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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q69-Q74):

NEW QUESTION # 69

Supporting materials that a business analyst (BA) might seek to secure while preparing for elicitation include:

- A. system names, business contacts, organizational forms, and protocols.
- B. system costs, business revenues, organizational designs, and rules.
- C. system documents, business rules, organizational policies, and regulations.
- D. system limits, business models, organizational structures, and principles.

Answer: C

Explanation:

Business analysts identify sources of information that are needed to conduct the elicitation activity. There might be a great deal of information needed to conduct elicitation including people, systems, historical data, materials and documents. Documents could include existing system documents, relevant business rules, organizational policies, regulations, and contracts.

Supporting materials might also take the form of outputs of analysis work, such as draft versions of analysis models (see Specify and Model Requirements). Business analysts procure or develop the materials and tools needed. Additional planning for experimental

elicitation might be required if novel tools, equipment, or techniques are going to be used.

NEW QUESTION # 70

If a business analyst (BA) asks questions during the job shadowing with a subject matter expert, which approach is being used?

- A. Contextual Inquiry Observation
- **B. Active Observation Approach**
- C. Inactive Observation Approach
- D. Passive Observation Approach

Answer: B

Explanation:

Active/Noticeable: while observing an activity the observer asks any questions as they arise.

NEW QUESTION # 71

What is the optimum group size for brainstorming?

- A. A maximum of three individuals with a deep knowledge of the subject
- B. It doesn't matter how many individuals as long as the project manager is included
- **C. Six to eight individuals who represent a range of backgrounds**
- D. The more individuals the better

Answer: C

Explanation:

The optimum group size for brainstorming is six to eight individuals who represent a range of backgrounds and experiences with the topic. This size is considered ideal because it allows for a diverse set of ideas and perspectives, while still being manageable enough to ensure that everyone has an opportunity to contribute. Having participants from varied backgrounds enhances the creative process by introducing different viewpoints and experiences, thereby enriching the brainstorming session and leading to a broader range of innovative solutions .

NEW QUESTION # 72

When selecting an elicitation technique, the business analyst (BA) should consider techniques that are:

- **A. commonly used in similar initiatives.**
- B. popular in the industry.
- C. easy to use.
- D. already known by stakeholders.

Answer: A

Explanation:

When selecting elicitation techniques, a business analyst should consider techniques that are commonly used in similar initiatives, as these techniques are proven to work in comparable contexts. According to BABOK Guide v3, the appropriateness of a technique depends on the situation, stakeholders, and the type of information needed. Techniques that have been successful in similar initiatives are likely to produce reliable and familiar results, reduce stakeholder resistance, and improve efficiency.

Exact Extract from BABOK Guide v3 - Section 4.2: Conduct Elicitation:

"The business analyst considers the characteristics of the source, the type of information to be elicited, the techniques commonly used in similar initiatives, and the time and resource constraints when selecting elicitation techniques."

NEW QUESTION # 73

Which type of requirements are temporary in nature?

- **A. Transition requirements**
- B. Business requirements

- C. Stakeholder requirements
- D. Solution requirements

Answer: A

NEW QUESTION # 74

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