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CompTIA Project+ Certification Exam Sample Questions (Q142-Q147):

NEW QUESTION # 142

During a status meeting for a multisystem program, a program manager learns that some deliverables from another project are delayed. Which of the following should the program manager do next?

- A. Obtain details from the owner of the project.
- B. Reestimate epic user stories.
- C. Update the critical path for the project.
- D. Apply contingency reserves.

Answer: A

Explanation:

The program manager should first obtain details from the owner of the project that is causing the delay, such as the root cause, the impact, the mitigation plan, and the revised timeline. This will help the program manager to assess the situation, communicate with the stakeholders, and adjust the program schedule accordingly. Updating the critical path, applying contingency reserves, and reestimating epic user stories are possible actions that the program manager may take after obtaining the details, depending on the severity and duration of the delay. However, they are not the immediate next steps, as they require more information and analysis. Reference = CompTIA Project+ Study Guide: Exam PK0-005, Third Edition, Chapter 10: Executing the Project, page 2431; Dealing with delays - Project Management Institute²

NEW QUESTION # 143

While a team was in a work session developing the QA plan for a project, the project manager realized that the team lacks the skills required for proper quality assurance. Which of the following steps should the project manager take next?

- A. Escalate the issue to the project sponsor.
- B. Reassess the resource pool.
- C. Check on available resources for additional team members.
- D. Review the QA plan from a similar project.

Answer: B

Explanation:

If the current team lacks the necessary skills for quality assurance, the project manager should reassess the resource pool to identify whether existing team members can be trained or if additional resources with the required expertise are needed. This assessment helps in making informed decisions about resource allocation, training needs, or recruitment, ensuring that the project maintains its quality standards.

Per the CompTIA Project+ PK0-005 exam objectives, under Domain 2.3: Given a scenario, perform resource management activities, evaluating and managing resources is crucial for addressing skill gaps and maintaining project quality.

NEW QUESTION # 144

A project manager buys an extended warranty for a set of servers. Which of the following risk management strategies is the manager using?

- A. Accept
- B. Mitigate
- C. Avoid
- D. Transfer

Answer: D

Explanation:

Transfer is a risk management strategy that involves shifting the responsibility or impact of a risk to a third party, such as an insurance company, a vendor, or a contractor¹. By buying an extended warranty for a set of servers, the project manager is transferring the risk of server failure or malfunction to the warranty provider, who will cover the cost of repair or replacement in case of a risk event. This way, the project manager reduces the exposure and liability of the project to the risk, while still retaining some level of accountability and oversight². References = CompTIA Project+ PK0-005 Certification Study Guide, Chapter 8: Planning Projects Part 4, page 245; 4 Risk Management Strategies for Successful Project Execution, Risk transferring section; How to Manage Project Risk: A 5-Step Guide, Risk treatment section.

NEW QUESTION # 145

A project manager realizes that a project will not be completed on time due to resource constraints. Which of the following actions should the project manager take NEXT?

- A. Set up an escalation meeting with the sponsor.
- B. Work with the functional managers to create a work-around.
- C. Trigger the contingency plan and communicate with the stakeholders.
- D. Transfer the risk by hiring a new vendor who was successful on a previous project.
- E. Submit a change request to the change control board.

Answer: E

Explanation:

Submit a change request to the change control board. The project manager should submit a change request to the change control board (CCB) if they realize that the project will not be completed on time due to resource constraints. A change request is a formal proposal to modify any aspect of the project, such as scope, schedule, cost, quality, or resources. A change request must be submitted to the CCB, which is a group of stakeholders who are authorized to review and approve changes. Submitting a change request can help to document the impact of the resource constraints on the project and seek approval for any corrective actions or preventive actions¹²

NEW QUESTION # 146

A company that is implementing an updated version of its main product hired a new project manager to lead the project. Prior to the start of the project, the sponsor asked the project manager to prepare a report on the defects found in the previous project to avoid a decrease in production. The report shows that the two main defects are related to cosmetic and physical damage to the product. Which of the following charts would BEST prioritize which defects to address?

- A. Pareto
- B. Control
- C. Histogram
- D. Run

Answer: A

Explanation:

Explanation

The project manager should use a Pareto chart to prioritize which defects to address for the product. A Pareto chart is a type of bar chart that shows the frequency or impact of different causes of problems or defects. It also shows a cumulative line that represents the percentage of the total frequency or impact. A Pareto chart can help to prioritize the causes that have the most significant effect on the quality of the product and apply the 80/20 rule, which states that 80% of the problems are caused by 20% of the causes.

NEW QUESTION # 147

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