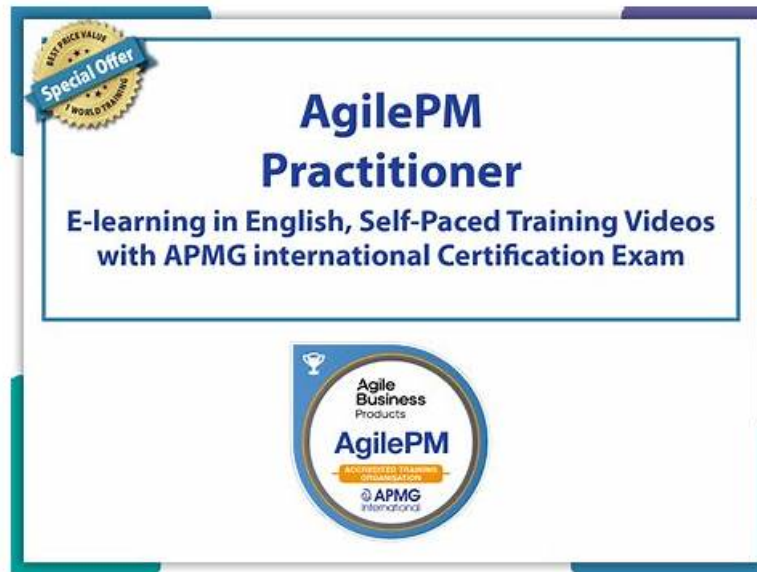


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## APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.</li></ul>

Topic 2	<ul style="list-style-type: none"> <li>• People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.</li> </ul>

## APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q69-Q74):

### NEW QUESTION # 69

For cognitive learning, which is the BEST example of providing 'learning feedback'?

- A. Reviewing learners' ideas in a group discussion.
- B. Discussion at the learners' next annual performance reviews.
- C. Testing before and after learning.
- D. Giving supervisor feedback on return to work.

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation:

Providing learning feedback in cognitive learning focuses on offering timely, actionable information that helps learners assess their understanding and adjust their approach during or immediately after the learning process.

1. Feedback in Gagne's Nine Events of Instruction:

\* Gagne's Fifth Event emphasizes the importance of providing feedback during learning activities to reinforce correct understanding and correct misconceptions.

\* Effective feedback is specific, immediate, and relevant to the learning task. It allows learners to reflect on their performance and apply improvements in real time.

2. Why Option C is Correct:

\* Reviewing learners' ideas in a group discussion provides an interactive opportunity for real-time feedback. It allows learners to:

\* Share their understanding.

\* Receive constructive input from peers and facilitators.

\* Make immediate adjustments to their thinking.

\* Group discussions align with cognitive learning principles by promoting active engagement, critical thinking, and collaborative feedback.

3. Analysis of Other Options:

\* Option A: Giving supervisor feedback on return to work.

\* Supervisor feedback is important but typically occurs after the learning activity. It is more suited for workplace performance improvement rather than immediate learning feedback.

\* Option B: Testing before and after learning.

\* Testing evaluates knowledge acquisition but does not provide real-time feedback during the learning process, which is crucial for cognitive learning.

\* Option D: Discussion at the learners' next annual performance reviews.

\* Annual reviews occur too late to be effective for learning feedback. Feedback needs to be immediate and closely tied to the learning activity for maximum impact.

4. Practical Example:

\* During a training session on problem-solving, participants share their approaches in a group discussion.

The trainer provides constructive feedback, highlighting strengths and offering corrections, enabling learners to refine their skills on the spot.

5. Reference to Gagne's Model:

\* Event 5: Provide Learner Feedback

\* Gagne emphasizes that feedback reinforces learning, ensures understanding, and guides learners toward desired outcomes.

### NEW QUESTION # 70

Awareness of the new processes in the Customer Services department is good, but so far there has been little progress on implementation with the majority of staff.

Which approach is LEAST likely to build momentum for the changes?

- A. Increase the number of newsletters issued covering the strategy and delivery plans.
- B. Assign the team who facilitate new orders to take the lead in implementing new processes.
- C. Share the initial successes when providing mobile solutions to the Utility company.
- D. Delegate responsibility for implementation to the line leadership in the department.

**Answer: A**

Explanation:

Comprehensive and Detailed Step-by-Step Explanation:

Context from the UniCo Scenario:

The Customer Services department is aware of the change but has shown little progress in implementing the processes. Building momentum for change requires active engagement, focusing on delivering and demonstrating value while motivating teams to act. Simply providing more information (like newsletters) does not directly contribute to implementation.

Analysis of Each Option:

\* A. Assign the team who facilitate new orders to take the lead in implementing new processes.

\* Why Correct: Assigning responsibility to a specific team who is familiar with the operations ensures direct ownership of the processes. This approach helps create role clarity and demonstrates action to others.

\* B. Delegate responsibility for implementation to the line leadership in the department.

\* Why Correct: Empowering line leaders aligns with AgilePM's principles of delegating decision-making to individuals who are close to the operations, ensuring accountability and progress.

\* C. Share the initial successes when providing mobile solutions to the Utility company.

\* Why Correct: Sharing success stories is an effective way to build confidence and momentum.

AgilePM recommends celebrating quick wins to motivate teams and show the value of change.

\* D. Increase the number of newsletters issued covering the strategy and delivery plans.

\* Why Incorrect (Answer): While communication is critical, simply issuing more newsletters does not actively engage staff or address implementation challenges. Newsletters are passive forms of communication that do not drive action or momentum.

Why D Is Correct (LEAST Likely):

\* Lack of Active Engagement:

\* Increasing newsletters only adds more information but does not address staff reluctance or encourage active participation.

\* Momentum Requires Action, Not Just Awareness:

\* Awareness is already present; the focus now should shift to tangible steps, like assigning responsibilities or showcasing early wins.

\* Limited Impact on Implementation:

\* AgilePM advocates active involvement, like delegating roles or leveraging pilot teams, rather than relying on one-way communication.

References to AgilePM Framework:

\* Empowered Teams:

\* AgilePM stresses the importance of empowering teams and leaders to take ownership of changes.

(AgilePM Practitioner Guide, Chapter 6: Empowered Teams)

\* Celebrating Successes:

\* Sharing quick wins reinforces the benefits of change and motivates others to follow suit.

(AgilePM Practitioner Guide, Chapter 9: Delivering Value Early)

\* Active Stakeholder Engagement:

\* AgilePM emphasizes that communication should drive engagement and actions, rather than be limited to information sharing.

(AgilePM Practitioner Guide, Chapter 8: Stakeholder Engagement)

### NEW QUESTION # 71

Column 1 is a list of actions taken within the project. For each action in Column 1, select from Column 2 the iterative development activity that the action represents. Each selection from Column 2 can be used once, more than once or not at all.

Column 1:

1. The Solution Development Team cleared and prepared the area, ready for the bar infrastructure to be installed.
2. The Gardener decided the order in which the flowers would be planted in the borders and jotted it down in a notebook.
3. Before the Solution Development Team built the infrastructure for the bar area, the Architect pointed out what was required.
4. The Architect checked with the decorators that tasks had been completed to a satisfactory standard, and agreed a list of items that needed further coats of paint or cleaning up.
5. The Gardener began planting the borders and has placed an order for further bulbs to complete this task.

Column 2:

- A) Thought
- B) Action
- C) Conversation

**Answer:**

Explanation:

□ Explanation:

For each action in Column 1, here is the iterative development activity that the action represents from Column 2:

- \* The Solution Development Team cleared and prepared the area, ready for the bar infrastructure to be installed.
- \* B. Action
- \* The Gardener decided the order in which the flowers would be planted in the borders and jotted it down in a notebook.
- \* A. Thought
- \* Before the Solution Development Team built the infrastructure for the bar area, the Architect pointed out what was required.
- \* C. Conversation
- \* The Architect checked with the decorators that tasks had been completed to a satisfactory standard, and agreed a list of items that needed further coats of paint or cleaning up.
- \* C. Conversation
- \* The Gardener began planting the borders and has placed an order for further bulbs to complete this task.
- \* B. Action

### NEW QUESTION # 72

Using the additional information provided for this question in the Scenario Booklet, answer the following questions about the requirement for a fire exit from the upstairs of the building.

What is an appropriate reason to classify the need for a secondary exit from the upstairs of the building as a Must Have requirement?

- A. A secondary exit from the upstairs of the building would help ease congestion in busy periods during festivals.
- **B. Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.**
- C. The requirement for a secondary exit from the upstairs of the building has to be made a higher priority in order to be moved to an earlier Timebox.
- D. A secondary exit from the upstairs of the building will provide a shorter and more direct route into the garden than the main stairway.

**Answer: B**

Explanation:

A: Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.

Rationale:

Compliance with national fire safety regulations is non-negotiable and would be a legal requirement for the operation of the hotel. Therefore, any features required to meet these regulations would automatically be classified as "Must Have" due to their mandatory nature for safety and legal operation.

### NEW QUESTION # 73

As Sprint 5 comes to an end, the Infrastructure Delivery Team is facing delays due to:

- . Heavy rainfall affecting the Wellness Garden.
- . Local supplier issues causing material delivery delays.
- . Dependency on external contractors for hydrotherapy equipment.

The Operations Delivery Team is unable to finalize details of the hydrotherapy treatments without testing them in the context of the facilities being constructed. The marketing materials cannot be generated until this work is complete.

In addition to the Developers, the teams include:

□ (Sarah Lark asks Mira Bachar how Spa treatments will remain aligned with the demands of guests post-launch. Mira explained that the Operations Delivery Team will address this in the final Sprint.

Is this approach aligned with AgilePM?)

- A. Yes, because realization planning can reasonably happen in the final Sprint.

- B. No, because realization is the Business Visionary ' s responsibility, NOT the Delivery Teams.
- **C. No, because realization planning should be part of the business case before development starts.**
- D. Yes, because Delivery Teams should focus on delivery until the final Sprint.

**Answer: C**

Explanation:

D is correct.

In AgilePM, thinking about how benefits will be realized should not be postponed until the final Sprint.

Realization planning should be considered early, as part of the project's business justification and ongoing business thinking, so the solution is built with adoption and benefit delivery in mind from the start.

Why D is correct:

- \* benefit realization should be planned early,
- \* post-launch alignment with guest demand is part of achieving business value,
- \* and waiting until the final Sprint is too late and increases risk.

Why the others are not best:

- \* A is incorrect because Delivery Teams should not ignore realization considerations until the end.
- \* B is incorrect because final-Sprint-only realization planning is too late for AgilePM.
- \* C is partly tempting, but too absolute. Business roles are central to realization, yet delivery teams also contribute. The main issue is timing, not only ownership.

So the best AgilePM answer is D .

## NEW QUESTION # 74

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