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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

Topic 2	<ul style="list-style-type: none"> • Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}
Topic 3	<ul style="list-style-type: none"> • Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

PMI Certified Professional in Managing AI Sample Questions (Q90-Q95):

NEW QUESTION # 90

A team is in the early stages of an AI project. They need to ensure they have the necessary data and technology to support AI solution development.

What is the first step the project team should complete?

- A. Assess the team's current AI and data expertise
- B. Outline the business objectives for the AI project
- C. Identify the gaps and procure the needed tools
- D. **Verify the availability and quality of the required data**

Answer: D

Explanation:

In the PMI-CP in Managing AI guidance, early AI project work includes confirming that the data foundation is viable before committing to specific tools or architectures. For AI initiatives, data is the primary constraint: if the right data does not exist, is incomplete, or is of low quality, no choice of technology will rescue the solution. Therefore, before assessing tooling gaps or even detailing the technology stack, teams are expected to verify the availability, accessibility, and quality of the required data for the intended use case.

PMI-CPMAI describes data readiness activities such as identifying key data sources, profiling them for completeness and consistency, assessing coverage of relevant populations and time periods, and checking for legal and regulatory constraints around access and use. Only after this verification can the team meaningfully evaluate whether existing platforms, infrastructure, and tools are sufficient, and then identify gaps.

Assessing team expertise or procuring tools are important, but they follow from the prior understanding of what data exists and what is needed for the model. Thus, the first step the project team should complete to ensure they have what they need for AI development is to verify the availability and quality of the required data.

NEW QUESTION # 91

During the transition to an AI solution, the project manager discovers that certain tasks may not require cognitive AI capabilities and can be handled through traditional automation methods. As a result, the project team starts segregating tasks based on their cognitive requirements.

What should the team consider?

- A. **Utilizing traditional automation solutions**
- B. Applying AI capabilities for noncognitive tasks
- C. Assessing traditional task complexity
- D. Proceeding with intelligent functionalities

Answer: A

Explanation:

PMI-CPMAI clearly distinguishes between cognitive AI capabilities and traditional automation or noncognitive solutions. The guidance stresses that not every task in a workflow benefits from AI and that "project leaders should deliberately match solution complexity to problem complexity, reserving cognitive AI for tasks that truly require perception, learning, or sophisticated decision support." For deterministic, rule-based, repetitive tasks, the recommended approach is to use conventional automation technologies

(scripts, RPA, rule engines, workflow systems) rather than machine learning models.

When a project team discovers that certain tasks do not require cognition (e.g., simple routing, format conversion, deterministic validations), PMI-CPMAI recommends "segregating cognitive from noncognitive tasks and applying the simplest effective technology to each." This reduces cost, operational risk, and technical debt, while focusing AI engineering effort where it provides differentiated value. Applying AI to noncognitive tasks can introduce unnecessary complexity, additional monitoring and governance overhead, and avoidable model risk. Proceeding only with intelligent functionalities or overanalyzing traditional tasks without acting on the insight misses this key optimization.

Therefore, once tasks have been segregated by cognitive requirements, the team should utilize traditional automation solutions for noncognitive tasks and focus AI design, data, and model work only where cognitive capabilities are justified. This aligns with PMI-CPMAI's principle of "fit-for-purpose" technology selection and responsible, efficient AI adoption.

NEW QUESTION # 92

A hospital system has been using a chatbot and has received complaints from end users. The end users believe they are speaking to a person but are frustrated when answers do not make sense.

To help ensure end users know that they are engaging with an AI chatbot, what should be considered to support transparency?

- A. Use of interpretable AI models
- B. Inclusion of diverse data sets
- **C. Disclosure notice with each use**
- D. Operationalize advanced algorithms

Answer: C

Explanation:

Responsible and transparent AI-key themes in PMI-CPMAI-require that end users understand when they are interacting with an AI system rather than a human. In this scenario, end users mistakenly believe they are chatting with a person and become frustrated when responses are nonsensical. PMI-style responsible AI and ethics guidance emphasizes clear disclosure, user awareness, and expectation management as essential controls to protect trust and reduce harm.

The most direct way to support transparency here is a disclosure notice with each use (option C), for example a visible label or brief statement indicating "You are interacting with an AI-powered chatbot." This can appear at session start, in the chat header, or near the input box and may be reinforced periodically.

Inclusion of diverse datasets (option A) and interpretable models (option D) are important for fairness and explainability but do not solve the misunderstanding about the chatbot's identity. Operationalizing advanced algorithms (option B) might improve answer quality, but again, it does not address the core transparency issue. Therefore, to ensure users know they are engaging with an AI chatbot, the system should present a clear disclosure notice with each use.

NEW QUESTION # 93

A company needs to launch an AI application quickly to be the first to the market. The project team has decided to use pretrained models for their current AI project iteration.

What is a key result of leveraging pretrained models?

- A. The team can encounter compatibility issues with existing systems.
- **B. The team can see a reduction in the overall project timeline.**
- C. The custom project development time can increase due to adjustments.
- D. The project can face unexpected scalability challenges.

Answer: B

Explanation:

Within PMI-CPMAI, one of the key strategic levers for AI projects is reusing existing AI assets, including pretrained models, to accelerate delivery and reduce initial development complexity. PMI describes pretrained and foundation models as allowing organizations to "leverage previously learned representations so that teams can focus effort on adaptation, integration, and value realization rather than building models from scratch." This often results in a shorter experimentation cycle, reduced training time, and faster deployment, especially when speed-to-market is a primary objective.

PMI emphasizes that such reuse is particularly valuable in early iterations or minimum viable products (MVPs), where the aim is to "deliver functional AI capability quickly, validate value hypotheses, and gather user feedback." While the team still needs to handle integration, fine-tuning, and risk controls, the heavy lifting of initial training on massive datasets has already been done by the pretrained model provider. This is contrasted with full custom model development, which PMI characterizes as more resource-intensive and time-consuming, requiring substantial data preparation, training, and optimization. Potential challenges such as

compatibility or scalability must be managed, but they are not the key, primary effect identified by PMI. The most central and intended result of using pretrained models in this context is that the overall project timeline is reduced, enabling the company to reach the market faster.

NEW QUESTION # 94

An AI project team in the healthcare sector is tasked with developing a predictive model for patient readmissions. They need to gather required data from various sources, including electronic health records (EHR), patient surveys, and clinical notes. The team is evaluating which technique will help to ensure the data is comprehensive and reliable.

What is an effective technique the project team should use?

- A. Employing natural language processing (NLP) to extract relevant data from clinical notes
- B. Implementing data augmentation techniques to enhance dataset diversity
- C. Using federated learning to train models across decentralized data sources without centralizing data
- D. Utilizing real-time data integration from EHR systems to ensure data freshness

Answer: A

Explanation:

In the PMI-CPMAI body of knowledge, healthcare AI initiatives are repeatedly framed as data-intensive efforts that must integrate heterogeneous sources such as EHRs, patient-reported outcomes, and unstructured clinical narratives. The guidance stresses that "unstructured sources, including physician notes and narrative reports, often contain critical clinical context that will not appear in structured fields," and that project teams must use techniques that can reliably extract this information into analysis-ready form to achieve completeness and reliability of the dataset. This is where natural language processing (NLP) is highlighted as a key enabler: by systematically parsing and extracting diagnoses, treatments, comorbidities, timelines, and outcomes from free-text clinical notes, NLP makes these rich but messy data usable alongside structured EHR fields and survey data.

PMI-CPMAI also emphasizes that simply adding more data or distributing training (such as data augmentation or federated learning) does not guarantee that the underlying data are comprehensive; what matters is that all relevant signals are captured and normalized across modalities. NLP directly supports this by converting unstructured text into standardized features, reducing omissions and manual abstraction errors. Real-time EHR integration improves freshness, but not necessarily coverage across all sources. Therefore, to ensure the data is comprehensive and reliable for a readmission prediction model, employing NLP to extract relevant data from clinical notes is the most effective technique among the options.

NEW QUESTION # 95

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