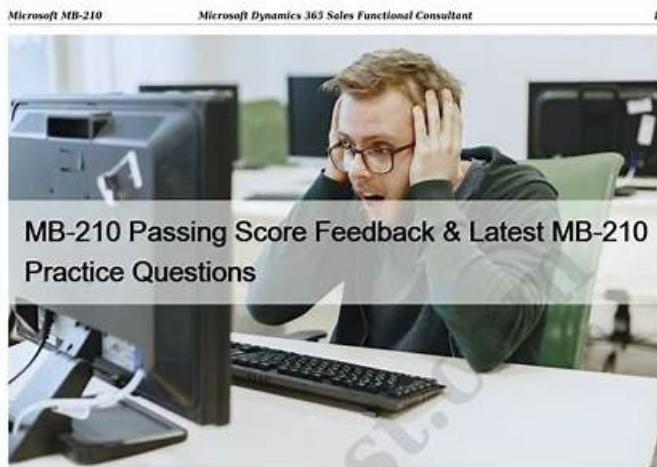


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WGU Operations Management (C215, VDC2) Sample Questions (Q25-Q30):

NEW QUESTION # 25

Which two types of operations include repetitive processes?

Choose 2 answers

- A. Batch process
- B. Project process
- C. Line process
- D. Continuous process

Answer: C,D

Explanation:

Line processes and continuous processes are the two operational process types characterized by highly repetitive activities. A line process involves standardized products moving through a fixed sequence of steps. Each workstation performs the same task repeatedly, making it ideal for high-volume, low-variety production. Examples include automobile assembly lines and consumer electronics manufacturing.

A continuous process goes a step further, operating 24/7 with extremely high volume and minimal variation.

Production flows continuously rather than in discrete units. Industries such as oil refining, chemicals, and paper manufacturing use continuous processes.

The other options are not primarily repetitive:

- * Project processes are unique, one-time efforts (e.g., construction projects)
- * Batch processes involve moderate repetition but frequent changeovers between batches. Operations Management classifies processes based on volume and variety. Line and continuous processes sit at the high-volume, low-variety end of the spectrum, making repetition unavoidable and necessary for efficiency.

Repetitive processes enable:

- * High labor productivity
- * Low unit cost
- * Process automation
- * Consistent quality

However, they also require careful work system design to avoid worker fatigue and quality drift.

NEW QUESTION # 26

A company manufactures and distributes its own products.

When should the company consider outsourcing its distribution?

- A. When new federal regulations give the company a competitive advantage
- B. When the company can no longer accurately forecast its transportation costs
- C. When the company's distribution costs are the lowest in the industry
- D. When the company determines that distribution is no longer a core function

Answer: D

Explanation:

A company should consider outsourcing distribution when it determines that distribution is no longer a core function.

Operations Management defines core functions as activities that:

- * Create competitive advantage
- * Differentiate the firm
- * Require proprietary knowledge or capabilities

If distribution does not meet these criteria, outsourcing can:

- * Lower costs
- * Improve service reliability
- * Increase scalability
- * Allow management to focus on strategic priorities

The other options do not justify outsourcing.

- * Forecasting difficulty is a management issue
- * Lowest-cost operators should retain distribution
- * Regulations do not eliminate strategic relevance
- Outsourcing decisions must align with long-term operations strategy, not short-term cost fluctuations.

NEW QUESTION # 27

Which formula would indicate that a fast-food restaurant was performing at, above, or below its benchmark?

- A. Output / input
- B. Throughput time / value-added time
- **C. Actual output / standard output**
- D. Time a resource is used / time a resource is available

Answer: C

Explanation:

Comprehensive and Detailed Explanation (#250 words):

The formula $\text{Actual output} / \text{standard output}$ indicates whether a fast-food restaurant is performing at, above, or below its benchmark. This ratio compares real performance against a predefined standard. A value:

- * Equal to 1 means performance meets the benchmark
- * Greater than 1 means performance exceeds expectations
- * Less than 1 indicates underperformance

Benchmarks are critical in Operations Management for:

- * Performance evaluation
- * Labor productivity measurement
- * Process control

The other formulas measure utilization, velocity, or productivity, but do not directly reference a benchmark.

By comparing actual output to standard output, managers can quickly assess operational effectiveness and identify areas requiring corrective action.

NEW QUESTION # 28

In which organizational layout would one expect to see items arranged by type?

- A. Fixed
- B. Hybrid
- C. Product
- **D. Process**

Answer: D

Explanation:

Comprehensive and Detailed Explanation (#250 words):

A process layout arranges items by type of activity or function, making it the correct answer.

In a process layout, similar resources—such as machines, skills, or functions—are grouped together. For example, all drilling machines are located in one area, all painting stations in another, and all inspection activities in another. Items move through the facility based on the specific operations they require.

This layout is commonly used when:

- * Product variety is high
- * Production volume is low to moderate
- * Customization is required

Examples include hospitals (radiology, surgery, labs), machine shops, and repair facilities.

The other layouts differ fundamentally:

- * Product layout arranges items by sequence of operations
- * Fixed layout keeps the product stationary (e.g., construction)
- * Hybrid layout combines elements of process and product layouts

Operations Management favors process layouts for flexibility, but they often suffer from longer lead times, higher material handling costs, and complex scheduling. Despite these drawbacks, they are essential where customization and functional specialization dominate.

NEW QUESTION # 29

A comprehensive automobile collision shop offers body and engine repair as well as custom vehicle paint options.

Which two operational processes would suit this shop?

Choose 2 answers

- A. Batch process
- B. Continuous process
- C. Project process
- D. Line process

Answer: A,C

Explanation:

An automobile collision shop performing body repair, engine repair, and custom paint jobs requires both project and batch processes. A project process is appropriate because many repair jobs are unique, varying in scope, damage severity, customer requirements, and repair time. Each vehicle may require a distinct sequence of tasks, making standardized flow impractical.

A batch process is suitable for activities such as painting or part refurbishment, where similar tasks are grouped together to improve efficiency. For example, multiple vehicles may be painted in the same color batch to reduce setup time and material waste.

Line and continuous processes are unsuitable because:

- * Repairs are not standardized
- * Volume is relatively low
- * Customization is high

Operations Management emphasizes aligning process type with product variety and volume. This hybrid approach allows flexibility while maintaining efficiency where possible.

NEW QUESTION # 30

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