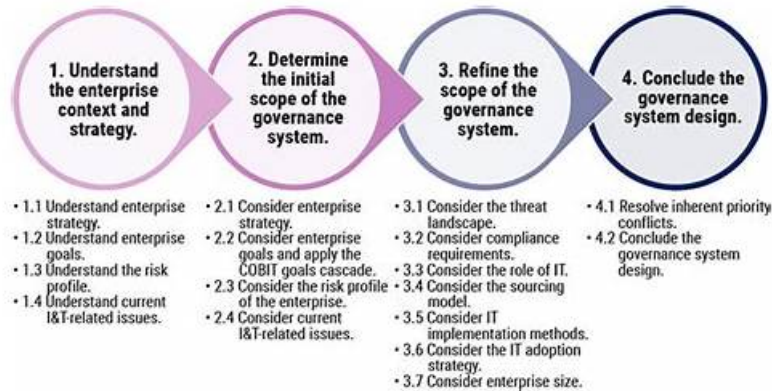


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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 2	<ul style="list-style-type: none"> • Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 3	<ul style="list-style-type: none"> • Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 4	<ul style="list-style-type: none"> • Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 5	<ul style="list-style-type: none"> • Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

Topic 6	<ul style="list-style-type: none"> • COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
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ISACA COBIT Design and Implementation Certificate Sample Questions (Q78-Q83):

NEW QUESTION # 78

In which of the following phases should long-term targets be adjusted based on experience?

- A. Where are we now?
- **B. Did we get there?**
- C. What needs to be done?
- D. How do we get there?

Answer: B

Explanation:

In the COBIT 2019 implementation lifecycle, the phase where long-term targets should be adjusted based on experience is the evaluation phase, known as "Did we get there?". This phase involves assessing the results of the implemented governance and management practices to determine if the objectives have been met and to identify areas for improvement.

Detailed Explanation with References:

* How do we get there? (Option A):

* This phase focuses on developing and executing the plan to achieve the governance objectives. It involves identifying the steps, resources, and timeline needed to reach the desired state. While important for planning, this phase is more about action and implementation rather than evaluation and adjustment of long-term targets.

* Where are we now? (Option B):

* This phase involves assessing the current state of the governance system, identifying gaps, and understanding the baseline. It provides the foundational information needed to plan improvements but does not involve adjusting long-term targets.

* What needs to be done? (Option C):

* This phase is concerned with identifying the specific actions and initiatives required to address the gaps and achieve the governance objectives. It involves planning and prioritizing activities but not the evaluation and adjustment of long-term targets based on experience.

* Did we get there? (Option D):

* In this phase, the enterprise evaluates the outcomes of the implemented governance system against the set objectives and targets. It involves assessing whether the desired goals were achieved and analyzing the effectiveness of the governance practices. Based on this evaluation, the organization can adjust long-term targets to better align with practical experience, new insights, and evolving business needs. This phase is critical for continuous improvement and ensuring that the governance system remains relevant and effective over time.

* According to the COBIT 2019 Implementation Guide, this phase includes reviewing performance metrics, stakeholder feedback, and lessons learned from the implementation process. These insights are then used to refine and adjust long-term targets to improve future performance and outcomes.

Conclusion: The correct answer is D. Did we get there?. This phase involves evaluating the results of the governance implementation, learning from the experience, and making necessary adjustments to long-term targets to ensure continuous improvement and alignment with the enterprise's goals.

References:

- * ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.
- * ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 79

I&T-related issues, also called pain points:

- A. are generally reported and tracked separately from risk management processes.
- B. could be considered risks that have not yet materialized.
- C. could be considered risks that have materialized.
- D. are restricted to internally generated issues.

Answer: C

Explanation:

I&T-related issues, also called pain points, could be considered risks that have materialized. These issues represent current challenges and problems that the enterprise is facing, indicating that certain risks have already impacted the organization.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2: This chapter explains that I&T-related issues or pain points are current problems that the enterprise needs to address, indicating that these risks have already materialized.

* COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk): This objective emphasizes the importance of identifying and managing risks, including those that have already impacted the organization.

By recognizing that I&T-related issues are materialized risks, enterprises can focus on mitigating these issues and preventing future occurrences, ensuring better risk management and governance.

NEW QUESTION # 80

Which of the following is a KEY input to be considered when defining drivers for a COBIT implementation?

- A. IT process documentation
- B. Enterprise policies
- C. Business case outline
- D. Stakeholder map

Answer: D

Explanation:

A key input to be considered when defining drivers for a COBIT implementation is the stakeholder map.

Understanding the stakeholders involved and their expectations is crucial for identifying the drivers that will shape the governance system.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Implementation Guide, Chapter 3: This chapter emphasizes the importance of stakeholder identification and mapping in understanding their needs and expectations, which in turn define the drivers for the COBIT implementation.

* COBIT 2019 Framework: Governance and Management Objectives, MEA04 (Managed Stakeholder Engagement): This objective highlights the role of stakeholder engagement in shaping governance and management priorities.

The stakeholder map provides a clear view of who the stakeholders are and what their interests and expectations are, ensuring that the drivers for the COBIT implementation are aligned with the needs of the enterprise.

NEW QUESTION # 81

Which of the following describes the difference between the Risk Profile design factor and the I&T-Related Issues design factor?

- A. IT risk scenarios describe potential events that could impact the organization in the future, whereas IT issues describe events or current situations affecting the organization.
- B. IT risk scenarios are more detailed and IT issues are more summarized, and the organization can decide which one to use when designing its governance system.
- C. IT issues describe potential events that could impact the organization in the future, whereas IT risk scenarios describe events or current situations affecting the organization.

- D. IT risk scenarios have been described in more detail in the COBIT 2019 Design Guide than IT issues in order to cover a wide range of potential risk.

Answer: A

Explanation:

"The risk profile identifies the sort of IT-related risk to which the enterprise is currently exposed..."

"Step 1.4: Understand current I&T-related issues-An analysis of the current situation ... resulted in an assessment of current I&T-related issues..."

NEW QUESTION # 82

Which of the following is a KEY consideration when determining the initial scope of a governance system?

- A. The size of the enterprise
- **B. Current I&T-related issues of the enterprise**
- C. The role of IT within the enterprise
- D. Compliance requirements faced by the enterprise

Answer: B

Explanation:

When determining the initial scope of a governance system, one of the key considerations is the current I& T-related issues of the enterprise. Understanding and addressing these issues ensures that the governance system is relevant and focused on the areas that need the most attention and improvement. This approach aligns with the practical and contextual nature of COBIT 2019, which emphasizes tailoring governance solutions to the specific needs and circumstances of the enterprise.

Detailed Explanation with References:

* Current I&T-Related Issues (Option D):

* COBIT 2019 stresses the importance of understanding the specific issues and challenges an enterprise is facing in its current I&T environment. These issues could include inefficiencies, security vulnerabilities, compliance gaps, misalignment with business objectives, or any other problems impacting the performance and value delivery of IT.

* Addressing these issues directly in the initial scope ensures that the governance system can provide immediate value by targeting the most critical areas. This focus helps in demonstrating early successes and building credibility for the governance initiative.

* According to the COBIT 2019 Implementation Guide, understanding current issues allows the organization to prioritize actions that will have the most significant impact on improving governance and management practices.

* Compliance Requirements (Option A):

* Compliance requirements are essential and need to be considered when designing a governance system, but they are part of a broader context rather than the key initial driver. They ensure that the governance system meets regulatory and legal standards but do not necessarily prioritize the most urgent internal issues.

* Size of the Enterprise (Option B):

* The size of the enterprise influences the complexity and scalability of the governance system but is not a primary consideration for the initial scope. The focus should be on specific needs and issues rather than just the size.

* Role of IT within the Enterprise (Option C):

* The strategic role of IT is crucial for determining the overall governance approach, but it is more about aligning IT with business goals rather than pinpointing specific initial issues to address. It informs the design but does not drive the immediate focus of the initial scope.

Conclusion: The correct answer is D. Current I&T-related issues of the enterprise. Focusing on these issues ensures that the governance system addresses the most pressing needs and delivers tangible improvements, which is a fundamental principle in the COBIT 2019 framework.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 83

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