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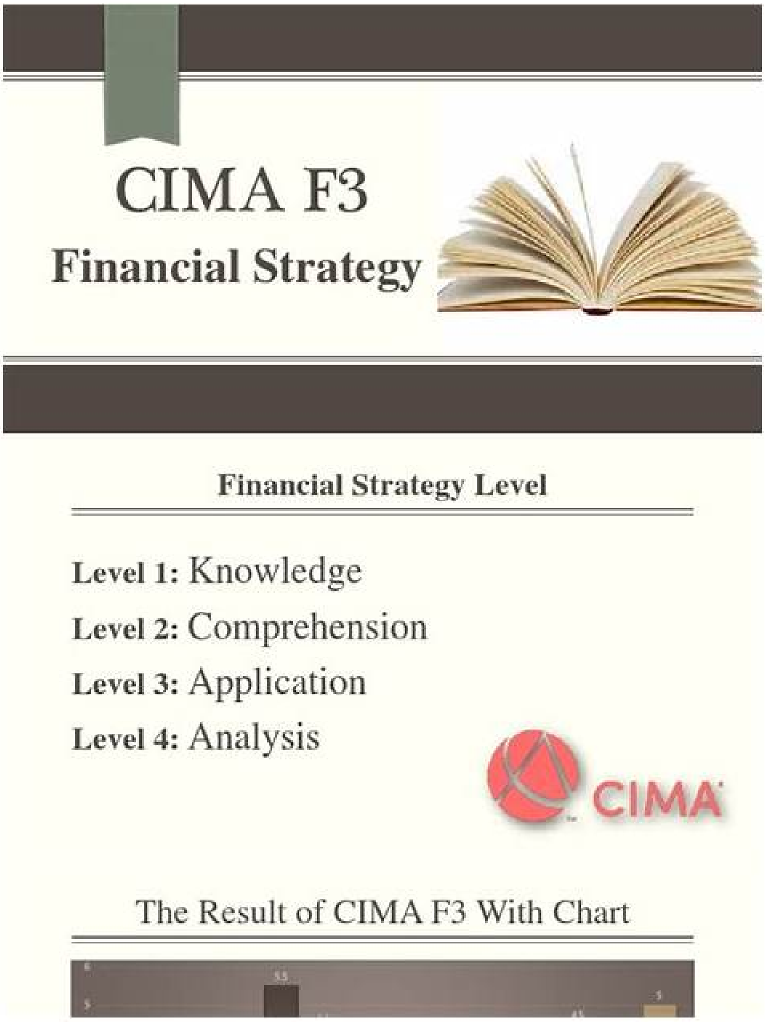

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CIMA F3 Financial Strategy Sample Questions (Q13-Q18):

NEW QUESTION # 13
KKL is a listed sports clothing company with three separate business units. KKL is seeking to sell TT', one of these business units TTP cwns a new. brand of trail running shoes that have Droved hugely popular with lone distance runners.
The management team of TTP are frustrated by the constraints imposes b/ KKL in managing tie brand and developing. the bus ness and they believe that TTF has huge growth potential.
The management team of TTP have approached KKL with a proposal to purchase 1~P through a management layout (MDO).
KKL has accepted this proposal as TTP has not proved to be a good fit' with the rest of the business and has agreed on the selling price.
Which THREE of the following factors a-e mast Likely to affect the success of the MBO?

- A. The constraints imposed by KKL managing TTF's brand.
- B. Searing sufficient. funding for the MBO.
- C. The motivation of the TTP management team to invest in future growth.
- D. The ability the TTP management team to develop the brand and achieve the expected growth.
- E. The ability of the TTF management team to take over the head office functions successfully.

Answer: B,D,E

Explanation:
B - Securing sufficient funding for the MBO
C - The ability of the TTP management team to take over the head office functions successfully D - The ability of the TTP management team to develop the brand and achieve the expected growth (Constraints imposed by KKL will disappear after the buy-out, and motivation is already clearly present, so the key determinants of success are funding and the team's capability to run and grow the business independently.)

NEW QUESTION # 14
Which TIIRCC of the following are most likely to reduce the long term credit rating co a company?

- A. The issue of new shares where the funds raised are invested in a project that has an NPV of nil.
- B. Disposal of a loss-making division where the funds raised will be used to pay a special dividend to shareholders.
- C. The issue of a new bond where the funds raised are invested in a project that has an NPV of nil.
- D. The issue of new shares where the funds raised are invested in expanding into a new nigh risk market.
- E. Loss of a major customer that contributed 30% of sales revenue.

Answer: B,C,E

NEW QUESTION # 15
A company has in a 5% corporate bond in issue on which there are two loan covenants.
* Interest cover must not fall below 3 times
* Retained earnings for the year must not fall below $3.5 million
The Company has 200 million shares in issue.
The most recent dividend per share was $0.04.
The Company intends increasing dividends by 10% next year.
Financial projections for next year are as follows:
Advise the Board of Directors which of the following will be the status of compliance with the loan covenants next year?

- A. The company will be in compliance with both covenants.
- B. The company will be in breach of both covenants.
- C. The company will be in breach of the covenant in respect of interest cover only.
- D. The company will breach the covenant in respect of retained earnings only.

Answer: D

NEW QUESTION # 16

Company J is in negotiations to acquire Company K and believes it can turn around Company K's performance to match its own.
The following information is available for the two companies:
Select the maximum price for each share that Company J should place on Company K during negotiations.

- A. $3.0
- B. $1.7
- C. $3.2
- D. $2.0

Answer: A

Explanation:
Value of Company J at present
Earnings J = $80m
P/E J = 15
Equity value of J=80×15=$1,200m\text{Equity value of J} = 80 \times 15 = \$1{,}200\text{m} Equity value of J=80×15=$1,200m
Current value and number of shares of Company K Earnings K = $50m P/E K = 10 Current equity value of K=50×10=$500m\text{Current equity value of K} = 50 \times 10 = \$500\text{m} Current equity value of K=50×10=$500m
Current share price K = $2, so:
Number of K shares=5002=250m shares\text{Number of K shares} = \frac{500}{2} = 250\text{m shares} Number of K shares=2500=250m shares Value of K if it is re-rated to J's P/E J believes it can turn K around so that the market applies J's P/E of 15 to K's earnings:
Post-acquisition value of K=50×15=$750m\text{Post-acquisition value of K} = 50 \times 15 = \$750\text{m} Post-acquisition value of K=50×15=$750m Maximum total price J should pay To avoid destroying value, J should not pay more than the value it expects K to have in the merged group, i.e.
$750m.
Maximum price per share for K
Max price per K share=750250=$3.00\text{Max price per K share} = \frac{750}{250} = \$3.00 Max price per K share=250750=$3.00 So the highest price J should place on each of K's shares in negotiations is $3.0, answer C.

NEW QUESTION # 17

Company AB was established 6 years ago by two individuals who each own 50% of the shares.
Each individual heads a separate division within the company, which now has annual turnover of GBP10 million and employs 40 people.
Some of the employees are very highly paid as they are important contributors to the company's profitability.
The owners of the company wish to realise the full value of their investment within the next 12 months.
Which TWO of the following options are most likely to be acceptable exit strategies to the two owners of the company?

- A. Sale to a larger competitor
- B. Initial Public Offering (IPO)
- C. Management Buyout
- D. Sale to a Private Equity Investor on an earn-out basis
- E. Spin off (or de-merger)

Answer: A,C

Explanation:
CIMA F3 discusses exit strategies for owner-managed businesses under Business Valuation, Mergers and Acquisitions, and Private Equity. A key principle is that an appropriate exit route must align with the owners' objectives, particularly the time horizon, desire for full value realisation, and the size and structure of the business.
In this scenario, Company AB is a medium-sized, owner-managed private company, with two founders who each control divisions and wish to realise the full value of their investment within 12 months. This tight timeframe significantly narrows the range of feasible exit strategies.
Option B - Management Buyout (MBO) is likely to be acceptable. CIMA F3 highlights that MBOs are common exit routes for founder-owned businesses where management has strong operational knowledge and where continuity of the business is important.
Given that some employees are highly paid and critical to profitability, an MBO can help retain key staff while allowing the founders

to exit fully, usually with private equity support. This route is realistic within a 12-month timeframe.
Option C - Sale to a larger competitor is also highly appropriate. F3 guidance explains that strategic buyers often pay a control premium because they can extract synergies such as economies of scale, elimination of duplicate functions, and enhanced market power. A trade sale is one of the fastest ways to realise full value and is commonly recommended where owners want a complete exit in a short period.
The other options are less suitable:
A (IPO) is unlikely due to high cost, regulatory burden, and long preparation time, making it unrealistic within 12 months.
D (Private equity earn-out) delays full value realisation and conflicts with the owners' desire for a clean exit.
E (Spin-off/demerger) does not provide liquidity or an exit for the owners.

NEW QUESTION # 18
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