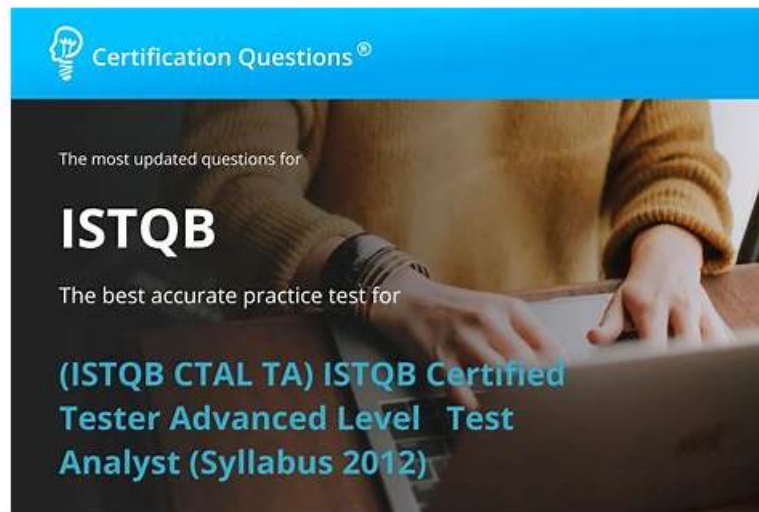


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q109-Q114):

NEW QUESTION # 109

Which two items are MOST relevant for inclusion in your tool selection plan for functional test automation in Agile?

- A. Nominating the person who will be responsible for the tool
- B. Anticipating the risks to achieving positive ROI with the tool
- C. Estimating the costs of the tool evaluation and selection process
- D. Demonstrating that only one tool will be needed
- E. Demonstrating that the tool will deliver a positive ROI for the project

Answer: B,E

Explanation:

For Agile test tool selection, the ISTQB syllabus emphasizes the importance of:

* Business case justification: Positive ROI must be demonstrated

* Risk mitigation: It's crucial to evaluate risks associated with ROI. Statements A and E reflect these priorities clearly.

Reference: ISTQB-CTFL_Syllabus_2018_V3.1, section 6.2.1 "Main Principles for Tool Selection" and 6.2.3

"Success Factors for Tools"

NEW QUESTION # 110

Which two items are MOST important for inclusion in your tool selection plan for batch-only performance testing?

- A. A cost-benefit analysis that includes the costs of recurring licensing and support charges
- **B. A cost-benefit analysis that includes the costs of evaluating and selecting the correct tool**
- C. Estimation of the time that will be needed for each performance test run with the tool
- **D. Mitigation of the risk that the tool will not integrate well with the existing tool landscape**
- E. Mitigation of the risk that the vendor's support may become less satisfactory over time

Answer: B,D

Explanation:

The ISTQB syllabus specifies key principles for tool selection:

* Compatibility and integration with the current infrastructure are critical for tool success

* Evaluation and selection costs are a necessary part of cost-benefit analysis. Here, B addresses integration risks, which are vital given the existing environment, and E addresses cost considerations related to selection and evaluation, especially crucial when budgets are constrained and open-source tools are considered.

Reference: ISTQB-CTFL_Syllabus_2018_V3.1, section 6.2.1 "Main Principles for Tool Selection"

NEW QUESTION # 111

Which of the following defect statistics will provide input to be used for improvement in the defect reporting process?

- **A. Number of defect reports rejected by the developers**
- B. Number of defects in a particular area of the code
- C. Number of defects found in a phase later than they were introduced
- D. Number of defect reports re-opened

Answer: A

Explanation:

Purpose of the Question:

Identifying metrics to improve the defect reporting process by reducing ambiguities or improving accuracy.

Evaluation of Options:

A. Number of defect reports re-opened:

Incorrect. This reflects issues with defect resolution rather than reporting.

B. Number of defects in a particular area of the code:

Incorrect. This metric pertains to defect clustering, not the reporting process.

C. Number of defect reports rejected by the developers:

Correct. Rejected reports often indicate poor reporting quality (e.g., insufficient details, incorrect categorization), directly highlighting areas for improvement.

D. Number of defects found in a phase later than they were introduced:

Incorrect. This is a measure of defect detection efficiency, not reporting quality.

Syllabus Alignment:

The syllabus stresses the importance of using defect metrics to refine processes, including reporting accuracy (TM-2.3.5).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.5)

NEW QUESTION # 112

In general, why is it NOT a good idea to estimate the testing effort based only on a percentage of development effort? Identify THREE valid reasons. 1 credit

- A. The percentage based technique only applies to the V life cycle model.
- B. The result is almost always a too low estimate for the required test effort
- C. Using the same percentage every time does not address the level of risk of the application to be tested.
- D. The maturity of the organization, e.g. the quality of the test basis, quality of development testing, configuration management, availability of test tools, also influence the effort needed for testing.
- E. The quality of the development estimate may be poor.
- F. It builds on large set of historical data
- G. In general bottom-up estimation is always better than top-down estimation.

Answer: C,D,E

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 113

SCENARIO 1

DreamPartner dating agency are redesigning their dating application following a major security breach in which sensitive customer data was made publically available. The redesign includes stronger security encryption and performance tuning.

The product risk register for the redesign project, which was produced after all requirements had been agreed, includes the following:

Risk Id	Risk	Probability	Impact
1	The new application will remain vulnerable to further security breaches	Medium	High
2	Response times for partner searches will not meet the agreed SLA	Low	High

The organisational Test Strategy contains the following objectives:

1. A Risk-based test approach must be adopted for all projects
2. Functional regression testing should start as soon as functional testing is complete
3. Automated tests may be run before or in parallel with manual tests

The project Test Plan has allocated 6 weeks to complete all test execution, with functional testing taking 3 weeks to execute, performance and security testing 2 weeks each and regression testing 1 week.

Which of the following options places the test suites (TS1 to TS5) in the correct order for test execution?

SELECT ONE OPTION

- A. TS5, TR1, TS3, TSA, TS2
- B. TS1, TS2, TS5, TS3, TS4.
- C. TS3, TS4, TS1, TS2, TS5.
- D. TS3, TS1, TS2, TS5, TS4.

Answer: D

NEW QUESTION # 114

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