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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q203-Q208):

NEW QUESTION # 203
Relying only on the information provided in the scenario, select the TWO items and/or features for which sufficient information is available to proceed with test design. 2 credits

- A. Language localization

- B. All supported credit cards
- C. Response time
- D. Usability
- E. Valid and invalid advances

Answer: B,E

NEW QUESTION # 204
Most managers in your company consider the efforts of your test team valuable, while others see comprehensive testing as an unnecessary cost overhead to the SDLC.
What action could the Test Manager take to quantify the value of testing to the organization? [3]

- A. Demonstrate the role QA has in similar size organizations.
- B. Determine the cost of external failures.
- C. Review the Test Plan with the management team.
- D. Develop metrics that illustrate planned and actual testing hours.

Answer: B

Explanation:
Determining the cost of external failures involves analyzing the impact of defects that escape into production.
This includes the direct costs associated with fixing the defects, as well as the indirect costs such as customer dissatisfaction, damage to the company's reputation, and potential loss of business. By quantifying these costs, the Test Manager can illustrate the financial benefits of comprehensive testing in preventing high-cost external failures, thereby demonstrating its value as an investment rather than a cost overhead.
References:The ISTQB Advanced Level Test Manager documents provide guidelines on how to establish and use metrics to measure the effectiveness and efficiency of the testing process, including the cost of quality and the Return on Investment (ROI) for testing activities. These references support the rationale behind choosing option C as the verified answer.

NEW QUESTION # 205
Which test management control option is most appropriate to adopt under these circumstances? 2 credits

- A. Arrange a meeting with the user community representatives to discuss the user interface.
- B. Reconsider the exit criteria and review the test plan in the context of the current situation.
- C. Introduce mandatory evening and weekend working to retrieve the 3 week slippage.
- D. Advise the user community regarding the reduced scope of requirements and the additional incremental delivery.

Answer: B

Explanation:
Explanation/Reference:
Explanation:

NEW QUESTION # 206
You have been looking at the actual vs expected defects in one high risk area of the software The actual is much higher than the expected value What should you do?

- A. Reassess the risk with a higher likelihood number
- B. Concentrate more testing in the area because the risk is clearly higher
- C. Concentrate less testing in the area because the defects are already found
- D. Reassess the risk with a higher impact number

Answer: B

Explanation:
* Context Analysis:
* Higher-than-expected defects in a high-risk area indicate the need for additional testing to mitigate potential impacts.
* Evaluation of Options:

* A. Reassess the risk with a higher likelihood number:
* Incorrect. While reassessment is useful, immediate action should prioritize more testing.
* B. Reassess the risk with a higher impact number:
* Incorrect. The impact may already be known, and more testing is the next practical step.
* C. Concentrate more testing in the area because the risk is clearly higher:
* Correct. Addressing higher-than-expected defects through focused testing ensures risks are adequately mitigated.
* D. Concentrate less testing in the area because the defects are already found:
* Incorrect. Higher defects warrant more testing, not less.
* Syllabus Alignment:
* ISTQB highlights increasing test efforts in high-risk areas with higher-than-expected defect levels (TM-1.3.4).
References:
ISTQB Advanced Level Test Management Syllabus (TM-1.3.4)

NEW QUESTION # 207

You are responsible for porting a performance testing tool to a new operating system. You are at what stage in the tool's lifecycle?
[1]

- A. Evolution
- B. Support and Maintenance
- C. Acquisition
- D. Retirement

Answer: A

Explanation:
According to the tool lifecycle model, the evolution stage is when the tool is adapted to new requirements or environments, such as a new operating system. This stage involves modifying the tool to meet the changing needs of the users and the system. The evolution stage is followed by the retirement stage, when the tool is no longer used or supported. Tool Lifecycle ModelSoftware Testing Tools
References:
* Work with performance and monitoring tools in finance and operations apps
* Software Testing Tools: A Comprehensive Guide

NEW QUESTION # 208

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