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Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q11-Q16):

NEW QUESTION # 11
How do you define Wait Time?

- A. Lead time plus cycle time
- B. Lead time minus cycle time
- C. Cycle time minus lead time
- D. Cycle time multiplied by lead time

Answer: B

Explanation:
Wait Timeis the time work spends waiting between process steps-wasted, non-value-added time.
* Mathematically,Wait Time = Lead Time - Cycle Time
* Lead Time:Time from work request to delivery.
* Cycle Time:Time spent actively working on the item.
Why is this important in DevOps?
Identifying and reducing wait time (waste) is central to Lean/DevOps, directly improving flow and reducing delays.
Extract-style reference:
"Wait time is calculated as the difference between lead time and cycle time-highlighting bottlenecks in the value stream."
-DevOps Handbook
PeopleCert DevOps Foundation v3.6:Wait time is a core Lean concept for optimizing flow.

NEW QUESTION # 12
What is the ideal structure for a DevOps Team?

- A. A cross-functional 'tiger team' for short-term projects
- B. An expanded Scrum Team that includes members from security, QA and Ops
- C. A permanent cross-functional team led by a DevOps Engineer
- D. There is no ideal structure for a DevOps Team

Answer: D

Explanation:
PeopleCert DevOps Foundation v3.6 emphasizes thatthere is no single "ideal" team structurefor DevOps.
The optimal structure depends on organizational size, maturity, product complexity, and culture.
While cross-functional teams (as described inAandC) are common in mature DevOps environments, and temporary tiger teams (B) may be used for rapid initiatives, the key is flexibility. Some organizations integrate DevOps practices into existing teams, while others create dedicated platform teams, guilds, or enablement teams.
The focus should be onremoving silos, fostering collaboration, and aligning around value streams-not adhering to a rigid structure.
References:
PeopleCert DevOps Foundation v3.6 - Team Structures
Team Topologiesby Skelton & Pais - Team Patterns in DevOps

NEW QUESTION # 13
Which of the following is NOT a reason business is interested in DevOps?

- A. Customers value outcomes, not products
- B. Intelligent data must drive direction quickly
- C. DevOps must automate all the things
- D. IoT is rapidly increasing

Answer: C

Explanation:
Businesses are drawn to DevOps because it improves agility, responsiveness, and quality.
* A: The growth of IoT requires scalable, automated, and reliable delivery processes.

* B: Fast, intelligent decision-making is needed to respond to market changes.
* D: The shift toward valuing customer outcomes over products is central to modern service delivery.
However,Cis a misconception. While automation is a key DevOps practice, the goal isstrategic automation- automating where it adds measurable value, improves quality, or accelerates delivery. "Automate all the things" without consideration can waste resources, increase complexity, and reduce adaptability.
References:
PeopleCert DevOps Foundation v3.6 - Business Interest in DevOps
The DevOps Handbook- Automation Principles
Accelerate- Strategic Use of Automation

NEW QUESTION # 14
An organization wants to use experiments to improve its ITSM processes in support of DevOps practices.
Which approach could this organization use to design and implement small, incremental improvements?

- A. All of the Above
- B. Agile Service Management
- C. Improvement Kata
- D. Value Stream Mapping

Answer: C

Explanation:
TheImprovement Katais a structured, scientific approach to continuous improvement. It uses small, iterative steps to move from the current state toward a target condition, testing hypotheses along the way.
In the DevOps context, the Improvement Kata helps teams experiment with process changes, measure outcomes, and adapt quickly-reducing risk while fostering a learning culture. It is especially useful for improving ITSM processes incrementally.
AandBare valuable techniques but serve different purposes-Agile Service Management adapts ITSM to Agile principles, and Value Stream Mapping visualizes and analyzes workflow. While they can complement Improvement Kata,Cis the direct experimental framework for small, incremental improvement.
Thus, the correct answer isC.
References:
PeopleCert DevOps Foundation v3.6 - Improvement Kata and Continuous Improvement Mike Rother -Toyota Kata

NEW QUESTION # 15
How do shortened feedback loops PRIMARILY improve IT's performance?

- A. They help to create and share knowledge when needed
- B. They ensure a faster flow between Dev and Ops
- C. They create a value stream map
- D. They encourage learning and experimentation

Answer: B

Explanation:
According to PeopleCert DevOps Foundation v3.6, theSecond Wayof DevOps focuses on creating and amplifyingfeedback loops.
The primary purpose of shortening these loops is toaccelerate the flow of work and informationbetween all stages of the delivery pipeline, especially between Development and Operations.
When feedback loops are short, defects, performance issues, and risks can be identified and resolved earlier in the process, preventing costly delays and large-scale rework. This supportsfaster, safer releasesand improves the organization's responsiveness to customer needs.
WhileA(learning) andD(knowledge sharing) are important benefits of feedback loops, they aresecondary outcomes. The main, direct effect is improvingflow efficiency-ensuring that handoffs between Dev and Ops happen smoothly, quickly, and with higher quality.
OptionC(value stream mapping) is a useful Lean practice to identify delays and bottlenecks, but it is a diagnostic tool, not the primary improvement gained from shortening feedback loops.
Thus, the correct answer isB-shortened feedback loops primarily improve IT performance by ensuringfaster flowbetween Development and Operations.
References:
PeopleCert DevOps Foundation v3.6 - Second Way: Feedback Principles
The DevOps Handbook- Feedback and Flow Acceleration

NEW QUESTION # 16

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The following sections describe each primary DevOps-Foundation Reliable Test Prep process, as well as the subordinate processes contained within each primary process, I have to admit I don't know much about Reliable DevOps-Foundation Exam Testking Feminist Theory, but based on what little I know I think the analogy is accurate.

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