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ISACA COBIT-Design-and-Implementation Prüfungsplan:

Thema	Einzelheiten
Thema 1	<ul style="list-style-type: none">• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Thema 2	<ul style="list-style-type: none">• Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Thema 3	<ul style="list-style-type: none">• COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Thema 4	<ul style="list-style-type: none">• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Thema 5	<ul style="list-style-type: none">• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.

Thema 6	<ul style="list-style-type: none"> • The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
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>> COBIT-Design-and-Implementation Buch <<

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ISACA COBIT Design and Implementation Certificate COBIT-Design-and-Implementation Prüfungsfragen mit Lösungen (Q68-Q73):

68. Frage

In which of the following phases should quick wins be implemented in order to build credibility?

- A. Where do we want to be?
- B. Where are we now?
- C. What needs to be done?
- **D. How do we get there?**

Antwort: D

Begründung:

In the COBIT 2019 implementation lifecycle, quick wins are essential for demonstrating early success and building credibility for the governance initiative. Implementing quick wins provides tangible results that can help secure stakeholder support and buy-in for the ongoing governance program. The appropriate phase for implementing quick wins is during the phase where the organization outlines and starts to execute the plan for achieving its governance objectives.

Detailed Explanation with References:

* What needs to be done? (Option A):

* This phase involves understanding the governance requirements, identifying gaps, and determining the necessary governance components. While important for planning, this phase is more about identifying needs rather than implementing solutions.

* Where do we want to be? (Option B):

* This phase focuses on defining the target state of the governance system, setting goals, and envisioning the desired outcomes. It is more strategic and future-oriented, outlining what the organization aims to achieve but not yet focusing on implementation.

* How do we get there? (Option C):

* This phase is about developing and executing the implementation plan to reach the desired state. It involves detailing the actions, resources, and timelines required to achieve the governance objectives. Implementing quick wins during this phase is crucial because it helps to demonstrate progress, build momentum, and validate the approach taken. Early successes in this phase can boost confidence and support for the broader governance initiative.

* According to the COBIT 2019 Implementation Guide, achieving and demonstrating quick wins during this phase is critical to maintaining stakeholder engagement and demonstrating the value of the governance improvements.

* Where are we now? (Option D):

* This phase involves assessing the current state of the governance system, identifying existing issues, and understanding the baseline. It is more diagnostic and evaluative, laying the groundwork for planning but not yet focusing on implementation.

Conclusion: The correct answer is C. How do we get there?. Implementing quick wins during this phase helps to build credibility and support for the governance program by showing early, tangible improvements and demonstrating the feasibility and benefits of the proposed governance changes.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

69. Frage

Which of the following is an important component for an enterprise strategy archetype of client service /stability as defined by COBIT 2019?

- A. Services, infrastructure, and applications component
- B. Important influence of culture and behavior component
- C. Support for the portfolio management role with an investment office
- D. Organizational structures

Antwort: A

Begründung:

The COBIT 2019 Design Guide provides archetypes of enterprise strategies. For "Client Service/Stability":

"The services, infrastructure, and applications component plays a critical role in supporting a strategy focused on stability and reliable service delivery." This component ensures operational reliability, a key aspect of the stability archetype.

Reference:COBIT 2019 Design Guide, Section 4.4.1

70. Frage

Which of the following functions would be responsible for executing a contract that retains independent legal consultants to review the level of regulatory compliance of a proposed IT solution?

- A. Procurement office
- B. I&T security
- C. Executive leadership team
- D. Legal office

Antwort: D

Begründung:

The function responsible for executing a contract that retains independent legal consultants to review the level of regulatory compliance of a proposed IT solution is the Legal Office. This function ensures that all legal aspects, including compliance with regulations, are thoroughly reviewed and addressed.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk):This objective highlights the role of the legal function in managing risk and compliance.

* COBIT 2019 Implementation Guide, Chapter 3:This chapter underscores the responsibilities of the legal office in ensuring that IT solutions comply with regulatory requirements.

The legal office is best positioned to manage contracts with legal consultants and ensure that the proposed IT solution adheres to all necessary legal and regulatory standards.

71. Frage

Which of the following is the PRIMARY benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes?

- A. Identification and mitigation of all identified risks
- B. Development of a business case outline
- C. Development of enterprise goals that align to established targets
- D. Identification of process improvement opportunities

Antwort: D

Begründung:

The primary benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes is the identification of process improvement opportunities. This analysis helps to pinpoint specific areas where

processes can be enhanced to achieve the desired capability levels.

Setting targeted capability levels and conducting a capability-level gap analysis allows an enterprise to:

- * Identify gaps between current and desired process capabilities.
- * Highlight areas where processes are underperforming.
- * Prioritize improvement initiatives to close these gaps.

COBIT 2019 Framework References:

- * COBIT 2019 Design Guide, Chapter 2: Discusses the use of capability levels and gap analysis to identify and prioritize process improvement opportunities.
- * COBIT 2019 Implementation Guide, Chapter 5: Provides guidance on conducting capability-level gap analyses to drive process improvements.

By identifying process improvement opportunities through capability-level gap analysis, the enterprise can systematically enhance its processes, leading to better performance and alignment with business objectives.

72. Frage

Under which circumstances should an enterprise consider the implementation of a strong compliance function as part of their governance system?

- A. When the enterprise is operating in a high-threat landscape because of its geopolitical situation
- B. When the enterprise has a strict set of policies and procedures in place
- C. Under all circumstances, because every enterprise is subject to compliance regulations
- **D. When the enterprise is subject to substantially higher than average compliance regulations because it is operating in a heavily regulated industry sector**

Antwort: D

Begründung:

An enterprise should consider the implementation of a strong compliance function as part of their governance system when it is subject to substantially higher than average compliance regulations because it is operating in a heavily regulated industry sector. In COBIT 2019, the need for a strong compliance function is influenced by the regulatory environment in which the enterprise operates. Enterprises in heavily regulated industries face stringent compliance requirements and significant consequences for non-compliance. Therefore, a robust compliance function is essential to ensure adherence to regulations and to mitigate compliance-related risks.

COBIT 2019 Framework References:

- * COBIT 2019 Framework: Introduction and Methodology, Chapter 5: Discusses the importance of compliance requirements as a design factor in tailoring the governance system.
- * COBIT 2019 Design Guide, Chapter 2: Highlights the role of compliance and assurance capabilities in highly regulated industries. Implementing a strong compliance function in such scenarios helps the enterprise manage regulatory risks, maintain compliance, and avoid legal and financial penalties.

73. Frage

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