

# Real CIMA F3 Exam Questions in PDF Format

# CIMA

Strategic Level

**F3**

**Financial Strategy**

**Exam  
Practice Kit**

For exams from 4 November 2019 to  
January 2021

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## CIMA F3 Financial Strategy Sample Questions (Q318-Q323):

### NEW QUESTION # 318

Two listed companies in the same industry are joining together through a merger.

What are the likely outcomes that will occur after the merger has happened?

Select ALL that apply.

- A. Changes to supplier relationships owing to internal changes.
- B. Increase in customer base.
- C. Cost savings from synergistic benefits and economies of scale.
- D. Competition authorities step in to stop a potential price monopoly.
- E. Decrease in employee motivation due to internal changes.

**Answer: A,B,C,E**

Explanation:

In a merger of two listed companies in the same industry, CIMA F3 highlights several typical post-merger outcomes:

A). Increase in customer base - The combined entity now serves the customers of both legacy firms, usually increasing total customer reach and market share.

C). Decrease in employee motivation due to internal changes - Mergers often create uncertainty, restructuring, cultural clashes and role changes, which can reduce morale and motivation, at least in the short term.

D). Changes to supplier relationships owing to internal changes - A larger merged company often renegotiates supply contracts, consolidates suppliers or changes volumes, so relationships and terms are likely to change.

E). Cost savings from synergistic benefits and economies of scale - This is one of the main motives for mergers: eliminating duplication, spreading fixed costs, consolidating operations, and gaining purchasing power.

Option B (competition authorities step in to stop a potential price monopoly) is not something that will necessarily or likely occur after the merger; it may happen in some extreme cases and typically occurs before completion, so it's not treated as a standard outcome.

So the most appropriate outcomes are: A, C, D and E.

### NEW QUESTION # 319

A company proposes to value itself based on the net present value of estimated future cash flows.

Relevant data:

\* The cash flow for the next three years is expected to be £100 million each year

\* The cash flow after year 3 will grow at 2% to perpetuity

\* The cost of capital is 12%

The value of the company to the nearest \$ million is:

- A. \$889 million
- B. \$966 million
- C. \$1,260 million
- D. \$834 million

**Answer: B**

Explanation:

Cash flows:

Years 1-3: 100, 100, 100

From year 4: grow at 2% forever. Cost of capital = 12%.

PV of years 1-3:

$$PV_{1-3} = 100 \times \frac{1}{1.12} + 100 \times \frac{1}{1.12^2} + 100 \times \frac{1}{1.12^3} = 240.18$$

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