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MSP-Practitioner인기자격증 시험대비 공부자료, MSP-Practitioner최신버

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Peoplecert MSP-Practitioner 시험요강:

주제	소개
주제 1	• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.
주제 2	• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
주제 3	• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
주제 4	• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
주제 5	• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.

최신 Peoplecert MSP MSP-Practitioner 무료샘플문제 (Q101-Q106):

질문 # 101

Which of the following is NOT normally a characteristic of the Vision Statement?

- A. Key benefits are implicit
- B. It is short
- C. It must be time dependent
- D. It must describe a desirable future

정답: C

설명:

A Vision Statement is a succinct and compelling description of the desirable future state that the programme aims to achieve. It serves to inspire and align stakeholders around the intended outcomes and benefits. The MSP Practitioner outlines key characteristics of a Vision Statement, including that it must describe a desirable future and be concise to ensure clarity and focus. Key benefits are often implicit within the Vision, providing a motivational overview without delving into detailed measurement or timelines.

However, the Vision Statement is NOT normally time-dependent. Time frames and milestones are introduced later in the programme planning stages, such as in the Business Case or Programme Plan. The MSP Practitioner explains: "Vision statement does not include time frames until programme is time bound in nature," which means the Vision is more about 'what' will be achieved rather than 'when.' This approach allows the Vision to remain stable even if timeframes or specific project plans evolve. The focus remains on the transformational goal, providing a constant reference point as the programme adapts to challenges and changes.

Therefore, including time-dependence in the Vision Statement could unnecessarily constrain the programme's strategic focus or create misalignment if schedules shift.

질문 # 102

The Smart Meter Programme is in Tranche 2 and the Customer Processes Project is delivering ahead of schedule. This means that fewer resources are required to complete the project. The Training Project, which was due to start in Tranche 3, has now become a

higher priority and needs to be started early. The programme manager has recommended starting the Training Project now although Tranche 2 and Tranche 3 will then overlap.

Is this an appropriate application of the structure' theme, and why?

- A. No, because tranches should remain sequential if overlapping the tranches would increase the risks to programme delivery
- B. Yes, because available resource capacity should be fully utilized throughout the programme
- **C. Yes, because tranches may overlap if the programme is making good progress and capability is available**
- D. No, because tranches should be sequential to enable end-of-tranche reviews to take place before the next tranche is approved

정답: C

설명:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Structure Theme in MSP 5th Edition defines how the programme is organized into tranches to manage the delivery of capability and the realization of benefits. While tranches provide a natural "step-by-step" progression, MSP 5th Edition is designed to be more flexible and agile than previous versions. It explicitly recognizes that tranches do not always have to be strictly sequential.

Option B is the correct answer. The guidance states that tranches can overlap if there is a clear business reason to do so-such as a change in priority or the early availability of resources-and if the risks of doing so are managed. Overlapping tranches allows the programme to "bring pace and value" (an MSP Principle) by initiating work as soon as it is feasible. While Option D raises a valid point about risk, MSP does not forbid overlapping; it simply requires that the risks be assessed. If the resources from the Customer Processes Project are now free, using them to start the Training Project early is a sensible management decision that accelerates the delivery of capability. The end-of-tranche review (Option C) still occurs for Tranche 2, but it does not prevent work from a future tranche from beginning if the SRO approves the deviation from the initial plan to maximize efficiency.

질문 # 103

Which of following is output of 'Defining the programme'?

- A. Programme Mandate
- **B. Governance Baseline**
- C. Benefits measures
- D. Programme preparation plan

정답: B

질문 # 104

For a programme that focuses on Political and societal change which scenario will lead to lower probability of success?

- A. Changes to public service delivery model
- B. New legislation reacting to societal trends
- C. Change to current legislation
- **D. Long term societal effects**

정답: D

설명:

Programmes aimed at political and societal change face lower success probability when outcomes are vague or have long-term horizons that are difficult to define and measure. The MSP Practitioner explains: "Vaguely defined outcomes decrease probability of success." Long-term societal effects are often uncertain and harder to control, thus reducing the clarity needed for successful programme management and delivery.

질문 # 105

Which of the following is a Governance document?

- **A. Quality and assurance strategy**
- B. Project Dossier
- C. Blueprint

- 정답: A**

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MSP-Practitioner 인기 자격증 시험대비 공부자료 : https://www.koreadumps.com/MSP-Practitioner_exam-braindumps.html

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