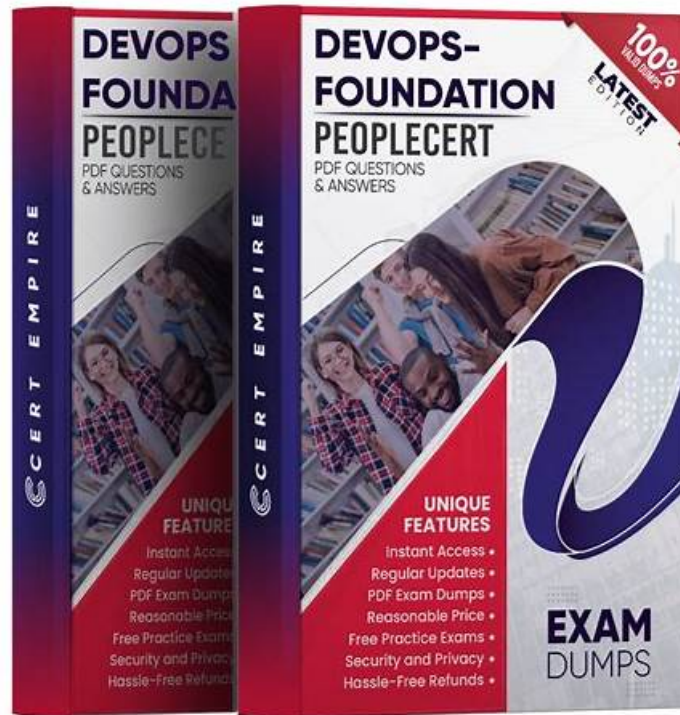


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Peoplecert PeopleCert DevOps Foundation v3.6 Exam Sample Questions (Q37-

Q42):

NEW QUESTION # 37

Which of the following MOST accurately describes DevOps?

- A. A standard
- **B. A cultural and professional movement**
- C. A methodology
- D. A team

Answer: B

Explanation:

DevOps is not simply a team, methodology, or standard. The PeopleCert DevOps Foundation v3.6 materials define DevOps as a "cultural and professional movement" that stresses communication, collaboration, integration, and automation to improve workflow between software developers and IT operations professionals. The cultural transformation is fundamental, emphasizing shared responsibilities, breaking down silos, and fostering continuous improvement.

Reference: DevOps Foundation v3.6 syllabus section 1.1; State of DevOps Report; "The Phoenix Project".

NEW QUESTION # 38

Agile funding can be _____

- A. Reviewed frequently
- **B. All of the Above**
- C. Fixed cost
- D. Continuous cost

Answer: B

Explanation:

Agile funding is flexible and adapts to the iterative, incremental nature of Agile and DevOps projects.

It can be fixed cost for some work, continuous cost for ongoing value streams, and is reviewed frequently to align with evolving priorities.

All three characteristics are true, so D ("All of the Above") is correct.

Extract-style reference:

"Agile funding models support continuous review and adaptation, providing the flexibility required for digital transformation and DevOps ways of working."

- Project to Product, Mik Kersten

PeopleCert DevOps Foundation v3.6: Advocates funding models that encourage agility, experimentation, and rapid value delivery.

NEW QUESTION # 39

An organization is finding that their annual budget cycle is failing to support their needs to pivot and scale according to the changes in requirements coming from the business. What funding strategy would help them inject flexibility into their delivery process and match the cadence the business needs?

- A. Quarterly rolling waves
- B. Hedge betting-based funding
- **C. Continuous funding**
- D. Project-based funding

Answer: C

Explanation:

Continuous funding replaces rigid, annual budgeting with a more adaptive model. This approach aligns funding to value streams or long-lived products rather than fixed projects. Funds can be adjusted incrementally based on changing priorities, business feedback, and delivery performance.

This method supports DevOps by allowing teams to pivot quickly, experiment, and scale initiatives without waiting for lengthy budget approvals. It aligns financial governance with the iterative and adaptive nature of DevOps delivery.

A (project-based funding) locks budgets to specific outcomes and timelines, limiting flexibility. C (quarterly rolling waves) is more

flexible than annual cycles but less responsive than continuous funding. Dis not a recognized funding approach in DevOps. Therefore, Bis the correct choice.

References:

PeopleCert DevOps Foundation v3.6 - Funding Models in DevOps
Project to Product, Mik Kersten - Value Stream Funding

NEW QUESTION # 40

Which of the following tools measure a person's behavioral choices in situations where they are experiencing disagreement with their colleagues?

- A. Westrum's Typology of Organizational Culture
- B. Kubler Ross Change Curve
- C. Thomas-Kilmann Conflict Mode Instrument
- D. Value Stream Mapping

Answer: C

Explanation:

The Thomas-Kilmann Conflict Mode Instrument (TKI) is a psychometric tool that measures an individual's behavior in conflict situations—specifically, how they handle disagreement with colleagues.

* It classifies responses into five modes: Competing, Collaborating, Compromising, Avoiding, and Accommodating.

Why not the others?

* Kubler Ross Change Curve: Describes emotional responses to change, not conflict styles.

* Westrum's Typology: Categorizes organizational culture (pathological, bureaucratic, generative) but doesn't measure individual behavior.

* Value Stream Mapping: A process improvement tool, not a behavioral assessment.

Reference/Extract:

"The Thomas-Kilmann instrument helps teams understand how individuals approach conflict and collaboration, enabling better resolution strategies—a key aspect of high-performing DevOps teams."

-DevOps Handbook; PeopleCert DevOps Foundation v3.6 Section 3.7

NEW QUESTION # 41

An organization is architecting a DevOps toolchain that includes products from both open source and proprietary software providers.

Which of the following is necessary for applications within the toolchain to connect efficiently and effectively?

- A. Application Programming Interfaces
- B. Microservices
- C. Open source applications
- D. Containers

Answer: A

Explanation:

A DevOps toolchain is an integrated set of tools that supports the entire software delivery lifecycle—planning, coding, building, testing, releasing, deploying, operating, and monitoring. Regardless of whether tools are open source or proprietary, their ability to work together depends on Application Programming Interfaces (APIs).

APIs define how different software components communicate and exchange data. In a DevOps context, APIs enable:

* Automation by allowing tools to trigger actions in other tools

* Data flow between systems (e.g., CI pipelines updating ticketing systems)

* Integration across heterogeneous environments

A (open source applications) is about licensing, not integration. B (containers) package and run applications consistently but do not inherently integrate tools. D (microservices) is an architectural style for applications, not the integration mechanism between delivery tools.

Therefore, C—APIs—are essential for efficient, effective toolchain integration.

References:

PeopleCert DevOps Foundation v3.6 - Toolchain Integration Principles
The DevOps Handbook- APIs as Integration Enablers

