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## GAQM Certified Business Continuity Professional (CBCP) Sample Questions (Q31-Q36):

### NEW QUESTION # 31

Which of the following are three components of business continuity plan? (Choose three)

- A. Business recovery
- B. Emergency response
- C. Disaster recovery
- D. Problem management
- E. Incident management

**Answer: A,B,C**

Explanation:

A Business Continuity Plan (BCP) is designed to ensure an organization can maintain or resume critical functions during and after a

disruption. According to Business Continuity Professional standards, such as those from DRI International and ISO 22301, the BCP typically encompasses three core components that address different phases of response and recovery:

\* A. Emergency response: This component focuses on the immediate actions taken during a disruption (e.g., evacuation, safety measures, and initial coordination). It is a foundational part of the BCP, ensuring personnel and asset safety as a prerequisite to continuity and recovery efforts.

\* B. Incident management: While incident management (handling and resolving incidents) is critical in broader crisis management frameworks, it is often considered a distinct process under an Incident Response Plan (IRP) rather than a core BCP component. It overlaps with BCP but is not universally listed as one of the three primary elements.

\* C. Problem management: This is an IT service management process (e.g., under ITIL) focused on identifying and resolving the root causes of incidents. It is not a standard component of a BCP, which prioritizes continuity and recovery over long-term problem resolution.

\* D. Business recovery: This involves restoring critical business functions and processes after a disruption, ensuring the organization can resume normal operations. It is a central pillar of the BCP, addressing recovery time objectives (RTOs) and operational continuity.

\* E. Disaster recovery: This focuses on recovering IT systems, data, and infrastructure following a disaster. Often integrated into the BCP, it ensures technological continuity, making it a key component alongside business recovery and emergency response.

The verified answer is A. Emergency response, D. Business recovery, E. Disaster recovery, as these three components collectively cover the lifecycle of a BCP—immediate response, business function restoration, and IT recovery—per established standards. While incident management is related, it is typically supplementary rather than a core BCP element when narrowed to three components.

References:

\* DRI International Professional Practices for Business Continuity Management (2023), Section 6:

Business Continuity Plan Development - Identifies emergency response, business recovery, and disaster recovery as key BCP components.

\* ISO 22301:2019, Clause 8.4 - Outlines planning for response (emergency), continuity (business recovery), and IT recovery (disaster recovery) as integral to BCP.

### NEW QUESTION # 32

Which type of management is an often used term, but has so many different connotations to different people that invariably the message of its meaning gets confused?

- A. Operational
- B. Technical
- C. Functional
- D. Strategic

**Answer: D**

Explanation:

Strategic management is the type of management that is an often used term, but has so many different connotations to different people that invariably the message of its meaning gets confused. Strategic management is the process of defining and executing the long-term vision, goals, plans, and actions of an organization. Strategic management involves analyzing the internal and external environment, formulating strategies, implementing them, and evaluating their outcomes. Strategic management can be complex and challenging, as it requires alignment and integration of various aspects of the organization, such as culture, structure, resources, capabilities, stakeholders, markets, competitors, or regulations. Verified References:

<https://www.investopedia.com/terms/s/strategic-management.asp> <https://phoenixnap.com/blog/what-is-business-continuity-management>

### NEW QUESTION # 33

Risks are diverse and arise from both external and internal sources.

- A. True
- B. False

**Answer: A**

Explanation:

Explanation

Risks are diverse and arise from both external and internal sources. This is true because risks are uncertainties that can have positive or negative effects on an organization's objectives. Risks can arise from various sources that are either outside or inside the

organization's control. External sources of risk include natural disasters, cyberattacks, market fluctuations, customer preferences, competition, regulation, or political instability. Internal sources of risk include human error, fraud, system failure, process inefficiency, organizational culture, or strategic decisions. Verified References: <https://www.investopedia.com/terms/b/businessrisk.asp><https://www.thebci.org/training-qualifications/good-pract>

#### NEW QUESTION # 34

Which statement is authorized at an appropriate level and should codify the company's attitude to a particular risk?

- A. Privacy Statement
- B. Process Document
- **C. Policy Statement**
- D. QMS Document

**Answer: C**

Explanation:  
Explanation

A policy statement is a statement that is authorized at an appropriate level and should codify the company's attitude to a particular risk. A policy statement is a document that defines the scope, objectives, principles, roles, and responsibilities of a business continuity management program. It should also express the organization's commitment to managing risks and ensuring continuity of its critical functions and processes. A policy statement should be approved by senior management and communicated to all relevant stakeholders.

Verified References:

<https://www.iso.org/publication/PUB100442.html><https://phoenixnap.com/blog/what-is-business-continuity-mana>

#### NEW QUESTION # 35

Which system in place enables you to balance risk and entrepreneurial energy with appropriate internal control procedures to manage that risk?

- A. Banking System
- B. Auditing Report
- **C. Corporate Governance**
- D. Quality Management System

**Answer: C**

Explanation:

Corporate governance is the system of rules, practices, and processes by which an organization is directed and controlled. It involves balancing the interests of various stakeholders, such as shareholders, management, customers, suppliers, regulators, and the community. It also enables an organization to balance risk and entrepreneurial energy with appropriate internal control procedures to manage that risk. Effective corporate governance can enhance performance, accountability, transparency, and trust. Verified

References:

<https://www.investopedia.com/terms/c/corporategovernance.asp><https://www.thebci.org/training-qualifications/good-practice-guidelines.html>

#### NEW QUESTION # 36

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