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For your Project Management Professional (PMP) exam using A Guide to the Project Management Body of Knowledge (PMBOK® Guide)

Free PMP® Practice Exam Questions
120 Sample Test Questions

1 question marked
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Based on the **PMBOK® Guide** Exam 6th Edition, and updated for the most current PMP Exam!

PMP Test Questions For Practice & Preparation

The most important PMP exam prep activity is to answer as many sample questions as you possibly can. To help you, we have developed this free preparation test. The questions come from The PM Exam Simulator (<https://www.pm-exam-simulator.com/>) and they are all based on the most current PMP Examination Content Outline.

*** Updated 2020-Nov-16 - We are proud to have this up-to-date list of free questions for the latest PMP exam!

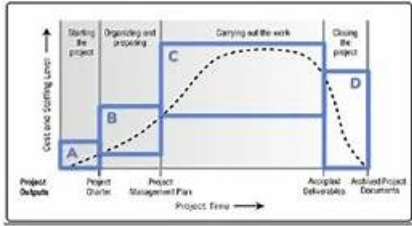
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Good luck on this sample test and your PMP Exam!

Question 1 - Qid 613151, Risk Management, 2. Process, 11.T Monitor Risks

The project management plan specifies that a predictive development approach has been selected to produce the project deliverables. Where in the project life cycle will the overall project risk be the lowest?

(Please note that on the real PMP exam you may be asked to provide your answer by clicking the correct area in the image. But here in the simulator, we are asking you to select the answer below.)



☐ A
☐ B
☐ C
☐ D

Question 2 - Qid 613002, Cost Management, 3. Business Environment, 4.1 Develop Project Charter

A company is considering two projects, Alpha and Beta. Project Alpha is expected to result in a \$50 million net profit, while project Beta and is expected to net \$45 million. Both projects could be very lucrative and rewarding. However, the financial controller has stated that the company can only invest in one of these projects.

If project Alpha is selected, what will be the opportunity cost?

☐ \$95 million
☐ \$90 million
☐ \$45 million
☐ \$5 million

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As everybody knows, competitions appear ubiquitously in current society. In order to live a better live, people improve themselves by furthering their study, as well as increase their professional PMP skills. With so many methods can boost individual competitiveness, people may be confused, which can really bring them a glamorous work or brighter future? We are here to tell you that a PMP Certification definitively has everything to gain and nothing to lose for everyone.

The PMP certification is highly valued by employers and can help project managers advance their careers. It demonstrates that the individual has the knowledge and skills required to manage complex projects and lead project teams effectively. Moreover, PMP certified professionals earn higher salaries compared to their non-certified counterparts. With the upcoming changes in the 2023 version of the exam, it is essential for aspiring PMP Certified professionals to stay up-to-date with the latest exam content and prepare accordingly.

For more information, please read the exam references

PMI PMP Certification Exam Reference

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PMP - Valid Free Project Management Professional (2025 Version) Practice

Exams

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PMI Project Management Professional (2025 Version) Sample Questions (Q800-Q805):

NEW QUESTION # 800

Which of the following statements are FALSE regarding proposal Evaluation Techniques?

- A. Proposal evaluation technique uses a weighting system to provide an overall assessment and comparison of all proposals
- B. Proposal Evaluation technique use some expert judgment and some form of evaluation criteria
- C. Proposal evaluation technique can employee a screening system and use data from a seller rating system
- D. None of the choices are correct
- E. Proposal Evaluation techniques are tools/ techniques of the Request Seller responses process.

Answer: E

NEW QUESTION # 801

Which statement is true about the project management body of knowledge?

- A. The sum of all knowledge related to project management
- B. A sum of knowledge that should be applied on every project
- C. Constantly evolving
- D. Recognized by every project manager

Answer: C

NEW QUESTION # 802

A product owner has added new high-priority work to the backlog. A project manager is working with a dedicated agile team that does not specialize in this specific area of work. The team reviewed the work and wants to accept it but acknowledges it may not have the same level of efficiency as another team having specialization in this area.

What should the project manager do In this scenario?

- A. Reject the work from this team's backlog and ask the product owner to add It to another team's backlog.
- B. Add temporary members with the specialized skill set to the team to accomplish the work with a high level of confidence.
- C. Accept the work and outsource it to another team that has the specialized skill set; then integrate the solution,
- D. Assess the impact of a possible delay to the project and encourage the team to take the work if the impact is tolerable.

Answer: D

Explanation:

In Agile project management, the team's ability to deliver value is paramount. If a team acknowledges that they may not have the same level of efficiency as another team in a specific area of work, the project manager should assess the impact of a possible delay to the project. If the impact is tolerable, the team should be encouraged to take the work. This approach maintains the integrity of the team and respects their self-organization, which are key principles in Agile. References: Agile Practice Guide, Project Management Institute, Inc., 2017, p. 37. Available at: PMI

NEW QUESTION # 803

A Project Manager has been assigned to manage a project to develop a reduced price desktop computer for a company that does not have this expertise. The project is three weeks behind schedule and under budget. After calculating the estimate at completion (EAC), the Project Manager finds that project will be

\$34,589 under budget, but is expected to take four weeks longer than expected. What should the Project Manager do?

- A. Implement Gold Plating to make up for the difference
- **B. Report the project status and budget to the customer**
- C. Report the current baseline project status and budget to the customer
- D. Bill for customer the total approved contracted amount

Answer: B

Explanation:

Section: Mix Questions

NEW QUESTION # 804

After assigning tasks to a project team, a project manager discovers that some team members are uncomfortable. Some team members are having a difficult time understanding their assigned tasks, whereas other team members are challenging the schedule based on that allocation to the project.

Which phase of the Tuckman ladder of team formation is occurring?

- A. Norming
- B. Forming
- **C. Storming**
- D. Mourning

Answer: C

Explanation:

The project team is in the "Storming" phase of the Tuckman Ladder Model. This phase is characterized by conflict and disagreement, where team members challenge each other, the project, and its leadership. The discomfort among team members and the challenges to the schedule are indicative of this phase. It's a crucial stage where the team starts to address the project's tasks, plans, and ideas, leading to various opinions that can cause conflict. The project manager's role during this phase is to help the team resolve conflicts and disagreements and guide them towards a common understanding and cooperation.

References:

* What is the Tuckman Ladder Model? Learn 5 Stages of Team Development

* What is the Tuckman Ladder Model? 5 Stages of Team Development.

NEW QUESTION # 805

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