

100% Pass 2026 Updated PMP: New Project Management Professional (2025 Version) Test Guide



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The PMP certification exam is designed to test a project manager's knowledge and skills in various areas of project management, such as project planning, execution, monitoring and controlling, and closing. It also covers topics related to project integration, scope, time, cost, quality, human resources, communication, risk management, and procurement. PMP exam consists of 180 multiple-choice questions that need to be answered in four hours. To be eligible to take the exam, candidates must have a minimum of three years of project management experience, along with 35 hours of project management education or training.

The PMP 2022 version exam is a valuable credential for project managers who want to stay up-to-date with the latest trends and practices in the field of project management. PMP exam reflects the evolving needs of organizations and project managers, and provides a comprehensive understanding of project management best practices. Project Management Professional (2025 Version) certification can help professionals advance their careers and open up new opportunities in the field of project management.

The PMP Exam is currently undergoing a major update, with the new version set to be released in January 2023. The updated exam reflects changes in the project management industry, including new practices, tools, and technologies. The new exam will test candidates on three domains: people, process, and business environment. The people domain focuses on the skills and competencies needed to lead and manage teams, while the process domain covers project management practices and techniques. The business environment domain includes topics such as organizational strategy, governance, and compliance.

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PMI Project Management Professional (2025 Version) Sample Questions (Q1972-Q1977):

NEW QUESTION # 1972

During a team meeting, the new agile project manager becomes aware that there are many complaints from the customer regarding project stability and other critical issues.

A team member states that the deliverables were developed by experienced employees who confirmed that the project was stable. How should the new project manager address these concerns?

- A. Ask the team for additional feedback and add tasks to the task board,
- B. Allow the agile team to decide what they are able to deliver in each iteration
- C. Document the customer's complaints and critical issues in the issue log.
- D. Hold a brainstorming session to identify the root cause of the complaints.

Answer: D

Explanation:

In an agile project environment, when faced with customer complaints regarding project stability and other critical issues, it is essential to engage the team in a collaborative problem-solving process. A brainstorming session is an effective way to gather collective insights and identify the root causes of the issues raised by the customer. This approach aligns with the agile principles of valuing individuals and interactions over processes and tools, and responding to change over following a plan. By involving the team in identifying problems and generating solutions, the project manager can ensure that the project's direction is realigned with customer expectations and project goals¹.

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PMI's Agile Practice Guide²

PMI's Code of Ethics and Professional Conduct³

PMBOK Guide - Seventh Edition⁴

NEW QUESTION # 1973

During initiation of a new product improvement project, a project manager finds historical data showing that a similar project resulted in customers complaining of an even worse user experience compared to the previous product version. How can the project manager prevent this outcome in the new project?

- A. Hire a team of external users to perform acceptance testing on the product.
- B. Define a high-level risk and plan mitigation after completing the work breakdown structure (WBS)
- C. Define a user focus group as external stakeholders with a high influence on outcomes
- D. Hire a consultant to perform a benefit analysis as an input to the project charter.

Answer: C

Explanation:

* A user focus group is a group of potential or actual customers who provide feedback on a product or service. User focus groups can help project managers understand the needs, preferences, and expectations of the target market, as well as identify any problems or issues with the product or service¹².

* Defining a user focus group as external stakeholders with a high influence on outcomes means that the project manager recognizes the importance of involving the users in the project initiation and planning phases. By doing so, the project manager can ensure that the project aligns with the user requirements and delivers value to the customers³⁴.

* Defining a user focus group as external stakeholders also implies that the project manager will communicate with them regularly, solicit their feedback, and incorporate their suggestions into the project scope, schedule, budget, and quality⁵. This can help prevent customer dissatisfaction and negative feedback, as well as increase customer loyalty and retention.

References:

1: What is a Focus Group? Definition, Examples, and Benefits 2: Focus Groups: What They Are and How to Use Them 3: Project Stakeholder Management - Project Management Institute 4: Stakeholder Analysis and Mapping: A Guide for Beginners 5: How to Manage Stakeholder Expectations in Project Management : [The Importance of Communication in Project Management] : [Customer Satisfaction: The Ultimate Guide] : [How to Increase Customer Loyalty: 5 Strategies for Success]

NEW QUESTION # 1974

The project manager is reviewing the program risks and issues with key stakeholders. One of the stakeholders wants to understand when the risk may potentially become an issue.

What artifact should the project manager share with the stakeholder?

- A. Risk register
- B. Project management plan
- C. Issue log
- D. Risk management plan

Answer: A

NEW QUESTION # 1975

A project management office (PMO) asks a project manager to calculate a project's contingency reserves.

What should the project manager do?

- A. Add a percentage to the cost based on previous experiences.
- B. Check the total cost and add a reserve to cover quality issues.
- C. **Review the risk management plan.**
- D. Ask the PMO to increase the budget according to company policies.

Answer: C

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 1976

A new solution is being deployed in countries A B and C. This solution will allow the countries to propose new services to their customers. Country A has asked for a change in the solution in order to comply with its own customer market. What should the project manager in charge of the deployment in country A do?

- A. **Ask country A to submit a change request that will be analyzed along with countries B and C**
- B. Take the request into account and ask the sponsor to inform countries B and C about the change
- C. Accept the change request from country A and reschedule the deployment project for country A.
- D. Refuse country A's request as there is no time for the change as deployment has already begun

Answer: A

Explanation:

In project management, when a stakeholder requests a change, the project manager should ask them to submit a formal change request. This is in line with the PMBOK Guide's recommendations on Integrated Change Control. This process ensures that each change request is properly documented, evaluated, and approved or rejected by the Change Control Board (CCB). It also allows for the potential impacts on the project's triple constraints (scope, time, cost) to be assessed. In this scenario, the project manager should ask Country A to submit a change request. This request will then be analyzed along with any potential impacts on Countries B and C. References: PMBOK Guide, 6th Edition, Section 4.6: Perform Integrated Change Control

NEW QUESTION # 1977

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