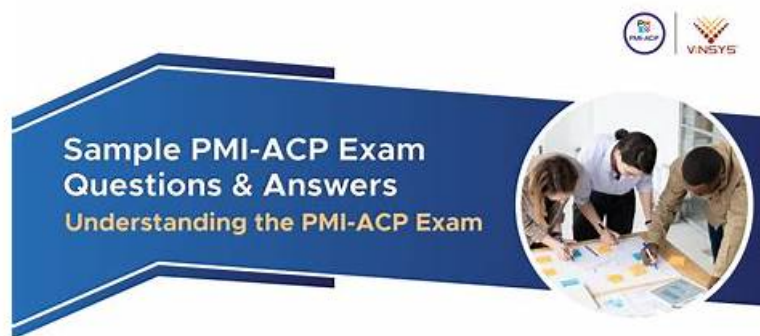# PMI-ACP Sample Questions Answers & Related PMI-ACP Certifications

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PMI Agile Certified Practitioner Sample Questions (Q126-Q131):

NEW QUESTION # 126
What do the principles of Extreme Programming (XP) include?

- A. Communication, process flow, and authoritarian structure
- B. Value people over processes, communication, respect disagreement, and strive for consensus
- C. Rapid feedback, assume simplicity, incremental change, embrace change, and quality work
- D. Communication, respect, and courage

Answer: C

Explanation:
The principles of Extreme Programming (XP) focus on improving software quality and responsiveness to changing customer requirements. The key principles include:
Rapid feedback: Getting feedback quickly from customers or stakeholders to ensure that the development process is on track.
Assume simplicity: Focusing on simplicity in the design and code to avoid overengineering and to ensure the software is easy to understand and modify.
Incremental change: Delivering software in small, manageable increments that can be easily adjusted based on feedback.
Embrace change: Being flexible and adaptable, especially in response to new requirements or changes in technology or business

needs.

Quality work: Ensuring high-quality software by emphasizing practices such as automated testing, continuous integration, and refactoring.

□

NEW QUESTION # 127

A product owner, new to the role, is very enthusiastic about an agile project with an energetic team.
What should be done first to ensure successful delivery of the product?

- A. Ask the product owner to create the project vision and charter, and then discuss the guiding principles with the team
- B. Hold a meeting with the team and the product owner to develop the team charter, working agreement guiding principles, and product vision
- C. Hold a meeting during which the team can present the project charter, high-level project plan, and team values to the product owner
- D. Send the product owner to formal product-owner training where the product owner can learn how to create a product vision

Answer: B

NEW QUESTION # 128

A project is starling and the type of wont is complex and suitable for agile in assessing the learn members it appears that co-location would be a challenge.
What should the agile practitioner do?

- A. increase the number of requirements documents and ensure they are dearly communicated
- B. Provide each geographical area with their own product owner and divide the work between the teams
- C. Select and implement collaboration tools to augment team interactions
- D. After several sprints calcuate velocity based on primary learn location and use secondary team as reserve

Answer: C

NEW QUESTION # 129

What is the responsibility of an extreme Programming (XP) customer role?

- A. Writing the stories and acceptance tests for each story
- B. Planning and task allocation for the developer and tester
- C. Interacting closely with users and representing the XP team
- D. Testing the daily increments of the software developed

Answer: A

Explanation:
Explanation/Reference:
Explanation:

NEW QUESTION # 130

The project lead of a newly created Agile project delivery team realizes that there are gaps in the knowledge of some team members. The lack of specific skills will add risk to the project delivery if the project becomes too dependent on specific resources for complete delivery.
What should the project lead do to address the gaps and develop a high-performing team?

- A. Replace the team members with highly qualified individuals that have experience in the specific technologies required for completing delivery.
- B. Ask each team member to document their solutions extensively in a knowledge repository for knowledge exchange between the team.
- C. Pair team members and ensure review of technical deliverables by partners in each sprint before integration of the solution.
- D. Create an environment of continued learning by providing opportunities for team members to develop their skills as

Answer: D

Explanation:
The correct answer is C - Create an environment of continued learning by providing opportunities for team members to develop their skills as generalized specialists.
Agile encourages the concept of "T-shaped" team members-individuals who have deep expertise in one area and broad skills across multiple areas. Promoting cross-skilling and continued learning reduces risk, increases collaboration, and helps build a resilient, self-sustaining team.
From the PMI Agile Practice Guide:
"Teams should strive to become cross-functional and develop generalized specialists who can collaborate effectively across domains." (PMI Agile Practice Guide, Section 5.2 - Building High-Performing Teams) Mike Griffiths notes:
"Agile promotes team learning. Encouraging members to grow as generalized specialists reduces reliance on single individuals and improves flexibility." (Mike Griffiths, PMI-ACP Exam Prep Book, Chapter 4 - Team Performance) Other options:
* A helps but is not sufficient on its own.
* B is a solid practice but doesn't directly promote skills growth.
* D goes against Agile values of team development and empowerment.

NEW QUESTION # 131

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