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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>

Topic 5	<ul style="list-style-type: none"> <li>• <b>The Need for AI Project Management:</b> This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.</li> </ul>
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### PMI Certified Professional in Managing AI Sample Questions (Q103-Q108):

#### NEW QUESTION # 103

A project manager is overseeing the transition of a company's legacy system to a new AI-driven solution. The team has identified multiple cognitive patterns required for different aspects of the system. However, the project manager is concerned about overcomplicating the transition. Which activity should be performed first?

- A. Train employees on all identified cognitive patterns simultaneously
- **B. Establish a phased approach targeting one pattern at a time**
- C. Identify parts of the project that do not require intelligent systems
- D. Consolidate all cognitive patterns into a single iteration

**Answer: B**

Explanation:

In the PMI-CPMAI guidance on transitioning from legacy systems to AI-enabled solutions, the project manager is encouraged to control complexity and risk through incremental, phased adoption rather than attempting to introduce multiple cognitive capabilities at once. The material emphasizes that when several cognitive patterns (e.g., classification, prediction, recommendation, NLP) have been identified, "the implementation roadmap should prioritize a limited set of use cases and patterns in early iterations, validating value and technical feasibility before expanding scope." This staged approach allows the team to learn from each iteration, refine data pipelines and integration, and adjust governance and risk controls before adding more advanced or additional cognitive components. PMI-CPMAI also highlights that overcomplication at the outset increases the chance of cost overruns, resistance to change, and technical failure, recommending that teams "sequence AI capabilities into manageable releases that deliver value quickly while minimizing disruption to existing operations." Establishing a phased approach targeting one pattern at a time directly addresses the project manager's concern: it avoids "big bang" AI deployment and enables structured change management, training, and stakeholder alignment with each step. Activities such as consolidating all patterns into a single iteration or training employees on everything at once contradict this incremental, value-focused evolution of AI capabilities. Therefore, the first activity should be to establish a phased approach focusing on one cognitive pattern at a time.

#### NEW QUESTION # 104

A project team is tasked with ensuring all AI-related decisions and actions are documented comprehensively for future auditing purposes. They need to track the reasons for specific AI choices, their impacts, and any issues encountered during the implementation.

What is represented in this situation?

- **A. Transparency**
- B. Operational efficiency
- C. Compliance management
- D. Strategic alignment

**Answer: A**

Explanation:

PMI-CPMAI places special emphasis on transparency and traceability as pillars of responsible AI. Transparency is defined not only as making AI behavior understandable, but also as maintaining clear documentation of decisions, rationales, configurations, changes, and incidents throughout the AI lifecycle. When a project team explicitly works to record why certain AI choices were made, what impacts they had, and which issues arose-specifically for future auditing and accountability-they are implementing transparency practices.

The framework explains that transparent AI management requires establishing audit trails: who approved which model, why a particular dataset was selected, which hyperparameters or thresholds were used, what risks were identified, and how they were mitigated. This documentation later supports internal and external audits, regulatory inquiries, and stakeholder questions. While such records contribute to compliance management and can indirectly support strategic alignment and operational efficiency, the concept being directly represented in the scenario is transparency-the deliberate effort to make AI decisions and their consequences visible, explainable, and reviewable.

Therefore, the situation described-comprehensive documentation of decisions, impacts, and issues for auditability-is best characterized as transparency rather than general compliance or efficiency.

### NEW QUESTION # 105

A project manager is tasked with overseeing the implementation of an AI model for financial forecasting.

They need to ensure the model's predictions are reliable.

If the model's error rate exceeds acceptable boundaries, what will occur next?

- A. Higher than expected computational costs
- B. Increased stakeholder confidence that the project team will correct
- C. Operationalization delays due to model retraining
- D. Reduced need for human oversight since additional AI models will be used

**Answer: C**

Explanation:

In PMI-CPMAI, evaluation and validation of AI models are explicitly tied to predefined performance thresholds and acceptance criteria. For a financial forecasting model, reliability is typically expressed using error metrics (such as MAE, MAPE, RMSE, etc.) and acceptable tolerance bands agreed with stakeholders.

PMI describes that if a model's error rate exceeds these agreed boundaries, the model has not met acceptance criteria, and the project must return to an earlier lifecycle stage (typically re-training, re-specification, or data refinement) before operationalization. This situation has a direct schedule impact: additional cycles of data analysis, feature engineering, hyperparameter tuning, and validation must be performed. Thus, the practical consequence is delay in operationalization until the model can demonstrate acceptable and stable behavior on representative test and validation data. PMI-CPMAI frames this as part of a disciplined, iterative lifecycle rather than a failure; it is expected that some models will require multiple improvement cycles.

The other options do not align with PMI's treatment of performance deviations. An increased error rate does not reduce the need for human oversight; in fact, oversight may need to be increased. Computational cost changes (option C) are secondary and not the primary next step. Stakeholder confidence (option D) generally decreases when error rates exceed agreed limits. Therefore, the realistic and lifecycle-aligned outcome is operationalization delays due to model retraining (option A).

### NEW QUESTION # 106

An IT services company is working on a project to develop an AI-based customer support system. During data preparation, the project manager needs to clean and transform customer interaction logs.

What is an effective technique to handle any missing data?

- A. Fill missing values with zeros without analysis
- B. Remove records with missing values if minimal
- C. Ignore missing data if it seems insignificant
- D. Duplicate existing data to fill in missing gaps

**Answer: B**

Explanation:

In PMI-aligned AI data management practices, handling missing data is approached from a risk, quality, and fitness-for-use perspective. Before model development, the project manager must ensure that the dataset is not only complete enough, but also

representative and unbiased for the intended AI use case. When the portion of missing data is minimal and not systematically biased, a common, acceptable mitigation is to remove those records so that the remaining dataset maintains integrity and consistency while avoiding the introduction of artificial or misleading values.

Options B and C (duplicating data or blindly filling zeros) can create serious distortions in the underlying data distribution, leading to biased model behavior, degraded performance, and weaker generalization, which contradicts responsible AI practices highlighted in PMI-style guidance. Simply ignoring missing data (option A) without a structured strategy or analysis is also discouraged, as it hides potential data quality issues and can propagate errors downstream.

Therefore, in line with good AI data preparation practice, when missingness is genuinely limited and not concentrated in critical attributes, removing records with missing values if minimal (option D) is the most effective and responsible approach among the given choices.

### NEW QUESTION # 107

A project manager is tasked with overseeing the implementation of an AI model for financial forecasting. They need to ensure the model's predictions are reliable.

If the model's error rate exceeds acceptable boundaries, what will occur next?

- A. Higher than expected computational costs
- B. Increased stakeholder confidence that the project team will correct
- C. Operationalization delays due to model retraining
- D. Reduced need for human oversight since additional AI models will be used

**Answer: C**

Explanation:

In PMI-CPMAI, evaluation and validation of AI models are explicitly tied to predefined performance thresholds and acceptance criteria. For a financial forecasting model, reliability is typically expressed using error metrics (such as MAE, MAPE, RMSE, etc.) and acceptable tolerance bands agreed with stakeholders. PMI describes that if a model's error rate exceeds these agreed boundaries, the model has not met acceptance criteria, and the project must return to an earlier lifecycle stage (typically re-training, re-specification, or data refinement) before operationalization.

This situation has a direct schedule impact: additional cycles of data analysis, feature engineering, hyperparameter tuning, and validation must be performed. Thus, the practical consequence is delay in operationalization until the model can demonstrate acceptable and stable behavior on representative test and validation data. PMI-CPMAI frames this as part of a disciplined, iterative lifecycle rather than a failure; it is expected that some models will require multiple improvement cycles.

The other options do not align with PMI's treatment of performance deviations. An increased error rate does not reduce the need for human oversight; in fact, oversight may need to be increased. Computational cost changes (option C) are secondary and not the primary next step. Stakeholder confidence (option D) generally decreases when error rates exceed agreed limits. Therefore, the realistic and lifecycle-aligned outcome is operationalization delays due to model retraining (option A).

### NEW QUESTION # 108

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