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04/12/2020 Operations Management - Test 1

Operations Management - Test 1

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Questions

If there are 15 sources and 15 destinations, the number of cells to be checked for optimal solution will be roughly 1 point

less than 15% of the cells
 50 % to 80 % of cells
 between 15 to 50% of cells
 around 90% of cells
 all the cells

[Clear selection](#)

Which of these statements is correct when looking for an optimal solution 1 point

there will be at least one empty cell in each row and each column
 The closed path for a cell (through occupied cells) can not cross over rows and columns
 There will be only one unique path for each unoccupied cell
 The cell improvement index of an unoccupied which is negative need to be corrected before considering other unoccupied cell
 there can not be more than two unoccupied cells with same negative improvement index

[Clear selection](#)

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WGU Operations Management (C215, VDC2) Sample Questions (Q30-Q35):

NEW QUESTION # 30

Which type of aggregate plan is preferable when a company produces custom or special purpose equipment, one-of-a-kind items, or highly perishable products?

- A. A hybrid aggregate plan
- B. A level aggregate plan
- **C. A chase aggregate plan**
- D. A modified sales and operations plan

Answer: C

Explanation:

Comprehensive and Detailed Explanation (#270 words):

A chase aggregate plan is preferable for environments with custom, one-of-a-kind, special-purpose, or highly perishable outputs because production is designed to "chase" (match) demand rather than build inventory.

In a level plan, the firm maintains a constant production rate and uses inventory/backorders to absorb demand fluctuation. That works best when products can be stored economically and demand variability can be buffered. For one-of-a-kind and highly perishable items, inventory is either impossible (custom items) or risky and costly (perishability, obsolescence). Therefore, the operationally sound strategy is to adjust capacity to align output with demand.

This links directly to aggregate planning's purpose: validating whether the system has sufficient capacity to meet expected requests and defining the most appropriate combination of resources. The document also highlights that one aggregate planning mechanism is to "produce reactively (react to demand) - requires flexibility." That is the core logic of a chase strategy.

A chase plan typically uses capacity levers like hiring/layoffs, subcontracting, flexible staffing, and overtime-chosen based on the duration and magnitude of demand changes. It prioritizes responsiveness and minimal inventory, which is essential when holding finished goods is undesirable or infeasible.

NEW QUESTION # 31

What is one advantage of a periodic review system?

- A. Inventory balances are updated after every transaction.
- **B. All items are reviewed during the same time interval.**
- C. Items are handled individually.
- D. Less inventory is needed to protect against stockouts.

Answer: B

Explanation:

A key advantage of a periodic review inventory system is that all items are reviewed at the same time interval.

In a periodic review system:

- * Inventory levels are checked at fixed intervals (e.g., weekly, monthly)
- * Orders are placed to raise inventory to a target level
- * Multiple items can be ordered together

This approach simplifies administration and reduces ordering costs, making it especially suitable for:

- * Retail environments
- * Low-value or slow-moving items
- * Situations where continuous monitoring is impractical

The other options describe continuous review systems:

- * Individual item handling
- * Real-time inventory updates
- * Lower safety stock requirements

Operations Management recognizes periodic review as a trade-off between control and simplicity. While it may require higher safety stock, it offers operational efficiency and cost savings in many contexts.

NEW QUESTION # 32

Which capacity planning measurement tells how much capacity a company is using?

- A. Design capacity
- **B. Capacity utilization**
- C. Capacity focus
- D. Effective capacity

Answer: B

Explanation:

Comprehensive and Detailed Explanation (#250 words):

Capacity utilization measures how much of a company's available capacity is actually being used.

It is calculated as:

Capacity Utilization = Actual Output / Design or Effective Capacity

In Operations Management, capacity utilization provides insight into:

- * Operational efficiency
- * Resource usage
- * Potential bottlenecks or underutilization

High utilization may indicate efficiency but can also lead to congestion, fatigue, and quality problems. Low utilization suggests excess capacity and higher unit costs.

The other terms describe different concepts:

- * Design capacity is the maximum theoretical output
- * Effective capacity accounts for normal disruptions
- * Capacity focus refers to strategic specialization

Capacity utilization helps managers balance efficiency with flexibility, making it a core performance metric in both manufacturing and service operations.

NEW QUESTION # 33

Which formula would compute process velocity?

- A. Actual output / standard output
- B. Time a resource is used / time a resource is available
- **C. Throughput time / value-added time**
- D. Output / input

Answer: C

Explanation:

Process velocity is computed using the ratio:

Process Velocity = Throughput Time / Value-Added Time

This metric measures how efficiently time is used within a process. A high ratio indicates excess non-value-added time, such as waiting, moving, or rework.

Operations Management focuses on reducing throughput time while maximizing value-added activities.

Process velocity highlights inefficiencies that are often invisible in traditional productivity measures.

The other formulas measure different concepts:

- * Resource utilization (A)
- * Performance efficiency (B)
- * Productivity (D)

A low process velocity (closer to 1) indicates a lean, efficient process, while high values suggest opportunities for improvement.

NEW QUESTION # 34

A company manufactures and distributes its own products.

When should the company consider outsourcing its distribution?

- A. When the company's distribution costs are the lowest in the industry
- B. When new federal regulations give the company a competitive advantage
- **C. When the company determines that distribution is no longer a core function**
- D. When the company can no longer accurately forecast its transportation costs

Answer: C

Explanation:

A company should consider outsourcing distribution when it determines that distribution is no longer a core function.

Operations Management defines core functions as activities that:

- * Create competitive advantage
- * Differentiate the firm
- * Require proprietary knowledge or capabilities

If distribution does not meet these criteria, outsourcing can:

- * Lower costs
- * Improve service reliability
- * Increase scalability
- * Allow management to focus on strategic priorities

The other options do not justify outsourcing:

- * Forecasting difficulty is a management issue
- * Lowest-cost operators should retain distribution
- * Regulations do not eliminate strategic relevance

Outsourcing decisions must align with long-term operations strategy, not short-term cost fluctuations.

NEW QUESTION # 35

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