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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q64-Q69):

NEW QUESTION # 64

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Programme
- B. Portfolio
- C. Project
- D. Business as usual

Answer: A

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This

distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 65

Which occurs when the P3O implementation programme is closed?

- A. Risks to the implementation are captured
- **B. P3O capability becomes business as usual**
- C. Blueprint is produced to document processes
- D. Vision Statement is to reflect delivery

Answer: B

Explanation:

The P3O Foundation (2013) manual states that when the P3O implementation programme closes, the P3O capability becomes business as usual. Section 4.4.5 notes, "Upon closure of the implementation programme, the P3O capability is fully integrated into business as usual, marking the end of the transition phase." This differs from updating the Vision (A), producing the Blueprint (B), or capturing risks (C), which occur earlier.

The 2013 edition emphasizes this transition to ensure operational sustainability, aligning with the P3O's long-term role. This finalizes the implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.4.5, AXELOS.

NEW QUESTION # 66

Which is an underlying success factor for a Temporary Office model?

- A. Programme or project culture does not exist
- B. Programmes or projects develop their own templates
- C. P3M3 maturity level of 3 or above
- **D. Consistent PPM training through approved training providers**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 67

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. P3O Sponsor and Portfolio Analyst
- B. Head of COE and Programme Specialist
- **C. Head of Programme Office and Programme Manager of the relevant programme**
- D. Head of P3O and P3O Sponsor

Answer: C

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section

3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.
Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 68

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Portfolio
- **B. P3O**
- C. Project
- D. Programme

Answer: B

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 69

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