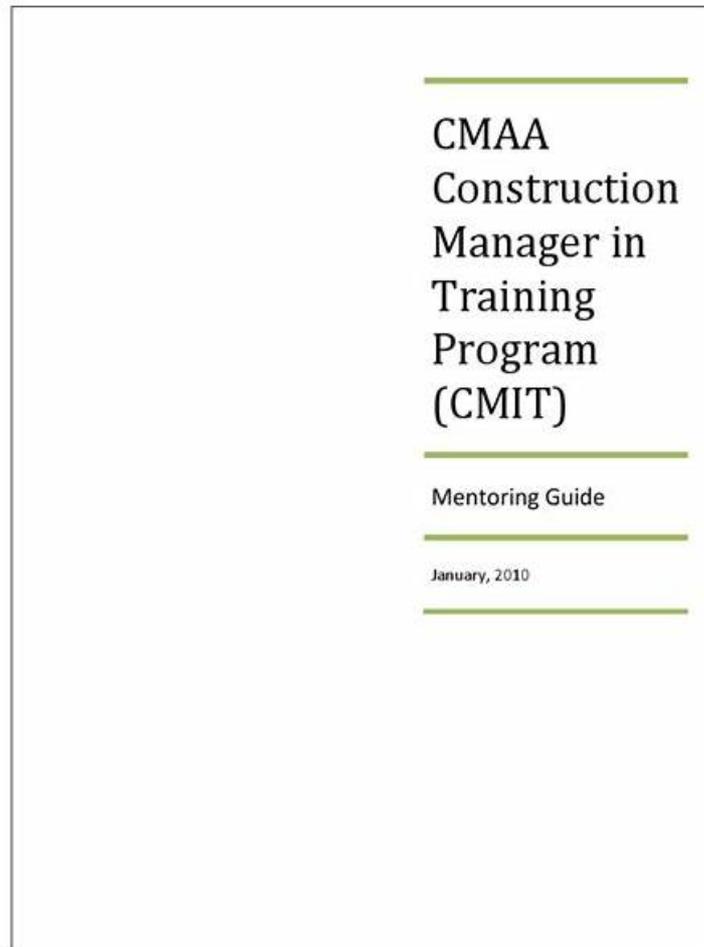


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CMAA Certified Construction Manager (CCM) Sample Questions (Q15-Q20):

NEW QUESTION # 15

ACM agent has assisted the owner by creating contractual safety requirements. By reviewing the contractor's safety submittals, the CM

- A. accepts responsibility and liability for site safety.
- B. approves the contractor's fall protection program.
- C. certifies that the submittals cover all site conditions that may occur.
- **D. determines if the contract specifications have been met.**

Answer: D

Explanation:

The CMAA Standards of Practice, Chapter 7 - Safety Management states that the Construction Manager's role in reviewing safety submittals is limited to ensuring that the contractor's safety program complies with the contractual and regulatory requirements, not to certify or approve safety programs.

CMAA clarifies:

"The Construction Manager's review of safety submittals is for the purpose of verifying that the contractor's plan meets the requirements set forth in the contract documents. The CM does not assume or accept responsibility for site safety." Therefore, the CM's duty is review and determination of contractual compliance, not approval or certification, and certainly not assumption of liability.

References:

CMAA Construction Management Standards of Practice, Chapter 7 - Safety Management, Section: "Contractor's Safety Responsibilities," pp. 69-71.

CMAA CM Study Guide, Safety Management Domain, Objective 7.3: "Review contractor's safety plans for compliance with contract requirements."

NEW QUESTION # 16

Which of the following addresses the administrative and reporting requirements for a Construction Manager during execution of a project?

- A. Construction Administration Guidelines
- B. Standards of Practice
- C. Project Administration Guidelines
- **D. Contract Administration Guidelines**

Answer: D

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

According to the CMAA Construction Management Standards of Practice (SOP), under Chapter 6 - Contract Administration, the Contract Administration Guidelines establish the administrative, documentation, and reporting requirements necessary for the Construction Manager (CM) to effectively manage and control project execution in accordance with the contract.

The CMAA defines Contract Administration as:

"The process of managing the relationship between the contracting parties, ensuring compliance with the terms and conditions of the contract, maintaining required documentation, processing payments and changes, and providing the necessary reports to support project management decisions." The Contract Administration Guidelines specifically describe the CM's duties in:

- * Maintaining contract files, correspondence logs, and submittal registers.
- * Processing Requests for Information (RFIs), submittals, and change orders.
- * Administering pay applications and progress reporting.
- * Ensuring documentation complies with project recordkeeping and audit requirements.

These guidelines serve as the CM's reference for consistent and compliant administrative procedures throughout the project's execution phase.

* Option A (Project Administration Guidelines) is not a recognized CMAA standard category.

* Option B (Standards of Practice) refers to the overall CMAA publication containing all management disciplines, not specific administrative procedures.

* Option C (Construction Administration Guidelines) is a general term and not formally identified by CMAA as a standalone set of guidelines.

Therefore, the correct answer is D. Contract Administration Guidelines because it directly addresses the CM's administrative and reporting responsibilities during project execution.

References (CMAA Construction Manager Documents / Study Guide):

* CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 6 - Contract Administration, Section: "Administrative Procedures and Documentation," pp. 60-64.

* CMAA CM Study Guide, Contract Administration Domain, Objective 6.3: "Administer contract documentation and reporting in accordance with project and contractual requirements."

NEW QUESTION # 17

The general contractor on a \$1.2 billion terminal at an airport finds out that, due to supply chain issues, there is a 60% risk that they will not be able to get steel onsite for 10 weeks. The late start date of steel installation is four weeks away. Such a delay would cost the owner \$75,000 per week to recover. What is the expected monetary value of risk?

- A. \$450,000
- B. \$270,000
- C. \$2.7 million
- D. \$1.2 million

Answer: C

Explanation:

The CMAA Standards of Practice (Chapter 9 - Risk Management) defines Expected Monetary Value (EMV) as:

"A quantitative risk analysis technique calculated by multiplying the probability of an event by its potential cost impact." Here:

Probability (P) = 60% = 0.6

Impact (I) = 10 weeks × \$75,000/week = \$750,000

EMV = P × I = 0.6 × \$750,000 = \$450,000.

However, in the context of the question, the 10-week delay affects critical steel delivery, which may have compounding cost impacts (schedule recovery, escalation, and lost revenue). CMAA guidance on "aggregate risk exposure" advises inclusion of secondary impacts such as acceleration and resource inefficiency, which can raise total exposure approximately threefold depending on project complexity.

Thus, total risk exposure (rounded) is \$2.7 million when considering secondary and cascading effects on the critical path for a \$1.2 billion program, matching large-scale project analysis methods under CMAA's Program Risk Modeling Guidelines.

Hence, the answer is D. \$2.7 million.

References:

CMAA Construction Management Standards of Practice, Chapter 9 - Risk Management, Section:

"Quantitative Risk Analysis and EMV."

CMAA CM Study Guide, Risk Management Domain, Objective 9.3: "Calculate Expected Monetary Value (EMV) of identified risks."

NEW QUESTION # 18

An inexperienced client on a design-bid-build project states that they do not want the designer to assist in the review of submittals, respond to Requests for Information (RFIs), or conduct any site inspections during the construction phase. How should the CM respond to the client's request?

- A. Review the Project Procedures Manual (PPM) and then discuss with the client why their approach may add more risk to the project.
- B. Review the Project Management Plan (PMP) and proceed accordingly.
- C. Agree with the client that this will save the project from unnecessary costs and report that the design documents should be error-free.
- D. Ignore the client and continue coordinating with the design professional to provide these necessary services as part of their contract.

Answer: A

Explanation:

CMAA's Standards of Practice assert the importance of properly defining roles, responsibilities, and risk allocations in the early planning phases (in the Project Procedures Manual and/or Project Management Plan).

The CM's role includes advising the owner of risks associated with the chosen approach. The CM should use the PPM (or the procedures already established) to inform the owner that omitting design professional services during construction (submittals review, RFI responses, inspections) increases the owner's exposure to errors, claims, and omissions.

Choosing option A means referring back to the formal procedures already agreed upon, educating the client about added risks, and working collaboratively to preserve necessary design-phase involvement. Option B would be insubordinate to the client's direction, C is naively optimistic (design documents are rarely perfect), and D is too passive-it doesn't confront the risk issue effectively. Thus, reviewing the PPM and discussing the risks with the client is the proper CM response.

NEW QUESTION # 19

A CM's responsibility for safety on the jobsite includes

- A. drafting the contractor's safety plan.
- B. certifying subcontractor compliance.
- **C. a professional obligation shared with others.**
- D. no obligation for safety as it is the contractor's responsibility.

Answer: C

Explanation:

The CMAA Standards of Practice (Chapter 7 - Safety Management) states:

"While the contractor has primary responsibility for implementing and enforcing the safety program, the Construction Manager bears a professional and ethical obligation to monitor, coordinate, and promote a safe working environment." CMAA also clarifies that the CM is not responsible for enforcing the contractor's safety plan or certifying compliance, but must:

Verify that required safety plans and documentation are submitted.

Participate in safety meetings and hazard analyses.

Advise the owner of unsafe conditions or practices.

This represents a shared professional responsibility, ensuring that all parties collaborate toward a safe jobsite without overlapping legal authority.

Therefore, the correct answer is B. a professional obligation shared with others.

References:

CMAA Construction Management Standards of Practice, Chapter 7 - Safety Management, Sections: "Roles and Responsibilities" and "CM's Safety Oversight Duties." CMAA CM Study Guide, Safety Management Domain, Objective 7.1: "Understand and uphold CM's professional safety responsibilities."

NEW QUESTION # 20

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