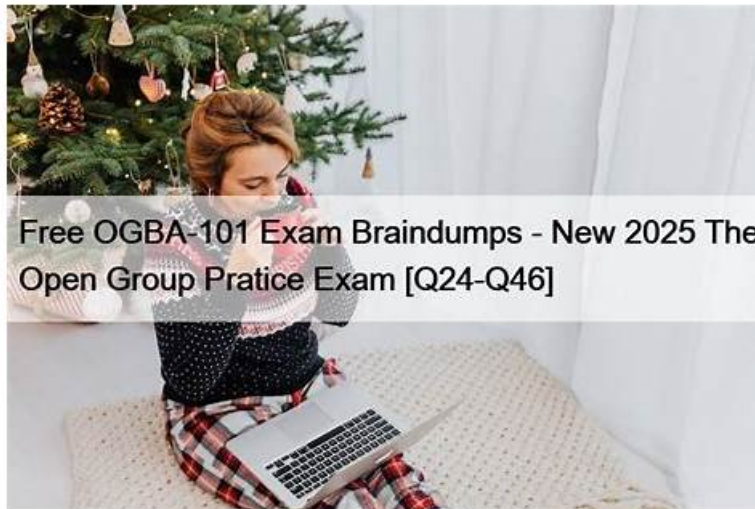


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## The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• TOGAF ADM: This topic of the OGBA-101 Exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.</li></ul>

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## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q39-Q44):

### NEW QUESTION # 39

What is presented as striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats?"

- A. Transition Management
- B. Architecture Security
- C. Risk Management
- D. Agile development

**Answer: C**

Explanation:

Risk Management is the discipline that addresses the identification, assessment, and prioritization of risks followed by coordinated application of resources to minimize, control, and monitor the impact of unfortunate events or to maximize the realization of opportunities. It is about striking a balance between the positive outcomes of opportunities and the negative outcomes of risks, ensuring that the enterprise can achieve its objectives while keeping potential threats under control.

### NEW QUESTION # 40

Complete the following sentence:

Presenting different \_\_\_\_\_ and \_\_\_\_\_ to stakeholders helps architects to extract hidden agendas, principles, and requirements that could impact the final Target Architecture.

- A. Business Scenarios, Business Models
- B. Solutions, Applications
- C. Architecture Views, Architecture Viewpoints
- D. Alternatives, Trade-offs

**Answer: C**

Explanation:

Presenting different alternatives and trade-offs to stakeholders is a crucial technique in TOGAF for eliciting valuable feedback and refining the Target Architecture. This approach encourages stakeholders to actively participate in the architecture development process and express their preferences and concerns.

Here's why this approach is effective:

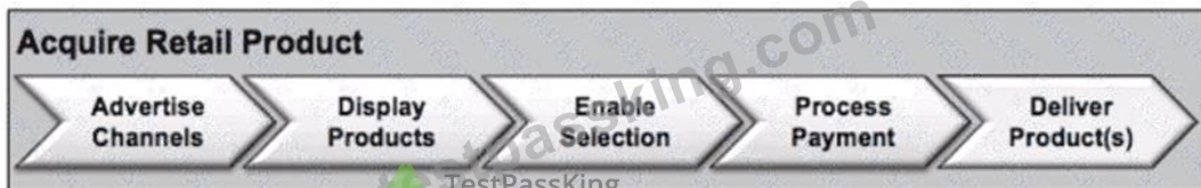
\* Reveals hidden agendas: By presenting different options with varying implications, stakeholders may reveal priorities or concerns that were not explicitly stated before. This helps architects uncover hidden agendas that could influence the architecture's success.

\* Uncovers underlying principles: Stakeholder reactions to different alternatives can reveal their underlying principles and values, providing insights into what they consider important in the architecture.

\* Identifies unspoken requirements: Through discussions and comparisons of alternatives, stakeholders may express needs or requirements that were not captured during initial requirements gathering.

### NEW QUESTION # 41

Consider the following example value stream:



Which of the following statements is most correct?

- A. The value stream is decomposed into five value stream stages
- B. The value stream is mapped to five subsidiary value streams.
- C. The value stream consists of five sequential subprocesses.

- D. The value stream is decomposed into five sequential events.

**Answer: A**

Explanation:

According to the TOGAF Series Guide to Value Streams (Version 1), a value stream stage is defined as "a distinct part of a value stream that represents a group of activities contributing to an overall result" 5. A value stream stage can be expressed as a noun phrase that indicates what outcome or state is achieved by completing the stage5. For example, some possible value stream stages are "Product Ordered", "Payment Processed", or

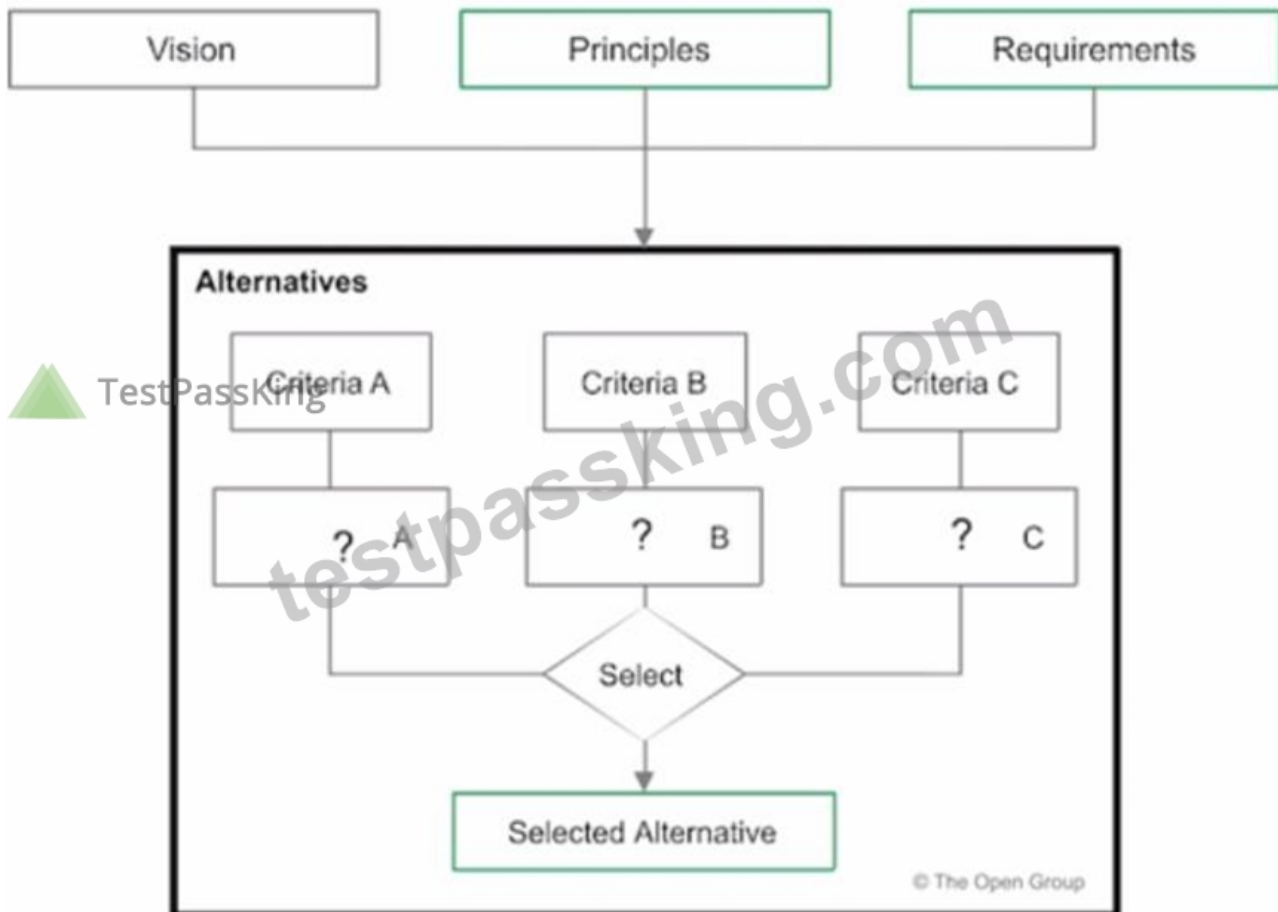
"Customer Satisfied". The example value stream shows how an online retailer creates and delivers value for its customers by performing five value stream stages: "Acquire Retail Product", "Advertise Channels",

"Display Products", "Enable Selection", "Process Payment", and "Deliver Product(s)" 5. Therefore, the value stream is decomposed into five value stream stages.

<https://pubs.opengroup.org/togaf-standard/business-architecture/value-streams.html> Table 1: Acquire Retail Product Value Stream Stages

**NEW QUESTION # 42**

Consider the following graphic illustrating a method supporting the TOGAF ADM.



What does the method help identify?

- A. Solution Building Blocks
- **B. Alternative Target Architectures**
- C. Business Scenarios
- D. Architecture Solutions

**Answer: B**

Explanation:

The graphic illustrates a method for developing alternative target architectures in Phase E of the TOGAF ADM1. The method involves identifying and evaluating candidate architectures based on criteria such as business value, cost, risk, and feasibility1. The method helps to identify the most suitable architecture solution for the enterprise.

The graphic illustrates a method that supports the TOGAF ADM by identifying and evaluating alternative target architectures. The process begins with a vision, influenced by principles and requirements, leading to the consideration of alternatives. Each alternative is assessed based on different criteria, leading to the selection of the most suitable target architecture. This is consistent with the TOGAF approach of developing a set of potential architectures and then selecting the one that best meets the enterprise's needs.

#### NEW QUESTION # 43

Which ADM phase focuses on defining the problem to be solved, identifying the stakeholders, their concerns, and requirements?

- A. Phase B
- B. Phase C
- C. Phase A
- D. Preliminary Phase

**Answer: C**

Explanation:

In the TOGAF ADM (Architecture Development Method), Phase A, also known as the Architecture Vision phase, is critical for defining the problem to be solved and identifying the stakeholders, their concerns, and requirements. Here's a detailed explanation:  
Phase A: Architecture Vision:

Objective: The primary objective of Phase A is to establish a high-level vision of the architecture project. This includes defining the scope, identifying stakeholders, and understanding their concerns and requirements.

Stakeholder Identification: During this phase, all relevant stakeholders are identified. This includes business leaders, IT leaders, end-users, and other parties who have a vested interest in the architecture project.

Concerns and Requirements: Once stakeholders are identified, their concerns and requirements are gathered. This involves understanding their needs, expectations, and the issues they face that the architecture project aims to address.

Key Activities:

Problem Definition: Phase A focuses on clearly defining the problem or opportunity that the architecture project seeks to address. This sets the stage for developing the architecture vision and ensuring that the project aligns with business goals.

Developing the Architecture Vision: A key output of Phase A is the architecture vision, which provides a high-level overview of the desired future state. This vision is aligned with the business strategy and objectives.

Requirements Management: Phase A also involves establishing a requirements management process to ensure that stakeholder needs are captured, analyzed, and addressed throughout the architecture development process.

TOGAF Reference:

Phase A Deliverables: Key deliverables of Phase A include the Architecture Vision document, stakeholder map, and high-level requirements.

ADM Guidelines and Techniques: TOGAF provides guidelines and techniques for effectively conducting Phase A, including methods for stakeholder analysis, requirements gathering, and developing the architecture vision.

In summary, Phase A of the TOGAF ADM focuses on defining the problem to be solved, identifying stakeholders, understanding their concerns and requirements, and developing a high-level architecture vision that aligns with business objectives.

#### NEW QUESTION # 44

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