

PSPO-II Training Materials: Professional Scrum Product Owner II & PSPO-II Exam Preparatory



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Scrum Professional Scrum Product Owner II Sample Questions (Q58-Q63):

NEW QUESTION # 58

True or False: A benefit of using an agile approach is managing business risk more effectively.

- A. True

- B. False

Answer: A

NEW QUESTION # 59

You are the Product Owner for a product with diverse stakeholders with differing opinions that sometimes conflict. Your Director of Marketing strongly believes that you should add a major new feature to reach a new market. Your CEO believes that the new feature is too expensive and thinks you should focus on other features to make existing customers happier. The CEO says that as Product Owner it is ultimately your decision.

You think both perspectives have merit, but you cannot do both. How should you proceed?

(choose the best answer)

- A. Better understand the positions of other stakeholders to gather more information, then make a decision.
- **B. Devise an experiment that will help the company to better understand the new market and its potential.**
- C. Trust the Director of Marketing's opinion and add the features; when revenues increase, you will be vindicated.
- D. Trust the CEO's opinion and focus on current customers, since you cannot afford unhappy customers.

Answer: B

Explanation:

Explanation

= As a Product Owner, you are accountable for maximizing the value of the product and the work of the Developers. To do this, you need to have a clear vision of the product and its target users, as well as a validated understanding of the market opportunities and risks. You also need to collaborate with stakeholders and customers to align their expectations and feedback with the product goals and strategy.

In this scenario, you face a dilemma between pursuing a new market segment or satisfying the existing customers. Both options have potential value, but also uncertainty and trade-offs. The best way to proceed is to devise an experiment that will help you to test your assumptions and learn more about the new market and its potential. This could be a small-scale release, a prototype, a survey, or any other method that can provide you with empirical evidence and feedback. By doing this, you can reduce the risk of investing in a feature that may not deliver the expected value, and also gain insights that can help you to refine your product vision and backlog. This approach is consistent with the principles of agile product management, which emphasize delivering value early and often, validating hypotheses with data, and adapting to changing customer needs and market conditions. It also demonstrates your ability to apply the Scrum values of openness, courage, and respect, as you are willing to explore new possibilities, challenge your own opinions, and involve your stakeholders and customers in the decision-making process. References := Scrum Guide, Managing Products with Agility, Evidence-Based Management

NEW QUESTION # 60

Which of the following are characteristics of a Product Goal? (choose all that apply)

- A. It has the approval of all stakeholders.
- **B. It communicates the target future state of the product.**
- **C. It provides a long-term objective for the Scrum Team to plan against.**
- **D. It is a commitment contained in the Product Backlog**
- **E. It has clear boundaries.**
- F. It forms a contract with the business, allowing change to be better managed.

Answer: B,C,D,E

NEW QUESTION # 61

How can Scrum help with making funding and investment decisions? (choose the best two answers)

- A. The only financial decisions required is the funding necessary for the operational costs of the Scrum Teams.
- **B. By frequently inspecting the outcomes of the delivered Sprint Increments to understand how much value is being produced per investment spent.**
- **C. By releasing to the customers and users early and often.**
- D. Setting a fixed budget will ensure that the project is delivered on-time, within scope, and on-budget.

Answer: B,C

NEW QUESTION # 62

Which approaches could help the Product Owner reduce waste in managing Product Backlog (choose the best two answers).

- A. Describe the Product Backlog Item in a precise, explicit way as expected outcomes.
- B. Delegate 50% of the total amount of Product Backlog Items to the Developers.
- C. Create another Product Backlog dedicated to Product Backlog Items that are near the top.
- D. Only write full details for Product Backlog Items that are near the top of the Product Backlog

Answer: A,D

NEW QUESTION # 63

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