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PRINCE2 Practitioner certification exam consists of 68 multiple-choice questions that must be completed within two and a half hours. PRINCE2Practitioner exam is designed to test the candidate's ability to apply the PRINCE2 methodology to different project scenarios and assess their ability to tailor the methodology to meet project-specific needs. PRINCE2Practitioner exam covers topics such as project planning, risk management, change management, and project governance. Upon passing the exam, candidates will be awarded the PRINCE2 Practitioner certification, which is valid for three years.

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PRINCE2 Practitioner Exam Sample Questions (Q80-Q85):

NEW QUESTION # 80

Project Scenario - Health and Safety Training Project:

ABC Company is a well-established training company that uses a standard model to develop training materials and deliver courses to customers.

ABC Company has commissioned a project in response to recent changes in government legislation relating to health and safety on construction sites. The project will deliver "capability to provide health and safety training", including the materials needed for classroom-based training and e-learning. The expected benefits for construction companies include a reduction in lost days and legal costs due to accidents.

The e-learning course will be developed by a specialist external consultancy. The materials for classroom-based training will be delivered by ABC Company's development team. All course materials will be piloted before they are used. ABC Company will deliver training to its customers and also hopes to sell the course materials to other training companies as part of their operational business. ABC Company will use their own sales and marketing departments to promote the courses.

The legislation requires construction companies to comply with the new legislation within two years. The course materials and trainers have to be accredited by a government agency before courses can be delivered.

ABC Company is planning to deliver pilot courses within five months of starting the project.

The ABC Company standard development model for new courses recommends the following stages:

Stage 1	Initiation stage
Stage 2	Classroom-based training materials Marketing materials Training venue specifications Accredited classroom-based course
Stage 3	E-learning course Amended course booking procedures Marketed courses Planned pilot courses Updated corporate quality procedures Accredited e-learning course Accredited trainers
Stage 4	Delivered pilot courses Finalized materials Project product: Capability to provide health and safety training

End of the Project scenario.

Additional Information:

The Chief Executive Officer (CEO) founded the company five years ago. Under her leadership, ABC Company has grown quickly into a successful training company. It delivers a range of accredited professional training.

The Finance Director is also a founder member of ABC Company and is responsible for authorizing budgets for the Operations and Development Teams. She authorizes all large contracts personally.

The Purchasing Manager reports to the Finance Director and is responsible for managing and monitoring supplier contracts.

The Operations Director is responsible for the delivery of all training and for the training development budget. His department organizes courses, venues and trainers. They work with the Product and the Sales teams to provide a comprehensive training schedule. ABC Company's IT manager reports to the Operations Director.

The Business Development Director has recently been appointed to identify new training needs and propose new products. She will work with the Operations Director to ensure a cost-conscious approach and that appropriate development technologies are used for the health and safety course.

The Training Development Manager reports to the Business Development Director and is responsible for developing training materials and gaining accreditation, in accordance with the standard course development model. Course developers in his team have skills in a range of development technologies and are allocated to projects as needed.

The Training Delivery Manager, who reports to the Operations Director, is responsible for ensuring that internal and external trainers deliver ABC Company training courses to the required standard. He also checks course materials to ensure they are fit for purpose and of the required quality.

The Central Services Director has responsibility for corporate communications, facilities management and configuration management. He recently led a project to consolidate all company quality systems into one quality management system and set up a corporate quality department, now managed by the Corporate Quality Manager.

The Corporate Document Manager reports to the Central Services Director. She helped establish the company's document management system and now operates it across the business. She manages a team of administrators and contracts staff when workload is high.

The Sales Director joined ABC Company two months ago and is keen to establish himself by suggesting new markets for the courses and material. All account managers and the marketing team report to him. They promote existing training courses to other training companies and existing customers.

End of the additional information.

During stage 4, a work package was authorized for the 'delivered pilot courses' to be completed by the end of week 2. The 'finalized materials' work package will start in week 3. Both work packages have zero tolerances, and finalizing the materials is dependent on feedback from the pilot courses.

During week 1, there were some problems with the pilot courses, so at the start of week 2 the team manager rescheduled the courses to week 3, and reported this in the weekly checkpoint report as the end of week 2.

Should the team manager have reported this delay previously as an issue, and why?

- A. No, because the checkpoint report for week 1 should include information on any issues that occurred.
- B. No, because the feedback from the rescheduled courses can be used in week 4 to finalize the materials.
- C. Yes, because the work package to deliver the pilot courses was forecast to exceed its time tolerance.
- D. Yes, because a team manager should not change the scheduled order of a work package.

Answer: A

NEW QUESTION # 81

BUSINESS CASE

Here are three statements from the business case for the Health and Safety Project.

Under which heading in the business case (A-F) should they be recorded?

Choose only one heading for each statement. Each heading can be used once, more than once, or not at all.

New legislation relating to health and safety improvements on construction sites has been published.	Reasons
The Finance Director will release the project funds.	Business options
ABC's revenue will increase by 5%.	Expected benefits
	Expected dis-benefits
	Timescale
	Costs

Answer:

Explanation:

Explanation

New legislation relating to health and safety improvements on construction sites has been published.	Reasons
The Finance Director will release the project funds.	Business options
ABC's revenue will increase by 5%.	Expected benefits
	Expected dis-benefits
	Timescale
	Costs

NEW QUESTION # 82

The work package to produce the 'updated corporate quality procedures' was created during stage 3. Before accepting the work package, the team manager produces the team plan and finds that the expected delivery date is unrealistic. As a result, the project manager agrees an extra two weeks to complete the work package, within the current stage tolerance. The work package is then accepted by the team manager.

Is this an appropriate application of the 'manage product delivery' process, and why?

- A. No, because the use of the stage time tolerance should be authorized by the project board.
- **B. Yes, because the team manager should agree the limits within which the work is to be completed.**
- C. No, because the work package, defined by the project manager, should not be changed.
- D. Yes, because the team manager should set the time required to complete a work package.

Answer: B

Explanation:

Explanation/Reference:

Managing a Stage Boundary and Closing a Project

Question Set 1

NEW QUESTION # 83

A team manager forecasts a work package will exceed time tolerance and raises an issue.

Is this appropriate application of the progress practice, and why?

- A. No, because an exception report is required immediately
- **B. Yes, because forecast exceptions must be escalated**
- C. Yes, because planning should improve
- D. No, because escalation should wait

Answer: B

Explanation:

PRINCE2 requires escalation when a tolerance is forecast to be exceeded, not after it is breached.

Raising an issue is the correct first step.

NEW QUESTION # 84

ABC Company uses a standard development model to develop courses and uses PRINCE2 to manage these projects. The objectives from the Health and Safety Training Project have been documented in the business plan of ABC Company. This business plan has triggered this project. As a result, to save time, the executive has decided to simplify the 'starting up a project' process. The project mandate will be adapted and becomes the project brief.

Is this appropriate, and why?

- A. Yes, because the executive can initiate the project based on the project mandate by passing the 'starting up a project' process.
- **B. No, because the project brief should be a statement which includes a fuller description of the project.**
- C. No, because capturing lessons from previous projects identify lessons to be applied to this project.
- D. Yes, because the business outcomes are clear, the project brief can be a sample statement elaborating the mandate.

Answer: B

NEW QUESTION # 85

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