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### Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.</li></ul>

Topic 5	<ul style="list-style-type: none"> <li>• <b>Measurement, Metrics, and Reporting:</b> This section of the exam measures the skills of DevOps engineers and covers metrics that help monitor and evaluate the performance of DevOps practices. Topics include speed, quality, culture, change lead time, cycle time, and the use of dashboards, value-driven metrics, and AIOps in reporting and decision-making.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>• <b>Business and Technology Frameworks:</b> This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.</li> </ul>

## Peoplecert PeopleCert DevOps Foundation v3.6 Exam Sample Questions (Q61-Q66):

### NEW QUESTION # 61

Updates to a complex critical business service are released every calendar quarter. The business would like to increase the frequency of releases for this service.

Why would segmenting the service into microservices help to improve the frequency of release?

- A. Microservices are always open source so they can be modified frequently to meet business requirements
- **B. Microservices create a service architecture built on smaller modules that can be updated independently without affecting the primary system**
- C. Microservices can be built quickly to correct or remove errors in the primary system
- D. Microservices are less expensive and therefore can be built and released more frequently

**Answer: B**

Explanation:

Microservices architecture breaks down applications into small, independent, loosely coupled services that can be developed, tested, and deployed independently.

\* Why does this improve release frequency? Each microservice can be updated, tested, and deployed on its own, reducing the risk and coordination overhead associated with monolithic releases.

\* This allows for faster feedback and more frequent delivery of value to users.

Extract-style reference:

"Microservices enable teams to deploy independently, reduce deployment risk, and increase release frequency by decoupling services."

-Accelerate: The Science of Lean Software and DevOps, Chapter 4

PeopleCert DevOps Foundation v3.6: Stresses modular architectures for enabling rapid, independent deployments and continuous delivery.

### NEW QUESTION # 62

Which two measures together BEST show shared success across technology teams?

- A. Deployment frequency and change lead/cycle time
- **B. Throughput and stability**
- C. Employee retention and Net Promoter Score
- D. Mean Time to Repair (MTTR) and change failure rate

**Answer: B**

Explanation:

The two best measures to show shared success across technology teams are throughput and stability:

\* Throughput (deployment frequency, lead time): Measures how fast teams deliver value.

\* Stability (change failure rate, MTTR): Measures how reliably systems operate.

Why these two?

Focusing on both ensures teams deliver quickly and safely. High throughput without stability causes outages; stability without throughput slows business.

Other options:

\* Deployment frequency + change lead/cycle time: Both are throughput measures, missing stability.

\* MTTR + change failure rate: Both are stability, missing throughput.

\* Employee retention and NPS: People measures, not delivery.

Extract-style reference:

"High performers in DevOps exhibit both high throughput (deployments per day) and high stability (low failure rates, fast recovery), proving it's possible to achieve both."

-Accelerate: The Science of Lean Software and DevOps, Ch. 2

PeopleCert DevOps Foundation v3.6: Shared success is about flow and reliability, not just one or the other.

### NEW QUESTION # 63

Which of the following is NOT a characteristic of a DevOps culture?

- A. Command and control
- B. Reflective
- C. Accountability
- D. Data driven

**Answer: A**

Explanation:

A DevOps culture is built on principles like being data-driven, reflective (willing to learn from experience), and accountable (taking ownership, not blaming others).

\* Command and control cultures are the opposite: hierarchical, rigid, discouraging initiative and learning. DevOps strives for empowerment, experimentation, and psychological safety.

Why not the others?

\* Data-driven: Decisions are based on measurement and feedback, core to DevOps.

\* Reflective: Regular retrospectives and post-incident reviews are essential DevOps rituals.

\* Accountability: Teams are responsible for the software they build and operate.

Reference/Extract:

"DevOps culture values collaboration, continuous learning, and a data-driven, accountable approach to improvement. Command and control structures stifle innovation and slow down feedback."

-State of DevOps Report (2019), PeopleCert DevOps Foundation v3.6 Section 3.2

### NEW QUESTION # 64

Which of the following is NOT a metric for culture?

- A. Deployment frequency
- B. Engagement and morale
- C. Employee Net Promoter Score (eNPS)
- D. Retention

**Answer: A**

Explanation:

Deployment frequency is not a culture metric.

\* It's a process metric, indicating how often code is released.

\* Culture metrics focus on engagement, morale, retention, psychological safety, and NPS.

Why not the others?

\* Employee NPS: Measures employee satisfaction and willingness to recommend.

\* Engagement/morale: Direct indicators of cultural health.

\* Retention: How well an org keeps talented people, reflecting culture.

Extract-style reference:

"Measuring DevOps culture relies on employee engagement, morale, and retention, not on delivery metrics like deployment frequency."

-State of DevOps Report

PeopleCert DevOps Foundation v3.6: Culture metrics focus on people, not just process.

### NEW QUESTION # 65

What is the BEST description of the Theory of Constraints?

- A. A methodology for identifying the most important limiting factor that stands in the way of achieving a goal
- B. A methodology for shortening feedback loops so that IT is able to understand and respond faster to customer needs
- C. A methodology for encouraging experimentation and learning so that organizations can identify constraints and practice for failure
- D. A methodology for designing and implementing the processes that underpin deployment pipelines

**Answer: A**

Explanation:

Theory of Constraints is a methodology that seeks to identify the single, most important limiting factor (constraint) in a process and systematically improve it until it's no longer the limiting factor.

Extract-style reference:

"The Theory of Constraints provides a powerful framework for identifying bottlenecks (constraints) that limit system performance and focusing improvement efforts on these areas to maximize throughput."

-Goldratt's Theory of Constraints

DevOps Foundation syllabus discusses this as a foundational Lean concept, directly applicable to software delivery pipelines, where delays or resource shortages can restrict overall throughput.

## NEW QUESTION # 66

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