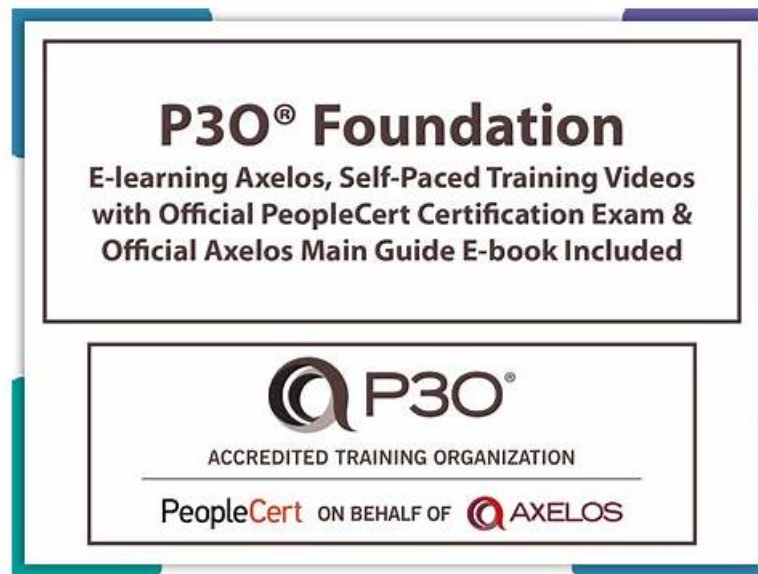


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To provide appropriate decision support to the customers of each office
- B. To understand the capability to be delivered by the being supported

- C. To provide ongoing prioritization of change initiatives
- D. To consider risk from a strategic viewpoint

Answer: A

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 28

Where should an Organization Portfolio Office ultimately report?

- **A. Main board director**
- B. Corporate services function
- C. Head of P3O
- D. Programme Manager

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 29

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- **A. Individual**
- B. Collaborative
- C. Networking
- D. Integrated

Answer: A

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity."

Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 30

Which is NOT an objective of a programme?

- **A. Deliver business products according to a Business Case**
- B. Deliver outcomes and benefits
- C. Coordinate related projects and activities

- D. Align to strategic objectives

Answer: A

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 31

What role provides facilitated workshops to promote consistent project management practice?

- **A. Project Specialist**
- B. Secretariat/administrator
- C. Head of Project
- D. Project Officer

Answer: A

Explanation:

The Project Specialist role provides facilitated workshops to promote consistent project management practice, according to the P3O Foundation (2013) manual. Section 3.5.6 states, "The Project Specialist facilitates workshops to ensure consistent application of project management practices and standards across the organization." This differs from the Project Officer (B), who supports execution, Head of Project (C), who oversees projects, and Secretariat (D), who provides administrative support. The 2013 edition emphasizes the Specialist's training and facilitation role, enhancing PPM maturity. This ensures standardized practices are adopted effectively.

Reference: P3O Foundation (2013) manual, Section 3.5.6, AXELOS.

NEW QUESTION # 32

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