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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.

Topic 2	<ul style="list-style-type: none"> • Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 3	<ul style="list-style-type: none"> • Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 4	<ul style="list-style-type: none"> • Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q156-Q161):

NEW QUESTION # 156

Which type of review provides an evaluation of the Business Continuity Management System (BCMS) outputs against the requirements or expectations to determine whether Business Continuity is incorporated into every task undertaken through the BCMS?

- A. Post-incident Review
- B. Quality Assurance (QA)
- C. External Audit
- D. Performance Appraisal

Answer: B

Explanation:

The CBCI 7.0 course identifies Quality Assurance (QA) reviews as evaluations that assess whether BCMS processes and outputs meet defined standards and requirements. QA examines whether Business Continuity principles and practices are effectively embedded into organizational tasks and workflows. Unlike performance appraisals (individual focus) or post-incident reviews (event focus), QA provides systematic assurance that Business Continuity is integrated consistently and effectively throughout the BCMS lifecycle. External audits verify compliance but QA focuses on continuous process improvement.

NEW QUESTION # 157

Which type of Business Impact Analysis (BIA) identifies and prioritises the tasks that deliver the most urgent products and services and determines the resources and dependencies required in order to enable these tasks to be completed?

- A. Activity BIA
- B. Process BIA
- C. Product and Service BIA
- D. Priority BIA

Answer: A

Explanation:

In the CBCI 7.0 body of knowledge (aligned to the BCI Good Practice Guidelines), the Analysis stage (PP3) uses BIA to determine recovery priorities and the resources and dependencies needed to deliver those priorities. Within BIA approaches, an Activity BIA is the one that drills down to the tasks/activities that must be performed to deliver urgent products and services. It identifies which activities are most time-critical, then documents what is needed to perform them (people, premises, technology, information, suppliers) and the internal/external interdependencies that support delivery. This is exactly what the question describes: prioritising urgent delivery tasks and determining the resources and dependencies required to complete them. A Product & Service BIA is typically higher-level (what must be delivered), while a Process BIA tends to map and assess disruption impacts at process level rather than at the detailed "do-the-work" activity/task level. "Priority BIA" is not the standard BCI naming for a BIA type. The BCI guidance explicitly links activity-level BIA work to understanding required resources and interdependencies for prioritised activities.

NEW QUESTION # 158

It is important to measure Business Continuity culture because this:

- A. Can determine whether or not the organization needs to continue reviewing and making improvements to its Business Continuity Management System (BCMS)
- B. Provides data that can be used when promoting the organization to potential new recruits
- C. Indicates how well personnel are likely to engage with, and follow Business Continuity plans and procedures
- D. Indicates whether or not there is a need to validate and update operational plans

Answer: C

Explanation:

Measuring Business Continuity culture is essential to assess the level of engagement, understanding, and commitment personnel have toward Business Continuity plans and procedures. The CBCI 7.0 course stresses that culture measurement helps predict the likely success of continuity efforts during disruptions. A strong culture supports adherence to plans and proactive risk management, while a weak culture may highlight areas needing targeted improvement. While measurements can indirectly inform reviews and validations, the primary focus is on gauging personnel behaviour and engagement, which is the most critical factor in continuity effectiveness. Reference: CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 70-73.

NEW QUESTION # 159

When developing solutions for people strategies, solutions to recover activities with a short Recovery Time Objective (RTO) requiring redeployment of personnel should be supported by:

- A. Induction and training by an operational manager at the time when the disruption is underway so that individuals can build understanding and confidence prior to commencing the allocated tasks
- B. The development of training material including all relevant information and procedures so that this can be made available when required
- C. Recruitment of additional personnel so that the organization always has access to surplus staff in case of an incident occurring
- D. Links to social media so the organization can run an extensive recruitment campaign both inside and outside the organization if a disruptive event occurs

Answer: B

Explanation:

Short RTOs necessitate rapid recovery actions that often require personnel to perform tasks they may not usually undertake. The CBCI 7.0 course outlines that providing accessible, comprehensive training materials in advance ensures personnel can quickly familiarize themselves with necessary procedures during a disruption. This proactive preparation supports redeployment without delay, building confidence and reducing errors. While recruitment and on-the-fly training are options, relying on real-time induction is risky and can delay recovery. Social media recruitment is impractical during crises due to time constraints. Preparedness through training material is key for agility.

NEW QUESTION # 160

Which of the following statements about embracing Business Continuity is correct?

- A. Embracing Business Continuity can be described as a corporate mandate driven by policy

- B. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description
- C. Embracing Business Continuity is a culture that exists separately from the organization's culture
- D. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties

Answer: D

Explanation:

The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels.

NEW QUESTION # 161

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