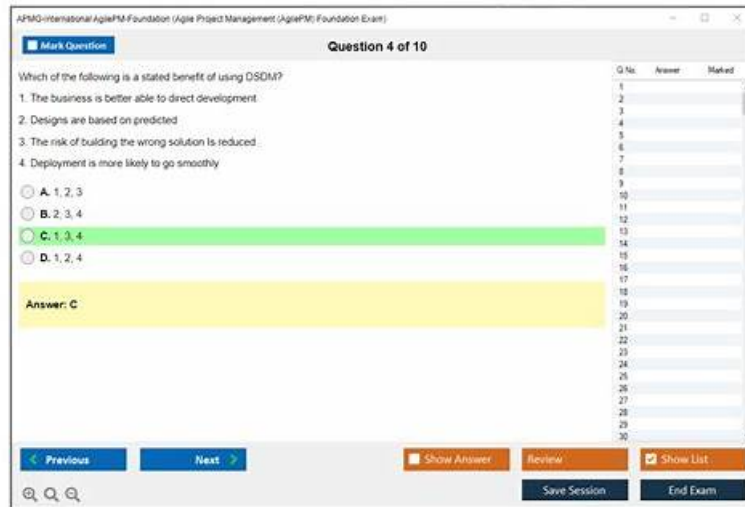


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## APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q28-Q33):

### NEW QUESTION # 28

According to the 'change formula' (Beckhard and Harris), which response will increase an individual's 'dissatisfaction with the status quo'?

- A. Focus on the benefits of the change.
- **B. Communicate the danger of inaction.**
- C. Clarify the steps users need to take.

- D. Amend performance targets during the change.

**Answer: B**

Explanation:

\* Communicating the Danger of Inaction: Highlighting risks of not changing amplifies dissatisfaction with the status quo, creating urgency and driving motivation for change.

\* Other Options:

\* A: Performance targets align with accountability, not dissatisfaction.

\* C: Clarifying steps supports action but doesn't address dissatisfaction.

\* D: Benefits focus on the positive outcome, not dissatisfaction.

Key AgilePM Concepts Referenced:

\* Change Formula Framework: AgilePM Handbook, Chapter 6, Section 6.5.

### NEW QUESTION # 29

What is the MoSCoW technical used for?

- **A. Understanding and managing priorities.**
- B. Creating a visual representation of a problem or a solution.
- C. Ensuring a team-based approach through visual and verbal communication and collaboration.
- D. As an opportunity to share information across the team and to do any day.to.day re-planning and reorganizing as necessary when issues occur.

**Answer: A**

### NEW QUESTION # 30

When initially creating MoSCoW priorities, what is the primary focus?

- **A. Timebox priorities**
- B. Project increment priorities
- C. Iterative Development priorities
- D. Project priorities

**Answer: A**

Explanation:

When initially creating MoSCoW priorities in AgilePM, the primary focus is on Timebox priorities. This approach ensures that each Timebox (a fixed period during which specific tasks must be completed) has clear and prioritized objectives. The MoSCoW method (Must have, Should have, Could have, Won't have this time) helps the team to deliver the most critical features within the given timeframe, thereby optimizing the value delivered in each iteration. This prioritization ensures that essential functionalities are completed first, making the project adaptable and resilient to changes.

Reference:

AgilePM Foundation Handbook

"Agile Project Management with Scrum" by Ken Schwaber

### NEW QUESTION # 31

What DSDM product is identified as a governance product because it may be used for purposes such as prioritization of a project within a portfolio?

- A. Feasibility Assessment
- **B. Terms of Reference**
- C. Business Case
- D. Prioritized Requirements List

**Answer: B**

Explanation:

The Terms of Reference is identified as a governance product in DSDM because it may be used for purposes such as the

prioritization of a project within a portfolio<sup>2</sup>. It provides a high-level definition of the overarching business driver and top-level objectives of the project.

### NEW QUESTION # 32

Which of the following is an important way a change manager supports sponsors in their role?

- A. Protect them from the demands of line leaders.
- B. Prepare the change vision for them.
- **C. Offer them feedback and coaching.**
- D. Gain the commitment of other executive leaders.

**Answer: C**

Explanation:

\* Feedback and Coaching: Sponsors play a critical role in change, and change managers support them by providing feedback and coaching to help them lead effectively. This builds their confidence and ensures alignment with the change vision.

\* Other Options:

\* A: Sponsors should prepare the vision themselves.

\* B: Sponsors themselves lead commitment-building efforts.

\* D: Protecting sponsors isn't an effective strategy; engaging them is key.

Key AgilePM Concepts Referenced:

\* Sponsor Engagement: AgilePM Handbook, Chapter 6, Section 6.2.

### NEW QUESTION # 33

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