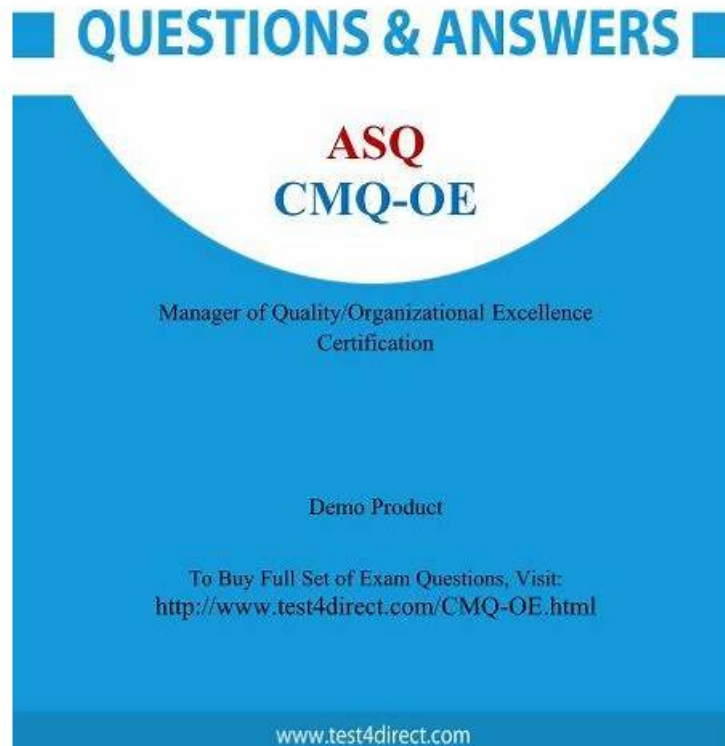


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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q218-Q223):

NEW QUESTION # 218

A process improvement team is examining output from production equipment that has been in use for 30 years. If the products show significant variation in their dimensions, the team should take which of the following steps first?

- A. Develop process control checks
- B. Review the product tolerances
- C. Conduct a process capability study
- D. Investigate the cost of replacing the equipment

Answer: C

Explanation:

Detailed Explanation:

The correct answer is C. Conduct a process capability study.

When products show significant variation in dimensions, the first step should be to understand the actual performance of the process relative to requirements. A process capability study is used to determine:

- * how much variation exists,
- * whether the process is stable and capable,
- * and how the process output compares with specification limits.

This is the most appropriate first step because decisions about replacement, tighter controls, or tolerance review should be based on data rather than assumptions.

Why the other options are incorrect:

A). Investigate the cost of replacing the equipment

Equipment age alone does not prove that replacement is necessary. The team should first assess process capability before considering major capital decisions.

B). Review the product tolerances

Tolerances are important, but the first issue is to understand whether the process can consistently meet current requirements. Reviewing tolerances before understanding actual process behavior may lead to the wrong conclusion.

D). Develop process control checks

Control checks may be useful, but first the team must understand the current level and nature of variation.

Control methods should be based on analysis, not introduced before the process is properly assessed.

From a Quality Management and Organizational Excellence perspective, this reflects a core principle: analyze before acting.

Effective improvement begins with factual understanding of process performance. A process capability study provides objective evidence for deciding whether the issue is related to:

- * equipment condition,
- * process variation,
- * inadequate controls,
- * or mismatch between capability and specifications.

This approach supports data-based decision-making, proper resource use, and disciplined process improvement.

NEW QUESTION # 219

Of the following core values and concepts, which would be the most critical to apply to a newly mandated state emergency management agency?

I. Visionary leadership

II. Customer-driven excellence

III. Agility

IV.

Focus on the future

V. Focus on results and creating value

VI. Management by fact

VII.

Managing for innovation

- A. II, V, VI
- **B. I, III, IV, V, VI, VII**
- C. V, VI
- D. I, III, V, VII

Answer: B

NEW QUESTION # 220

A company's long-term top priority should always be to

- A. establish repeatable processes
- **B. retain top employees**
- C. meet shareholder expectations
- D. satisfy customers

Answer: B

NEW QUESTION # 221

Team ground rules are generally established during which of the following stages of team growth?

- **A. Norming**
- B. Performing
- C. Forming
- D. Storming

Answer: A

NEW QUESTION # 222

Which of the following standards is a guidance for environment management?

- **A. ISO 14001**
- B. MBNQA
- C. ISO 9001
- D. TS 16949

Answer: A

Explanation:

ISO 14001 is the international standard that specifies requirements for an effective environmental management system (EMS). It provides a framework that an organization can follow, rather than establishing environmental performance requirements. Part of the ISO 14000 family of standards on environmental management, ISO 14001 is a voluntary standard that organizations can certify to. Integrating it with other management systems standards, most commonly ISO 9001, can further assist in accomplishing organizational goals¹.

References:

ASQ - Manager of Quality/Organizational Excellence Certification¹.

The Certified Manager of Quality/Organizational Excellence Handbook².

NEW QUESTION # 223

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