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Topics of CTAL-TM Exam

Candidates must know the exam topics before they start of preparation. Because it will really help them in hitting the core. Our **CTAL-TM exam dumps** will include the following topics:

1. Testing Process

- Test closure activities
- test analysis and design
- Evaluating exit criteria and reporting.
- Test planning, monitoring and control.
- Test implementation and execution.

2. Test Management

- Test documentation.
- Managing the application to industry standards.
- Test estimation and test metrics.
- Business value of testing.

3. Reviews

- Management reviews and audits.
- Managing reviews.
- Metrics for reviews.
- Managing formal reviews.

4. Defect Management

- Accessing process capability with defect report.
- Defect lifecycle.

- Defect report information.

5. Improving the testing process

- Improving the testing process with CMMi, TPI, CTP, STEP.
- Test improvement process.

6. Test tool and automation

- Tool selection
- Tool lifecycle
- Tool metrics

7. People skills

- Individual skills.
- Test team and dynamics.
- Communication.
- Fitting testing within an organization.
- Motivation.

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q66-Q71):

NEW QUESTION # 66

Which of the following would be the TWO most appropriate examples of entry criteria documented in the system integration test plan? 2 credits

- A. The percentage of decision coverage achieved during unit testing.
- B. The availability of the latest version of the capture-replay tool (for testing the interface with the newly developed test management tool).
- C. The sign-off of a performance test software release note (test item transmittal report) by both development and testing showing that system performance meets the specified acceptance criteria.
- D. The percentage of requirements coverage achieved during system integration test.
- E. The percentage of acceptance test procedures scheduled for execution.

Answer: A,B

NEW QUESTION # 67

You are the Test Manager for a critical system and are using a risk-based approach for this project. Which of the following would most clearly convey the current status to project stakeholders? [3]

- A. A Pareto graph showing requirements coverage
- B. A bar graph showing defect density
- C. A scatter chart showing test execution status
- D. A pie chart showing residual risk

Answer: D

Explanation:

The most clear way to convey the current status to project stakeholders is to use a pie chart showing residual risk. This is because a risk-based approach focuses on identifying, analyzing, and prioritizing the risks that may affect the quality of the system, and allocating testing resources accordingly. A pie chart can visually represent the proportion of each risk category (such as high, medium, or low) in the overall risk profile, and show how much risk has been reduced or remains after testing. This can help the stakeholders to understand the current level of confidence in the system, and the potential impact of any remaining risks. References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Managing the Test Team - ISTQB not-for-profit association

NEW QUESTION # 68

Which test management control option is most appropriate to adopt under these circumstances? 2 credits

- A. Reconsider the exit criteria and review the test plan in the context of the current situation.
- B. Introduce mandatory evening and weekend working to retrieve the 3 week slippage.
- C. Advise the user community regarding the reduced scope of requirements and the additional incremental delivery.
- D. Arrange a meeting with the user community representatives to discuss the user interface.

Answer: A

NEW QUESTION # 69

You have assembled the following cost of quality numbers 1 000 defects were found prior to release and 100 were found after.

Average Cost	Amount	# of Defects	Total Cost
Defect prevention	\$50,000	N/A	\$50,000
Appraisal	\$250	1,000	\$250,000
Internal failure	\$200	1,000	\$200,000
External failure	\$2,000	100	\$200,000

Given this information what should you conclude?

- A. More effort should be put on appraisal to help lower the cost of quality
- B. More testing was needed before the production release because the defect detection percentage (DDP) was below 90%
- C. The cost of testing is just right and is justified by the numbers
- D. The cost of testing is high and could probably be lowered by spending more money on defect prevention

Answer: D

Explanation:

* Cost of Quality Analysis:

* The given table lists costs for defect prevention, appraisal, internal failure, and external failure.

* Defect prevention cost is \$50,000, while costs for appraisal, internal failures, and external failures are \$250,000, \$200,000, and \$200,000, respectively.

* The combined cost of internal and external failures is significantly high compared to defect prevention costs.

* Defect Detection and Prevention (DDP):

* DDP measures the effectiveness of defect prevention activities and early detection mechanisms.

* In this case, 1,000 defects were caught before release (appraisal) and 100 defects escaped to production.

* $DDP = (\text{Defects found before release} / \text{Total defects}) = 1000 / (1000 + 100) = 90.91\%$.

* While this DDP is relatively high, the costs of appraisal and failures indicate that prevention strategies need more investment.

* Key Cost Drivers:

* High internal and external failure costs indicate inefficiencies in earlier stages of quality assurance.

* Shifting investments from appraisal and failure costs towards defect prevention would reduce the overall cost of quality.

* Evaluating Options:

* Option A ("More testing needed because $DDP < 90\%$ ") is invalid since DDP is above 90%.

* Option C ("The cost of testing is justified") does not address the imbalance between high failure costs and low prevention spending.

* Option D ("More effort on appraisal") contradicts the cost-benefit focus of investing in prevention.

* Option B is correct because enhancing defect prevention strategies will reduce downstream costs.

References and Syllabus Alignment:

* This conclusion aligns with the ISTQB Advanced Test Management syllabus section on "Cost of Quality" and strategies to optimize testing investments. Specifically, prevention is emphasized as more cost-effective than appraisal and failure management.

NEW QUESTION # 70

You are Test Manager for a project which is in the Test Implementation stage for the first planned iteration, creation of the initial Test Cases and required test data is progressing well.

The Test Strategy documents the Stakeholders view that small teams should collaborate together to create and test functionality which is to be released in iterations, with each release building on the success of the last.

Stakeholders are willing to accept the risks of a partly working system in the early stages. Delivery of working functionality (particularly around interfaces to third party systems and performance of back end databases) is the priority for the early releases. Which of the following test types would you select for this first planned iteration, in order to meet Stakeholders expectations?

- a) Usability testing
- b) Structural testing
- c) Functional testing of process flows
- d) Performance testing
- e) Business process testing
- f) Component integration testing

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- a) Usability testing
- b) Structural testing
- c) Functional testing of process flows
- d) Performance testing
- e) Business process testing
- f) Component integration testing

- A. a, c, d and e.
- B. b, c, d and f
- C. b, d, e and f
- D. a, b, d and f

Answer: A

NEW QUESTION # 71

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