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## Exam Syllabus: COBIT Design and Implementation ISACA Certified COBIT Design and Implementation

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## ISACA COBIT Design and Implementation Certification Sample Questions and Answers

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### COBIT Design and Implementation ISACA COBIT Design and Implementation Sample Questions:-

01. COBIT performance management is based on CMMI 2.0 concepts. Which of the following is one of these concepts?
- a) Process activities are associated to capability levels.

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### ISACA COBIT Design and Implementation Certificate Sample Questions (Q112-Q117):

#### NEW QUESTION # 112

When considering the compliance requirement design factor, and the design factor value is high, which of the following should be a management objective priority?

- A. Managed relationships
- B. Managed security (AP013)
- **C. Managed risk**
- D. Managed data (AP014)

**Answer: C**

Explanation:

In environments with high compliance requirements, managing risk is crucial to avoid legal penalties, financial losses, and reputational damage. The "Managed risk" objective ensures that risks related to compliance are identified, assessed, and mitigated effectively.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, APO12 Managed Risk: This objective focuses on establishing a risk management framework to identify and mitigate risks, including those related to compliance.

\* COBIT 2019 Design Guide, Chapter 2: Emphasizes the importance of managing risk in environments with high compliance requirements.

Prioritizing "Managed risk" ensures that the enterprise has robust processes in place to manage compliance-related risks, thereby safeguarding the organization against potential regulatory issues.

#### NEW QUESTION # 113

In which of the following phases should long-term targets be adjusted based on experience?

- A. What needs to be done?
- **B. Did we get there?**
- C. How do we get there?
- D. Where are we now?

**Answer: B**

Explanation:

In the COBIT 2019 implementation lifecycle, the phase where long-term targets should be adjusted based on experience is the evaluation phase, known as "Did we get there?". This phase involves assessing the results of the implemented governance and management practices to determine if the objectives have been met and to identify areas for improvement.

Detailed Explanation with References:

\* How do we get there? (Option A):

\* This phase focuses on developing and executing the plan to achieve the governance objectives. It involves identifying the steps, resources, and timeline needed to reach the desired state. While important for planning, this phase is more about action and implementation rather than evaluation and adjustment of long-term targets.

\* Where are we now? (Option B):

\* This phase involves assessing the current state of the governance system, identifying gaps, and understanding the baseline. It provides the foundational information needed to plan improvements but does not involve adjusting long-term targets.

\* What needs to be done? (Option C):

\* This phase is concerned with identifying the specific actions and initiatives required to address the gaps and achieve the governance objectives. It involves planning and prioritizing activities but not the evaluation and adjustment of long-term targets based on experience.

\* Did we get there? (Option D):

\* In this phase, the enterprise evaluates the outcomes of the implemented governance system against the set objectives and targets. It involves assessing whether the desired goals were achieved and analyzing the effectiveness of the governance practices. Based on this evaluation, the organization can adjust long-term targets to better align with practical experience, new insights, and evolving business needs. This phase is critical for continuous improvement and ensuring that the governance system remains relevant and effective over time.

\* According to the COBIT 2019 Implementation Guide, this phase includes reviewing performance metrics, stakeholder feedback, and lessons learned from the implementation process. These insights are then used to refine and adjust long-term targets to improve future performance and outcomes.

Conclusion: The correct answer is D. Did we get there?. This phase involves evaluating the results of the governance implementation, learning from the experience, and making necessary adjustments to long-term targets to ensure continuous improvement and alignment with the enterprise's goals.

References:

\* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

\* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

#### NEW QUESTION # 114

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Monitor key risk indicators (KRIs).
- **B. Conduct stage gate reviews during implementation.**
- C. Establish a return on investment (ROI) target.
- D. Define operational performance metrics.

**Answer: B**

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

The project remains aligned with business objectives and stakeholder expectations.

Risks are identified and managed effectively.

Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:

This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

COBIT 2019 Design Guide: Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

#### NEW QUESTION # 115

What is the role of the internal audit function when defining the EGIT target state?

- A. Develop and communicate a change enablement plan and objectives.
- **B. Provide advice and assist with target-state positioning and gap priorities.**
- C. Align targeted process improvement solutions to enterprise goals.
- D. Prepare the detailed business case and high-level program plan.

**Answer: B**

Explanation:

In COBIT 2019 Implementation Guide:

"The internal audit function should provide independent advice during governance design. They help validate assessments and

contribute insights on prioritizing gaps based on risk and control perspectives." This ensures objectivity and alignment with assurance functions.

Reference: COBIT 2019 Implementation Guide, Phase 4

#### NEW QUESTION # 116

When is it MOST important for an enterprise to apply the full governance design workflow and carefully consider all design factors?

- **A. When the enterprise requires a broad, holistic, and comprehensive view of its governance system**
- B. When the enterprise needs to focus on one key initiative requiring a major investment
- C. When key stakeholders cannot agree on governance objectives, strategy, and priorities
- D. When the enterprise must meet complex regulatory requirements for which the enterprise is not currently in compliance

**Answer: A**

Explanation:

Applying the full governance design workflow and carefully considering all design factors is most important when an enterprise requires a broad, holistic, and comprehensive view of its governance system. This scenario is where the entire spectrum of the governance framework needs to be analyzed and tailored to ensure it meets the enterprise's overall strategic goals and operational needs.

References in COBIT 2019 Design and Implementation:

\* COBIT 2019 Design Guide, Chapter 2: This chapter elaborates on how design factors influence the creation of a tailored governance system that is comprehensive and aligns with the enterprise's unique context.

\* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter discusses the importance of a holistic approach in establishing governance and the necessity of considering all design factors to create a system that encompasses all aspects of enterprise IT and business objectives.

\* COBIT 2019 Implementation Guide, Chapter 3: This chapter provides steps for implementing a comprehensive governance system, emphasizing the importance of a full governance design workflow to achieve a thorough and effective governance structure. By following the full governance design workflow, enterprises can ensure that their governance framework is not only comprehensive but also customized to address specific needs, thereby improving alignment, efficiency, and compliance across the organization.

#### NEW QUESTION # 117

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