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To be eligible for the PSP Certification Exam, candidates must have a minimum of four years of experience in planning and scheduling or a related field. AACE-PSP Exam covers topics such as project planning, scheduling, progress measurement, and

project controls.

AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q194-Q199):

NEW QUESTION # 194

In a "crashed" schedule, which is a chain of activities that precede activity 2004?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. 1001, 2001, 2002, 2003
- B. 1001, 2002, 2002, 2003, 3001
- C. 1001, 2002, 2003
- D. 2001, 2002, 2003, 2007

Answer: A

Explanation:

* Crashed Schedule Predecessors to Activity 2004:

Activity 2004 (River Diversion to Pipeline) depends on completion of:

1001 (Preliminary Civil Work).

2001 (River Diversion Stage 1).

2002 (River Diversion Stage 2).

2003 (River Diversion Dam).

* Exclusion of Other Activities:

Activity 2007 is not part of the crashed schedule's direct predecessor chain.

Other options include duplicated or incorrect entries.

* PSP Study Guide Reference:

Logical sequence analysis confirms these predecessors (Ref: PSP Study Guide, Chapter 2A: Activity Sequencing and Critical Path Analysis).

NEW QUESTION # 195

Which of the following is least likely to affect the criticality of resources in resource planning process?

- **A. Cost estimating process output**
- B. Organizational resources availability
- C. Organization breakdown structure
- D. Feedback from resource optimization

Answer: A

NEW QUESTION # 196

Who will receive the most benefit from a master schedule of the Spring Highway project?

- A. ALPHA
- B. GOUGE, Inc
- **C. SDOT**
- D. BILCO

Answer: C

Explanation:

* SDOT, as the project owner or primary stakeholder, benefits most from a master schedule as it provides an overview of progress, resource allocation, and critical path analysis for the entire project.

* Contractors (e.g., BILCO) may rely on more detailed schedules specific to their scope rather than the overall master schedule.

* Reference: PSP Study Guide, Section 2.4.8 - Management Summary, which explains how master schedules are valuable to owners and stakeholders for overall project oversight.

NEW QUESTION # 197

Which of the following types of delay will NOT result in a time extension and additional compensation for a contractor?

- **A. Non-excusable delay**
- B. Compensable delay
- C. Excusable delay
- D. Non-compensable delay

Answer: A

Explanation:

* Definitions of Delays

Excusable Delay: These are delays not caused by the contractor and may be beyond their control. They can be compensable (entitling the contractor to both time and monetary compensation) or non-compensable (entitling only time extension). Examples include acts of God or owner-caused delays.

Non-Excusable Delay: These delays are caused by the contractor, such as poor planning or lack of resources. Non-excusable delays do not qualify for any compensation or time extensions.

Compensable Delay: A type of excusable delay caused by the owner or their representatives that entitles the contractor to both time extension and additional compensation.

Non-Compensable Delay: An excusable delay that entitles only time extension but no monetary compensation (e.g., natural disasters).

* PSP Study Guide Reference: The PSP Study Guide emphasizes understanding the types of delays to analyze their impacts on schedules and costs. Non-excusable delays, which result from the contractor's actions, are clearly categorized as not providing grounds for time extensions or additional payments.

* Analysis for Selection:

Option A: Non-excusable delays do not provide contractors with any extensions or compensation as they result from the contractor's responsibility.

Option B: Compensable delays provide both time and compensation and do not match the question's condition.

Option C: Non-compensable delays, though they provide no monetary compensation, can allow time extensions under certain circumstances.

Option D: Excusable delays generally entitle contractors to time extensions, with or without compensation depending on the type.

* Conclusion: The correct answer is A. Non-excusable delay, as these delays provide neither time extensions nor compensation to the contractor.

NEW QUESTION # 198

Determine the correct formula and date for the late finish for Activity 2002.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
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3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
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6003	Rock Fill: to elevation 50	8001 9002	FS SS	65 65	152	\$1,360,000	113	\$1,540,000

	elevation 50	9002 9003	FF FS					
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
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9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
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9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
	Valve House –	10001	FS		24	\$132,000	24	\$132,000

- A. LS.2003 - 1 day -> 10-06-01.
- B. LS.2003 + 1 day -> 10-07-01.
- C. LS.2003 - 1 day -> 11.06.01.
- D. LS.2003 - 1 day -> 10-05-01.

Answer: D

NEW QUESTION # 199

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