likely to increase the test estimate, but rather a factor that is likely to increase the test documentation effort. Test documentation is the set of documents that describe the test basis, test objectives, test design, test procedures, test results, and test evaluation of a software project. A requirement for high level test documentation means that the test documents need to be detailed, comprehensive, and consistent, which may require more time and effort to produce, review, and maintain. However, this does not necessarily affect the test estimate, as the test documentation effort can be considered as a separate or parallel activity to the test execution effort. Option C is incorrect because assigned personnel who are experienced on working with similar projects in similar environments is not a factor that is likely to increase the test estimate, but rather a factor that is likely to decrease the test estimate. Experienced personnel are personnel who have the relevant knowledge, skills, and abilities to perform the testing activities for a software project. Assigned personnel who are experienced on working with similar projects in similar environments can decrease the test estimate because they may require less time and effort to understand, design, implement, and execute the tests, as well as to deal with potential issues, challenges, or limitations that may arise from the project. Option D is incorrect because static test data is not a factor that is likely to increase the test estimate, but rather a factor that is likely to decrease the test estimate. Test data is the data that is used as input or output for the tests. Static test data is test data that is fixed and predefined, and does not change during the test execution. Static test data can decrease the test estimate because it may require less time and effort to create, manage, and maintain, as well as to ensure the validity, reliability, and traceability of the test data. References: 1: ISTQB Glossary, Test Estimate 2: ISTQB Advanced Level Test Manager Syllabus, Section 3.1.1 3: What is New Technology? - Definition from Techopedia : The Impact of New Technologies on Software Testing : ISTQB Glossary, Test Documentation :

ISTQB Glossary, Experienced-Based Test Technique : ISTQB Glossary, Test Data : ISTQB Glossary, Static Test Data : Test Manager - ISTQB not-for-profit association : [ISTQB Foundation Level #38 - Test Estimation Techniques - Software Testing Mentor] : [What are the estimation techniques in software testing?]

NEW QUESTION # 169

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