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What is the purpose of the Programme Communication Plan? - correct answer.It sets out the timetable for managing stakeholder engagement

What are the Assurance Management Principles? - correct answer.Integrated - this is about how assurance reviews should be scheduled to support decision-making, from the start of the programme to the realization of the benefits.

• Linked to major decision points - for example, reviews at the end of a tranche.

• Risk-based - for example assurance activities should be focused on the areas of greatest risk

• Action and intervention - assurance is most effective when follow-up actions are taken to resolve serious issues identified through the planned assurance activity. These actions, in turn, may be the subject of further reviews.

What is the relationship between a Programme Mandate and a Programme Brief? - correct answer.The programme mandate is confirmed and then expanded into a Programme brief.

What is a Vision Led Programme? - correct answer.Comes into existence to deliver a clearly defined vision.

Sponsoring Group Responsibilities - correct answer.Specific responsibilities include the following:
• Establishing the organizational context for the programme.
• Authorise the programme mandate and the progression into Defining a Programme.
• Authorize funding.
• Resolve strategic and directional issues between programmes.
• Confirming the organization's strategic direction.
• They participate in 'end-of-tranche' reviews and approve the progress of the programme against the strategic objectives.
• Leading by example.
• As well as providing continued commitment and endorsement to the programme at communication events, they should:
• Support the senior responsible owner.
• Act as the programme's 'champion'.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q70-Q75):

NEW QUESTION # 70
Which of the following is not correct about 'Leading change'?

- A. Appoint right people at right time
- B. Actively engage stakeholder
- C. Get approval from sponsoring group
- D. Create novel solutions to problems

Answer: C

Explanation:
'Leading change' principle in MSP focuses on driving transformation through the right leadership, engaging stakeholders actively, and fostering innovative solutions. However, getting approval from the sponsoring group is not considered part of this principle but rather a responsibility addressed in programme organization under governance themes. Approval processes are formalized separately from the leadership approach.

NEW QUESTION # 71
Which of below statements are false?

- A. End of tranche review drives benefits management
- B. Benefits management identifies dependency in plans
- C. Benefits management identify risks
- D. Benefits management qualifies Blueprint

Answer: A

Explanation:
The false statement is that "End of tranche review drives benefits management." In MSP, benefits management drives end of tranche reviews rather than the other way around.
The MSP Practitioner clarifies: "Benefits management drives end of tranche reviews," meaning that benefits realization considerations inform tranche planning, execution, and review processes.
This approach ensures that benefit delivery remains central to programme governance and decision-making, promoting alignment of delivery with strategic value.

NEW QUESTION # 72
The Employment Contracts Project in Tranche 1 will identify the skills needed by sales staff. However, the Customer Processes Project in Tranche 2 will define new ways to sell gas and electricity to existing water customers which may result in changes to the previously defined skills requirements. If any rework is required, this would delay increasing the number of electricity and gas customers. The programme manager has set up a process to independently monitor the situation, so they can be warned immediately if this becomes likely to happen.
Which principle is being applied MOST by the programme manager when implementing the independent monitoring, and why?

- A. Align with priorities, because the content of Tranche 2 should be changed to reflect any emerging information
- B. Realize measurable benefits, because assuring risks to the benefits should contribute to improved decision-making
- C. Align with priorities, because the business case should be updated as a result of any identified delays to benefits
- D. Realize measurable benefits, because outcomes of benefit should be embedded at intermediate landing points at the end of each tranche

Answer: B

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The principle 'Realize measurable benefits' is at the heart of MSP. It posits that the only justification for a programme is the delivery of measurable improvements (benefits) that contribute to strategic objectives. This principle is not just about the end state; it involves the continuous management and assurance of benefits throughout the transformational flow. This includes identifying risks to benefits and implementing controls to mitigate those risks.
In this scenario, the potential for rework due to dependencies between tranches represents a significant risk to the timely realization of benefits (the increase in customers). The programme manager's implementation of
"independent monitoring" is a form of Benefit Assurance. Option D is the correct answer because MSP 5th Edition explicitly states that monitoring and assuring risks to benefits are vital for informed decision-making.
By setting up this warning system, the programme manager ensures that the SRO and Programme Board have the data needed to intervene before the delay occurs. This proactive approach ensures that the focus remains on the "realization" aspect of the principle. While "Align with priorities" (Options A and B) is relevant to the programme's overall direction, the specific act of monitoring a dependency that directly impacts the timing and success of benefit delivery is a primary application of the 'Realize measurable benefits' principle.

NEW QUESTION # 73
Which of following documents are parts of governance themes?

- A. System and product specification
- B. Blueprint, Vision, Quality management strategy
- C. Business Case, Programme mandate
- D. Blueprint, Requirement Specification

Answer: B

NEW QUESTION # 74
When approval to proceed is given at the end of Defining a Programme, what does this mean?

- A. The approval authorizes the work of all projects in the first tranche of programme.
- B. The approval authorizes the start of the first project in the first tranche only.
- C. The approval only acknowledges that the documents developed so far are acceptable.
- D. The approval authorizes the SRO to proceed with the whole programme.

Answer: A

NEW QUESTION # 75
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these systems.

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