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Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.
Topic 2	<ul style="list-style-type: none">• Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.

Topic 3	<ul style="list-style-type: none"> Core DevOps Principles: This section of the exam measures the skills of IT operations specialists and covers essential DevOps principles such as the Three Ways, the Theory of Constraints, and Chaos Engineering. It also introduces the concept of learning organisations, showing how systemic thinking supports continuous improvement.
Topic 4	<ul style="list-style-type: none"> Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.
Topic 5	<ul style="list-style-type: none"> Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.
Topic 6	<ul style="list-style-type: none"> Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.
Topic 7	<ul style="list-style-type: none"> Measurement, Metrics, and Reporting: This section of the exam measures the skills of DevOps engineers and covers metrics that help monitor and evaluate the performance of DevOps practices. Topics include speed, quality, culture, change lead time, cycle time, and the use of dashboards, value-driven metrics, and AIOps in reporting and decision-making.

Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

Which of the following dictates an organization's culture?

- A. The vision of its founders
- B. Employees' commitment and loyalty to the company
- C. The leadership style of its executives
- D. What people value and how they behave

Answer: D

Explanation:

Organizational culture is defined by shared values and behaviors-what people believe is important and how they act in practice. PeopleCert notes that while founders' vision, leadership style, and employee commitment can influence culture, the actual culture is visible in the consistent behaviors and priorities of the organization's members.

Therefore, B-what people value and how they behave-is the most accurate description of what dictates culture.

References:

PeopleCert DevOps Foundation v3.6 - Culture Definition

Edgar Schein -Organizational Culture and Leadership

NEW QUESTION # 11

Why are Lean tools and practices critical to DevOps?

- A. They help ensure that teams are organized into collaborative communities
- B. They help developers identify requirements for minimum viable products and services
- C. They help identify waste and assist in the creation of improvement practices
- D. They help ensure that core (soft) skills were taught to software developers

Answer: C

Explanation:

Lean tools and practices are foundational to DevOps because they help organizations systematically identify and eliminate waste, optimize value delivery, and continuously improve processes.

* Lean thinking focuses on value stream mapping, reducing delays, bottlenecks, over-processing, handoffs, rework, and unnecessary tasks-core to making DevOps successful.

* Option D, "They help identify waste and assist in the creation of improvement practices," perfectly captures this focus.

Extract-style reference:

"Lean enables teams to identify value and non-value-added activities and to use continuous improvement techniques such as Kaizen, value stream mapping, and removing waste."

-DevOps Handbook

PeopleCert DevOps Foundation v3.6: Lean tools like Value Stream Mapping, 5S, and Kaizen are cited as critical enablers for optimizing the flow and improving IT and business alignment.

NEW QUESTION # 12

Which two measures together BEST show shared success across technology teams?

- **A. Throughput and stability**
- B. Mean Time to Repair (MTTR) and change failure rate
- C. Employee retention and Net Promoter Score
- D. Deployment frequency and change lead/cycle time

Answer: A

Explanation:

The two best measures to show shared success across technology teams are throughput and stability:

* Throughput (deployment frequency, lead time): Measures how fast teams deliver value.

* Stability (change failure rate, MTTR): Measures how reliably systems operate.

Why these two?

Focusing on both ensures teams deliver quickly and safely. High throughput without stability causes outages; stability without throughput slows business.

Other options:

* Deployment frequency + change lead/cycle time: Both are throughput measures, missing stability.

* MTTR + change failure rate: Both are stability, missing throughput.

* Employee retention and NPS: People measures, not delivery.

Extract-style reference:

"High performers in DevOps exhibit both high throughput (deployments per day) and high stability (low failure rates, fast recovery), proving it's possible to achieve both."

-Accelerate: The Science of Lean Software and DevOps, Ch. 2

PeopleCert DevOps Foundation v3.6: Shared success is about flow and reliability, not just one or the other.

NEW QUESTION # 13

What is NOT a type of IT work?

- **A. Manufacturing**
- B. Business projects
- C. Unplanned work
- D. Planned work

Answer: A

Explanation:

Manufacturing is not a type of IT work in DevOps.

DevOps classifies IT work as:

* Business projects: New value-creating work.

* Planned work: Routine, repeatable tasks (maintenance, upgrades).

* Unplanned work: Incidents, emergencies, support.

Extract-style reference:

"IT work includes business projects, planned work, and unplanned work. Manufacturing is an analogy for flow, but not a category of IT work itself."

-The Phoenix Project

PeopleCert DevOps Foundation v3.6: Recognizes these three categories to manage and improve IT workloads.

NEW QUESTION # 14

Which framework ensures that ITSM processes are designed with just enough control and structure in order to effectively and efficiently deliver services that facilitate customer outcomes when and how they are needed?

- A. COBIT
- **B. Agile Service Management**
- C. DevOps
- D. ITIL

Answer: B

Explanation:

Agile Service Management (Agile SM) applies Agile principles to the design and improvement of IT Service Management (ITSM) processes. Its goal is to create processes that are lightweight, adaptable, and customer-focused, ensuring they provide just enough control to meet objectives without creating unnecessary bureaucracy.

This framework helps align ITSM practices with the speed and flexibility required in a DevOps environment, ensuring that services can be delivered in a timely, efficient, and outcome-focused manner.

A (ITIL) provides a comprehensive ITSM framework but is not inherently Agile. B (COBIT) focuses on governance rather than process agility. D (DevOps) is a cultural and technical movement, not specifically a framework for ITSM process design.

Thus, C is correct.

References:

PeopleCert DevOps Foundation v3.6 - Agile Service Management Section

Agile Service Management Guide- ITSM Process Agility Principles

NEW QUESTION # 15

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