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The Entry Certificate in Business Analysis (ECBA) is an excellent certification program for professionals who want to enter the field of business analysis. Entry Certificate in Business Analysis (ECBA) certification is offered by the International Institute of Business Analysis (IIBA), which is the leading professional association for business analysts. The ECBA Certification is designed to test the foundational knowledge and skills of a business analyst, and it covers the essential concepts of business analysis.

IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q110-Q115):

NEW QUESTION # 110

How does mindset contribute to delivering value in business analysis?

- A. By enabling professionals to tailor their approach to the unique needs of each context.
- B. By minimizing complexity through implementation of standardized tools and techniques.
- C. By ensuring processes are predictable and repeatable for all situations.

- D. By focusing on predefined outcomes and reducing dependency on flexibility.

Answer: A

Explanation:

The correct answer is D. In business analysis, mindset is not about mechanically applying one fixed process.

A strong business analysis mindset helps the professional understand the context, stakeholder needs, constraints, risks, and value expectations, then tailor the approach accordingly. This is especially important because business analysis may occur in predictive, adaptive, or hybrid environments. Option A is too rigid because standardized techniques are useful only when appropriate to the situation. Option B is incorrect because business analysis often requires flexibility as needs and information evolve. Option C is also wrong because no single repeatable process fits every business context. Value is delivered when the analyst chooses techniques, communication, and analysis depth based on the actual situation.

NEW QUESTION # 111

Which stakeholder has responsibility to review and approve requirements?

- **A. Sponsor**
- B. Project manager
- C. Business analyst
- D. End user

Answer: A

Explanation:

Sponsor: responsible to review and approve the business case, solution or product scope, and all requirements and designs.

NEW QUESTION # 112

When do the participants start generating ideas during a collaborative game?

- **A. Opening step**
- B. Closing step
- C. Iteration step
- D. Exploration step

Answer: A

Explanation:

In the context of collaborative games used in business analysis, the opening step is where participants are informed about the problem and the rules of the game. It is during this initial phase that they start generating ideas. This step is crucial as it sets the stage for the exploration and iteration steps that follow, where ideas are further developed and refined. References: The information is verified as per the Business Analysis Learning documents, which outline that during the opening step of a collaborative game,

NEW QUESTION # 113

You are a subject matter expert for your organization's intranet, focused on enhancement of the site. As part of your role, you conduct ongoing reviews and refinement of complete and consistent stakeholder feedback to further understand needs and potential solutions. Which business analysis task do you perform to accomplish this?

- **A. Specify and Model Requirements and Designs.**
- B. Plan Business Analysis Governance.
- C. Prioritize Requirements.
- D. Plan Business Analysis Approach.

Answer: A

Explanation:

The correct answer is C. Specify and Model Requirements and Designs is the task where business analysis information is analyzed, refined, represented, and structured so stakeholders can understand needs and potential solutions. The scenario describes ongoing review and refinement of stakeholder feedback, with a focus on making the information complete and consistent. That aligns directly

with specifying and modelling

Option A is incorrect because governance defines decision-making and approval processes. Option B is incorrect because planning the approach is about determining how business analysis work will be performed, not refining stakeholder feedback. Option D is incorrect because prioritization ranks requirements by value, risk, urgency, or dependency. The activity described is analysis and representation, not governance, planning, or ranking.

NEW QUESTION # 114

Video conferencing, electronic calendars, and electronic voting are examples of:

- A. word processing tools.
- B. knowledge management tools.
- C. mapping tools.
- D. collaboration tools.

Answer: D

NEW QUESTION # 115

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