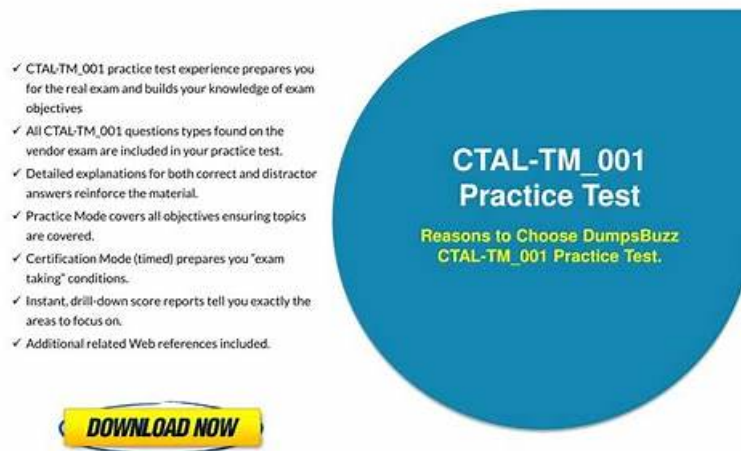


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q44-Q49):

### NEW QUESTION # 44

Which of the following Is a way in which risk analysis drives test analysis?

- A. it drives root cause analysis for any defects found
- **B. It guides the selection of test conditions that must be covered by testing**
- C. It influences the type of reporting that will be used during execution
- D. It determines which tests should be executed first

**Answer: B**

Explanation:

\* Role of Risk Analysis in Test Analysis:

\* Risk analysis identifies areas with the highest likelihood and impact of failure, enabling the test team to focus on critical functionalities.

\* It is used to determine test conditions that must be addressed to mitigate risks effectively.

\* Evaluation of Options:

\* A is incorrect as determining test execution order happens during test execution, not analysis.

\* B is correct because selecting test conditions is part of test analysis influenced by risk levels.

\* C relates to reporting and is unrelated to test analysis.

\* D pertains to defect management, not test analysis.

References and Syllabus Alignment:

\* This aligns with risk-based testing as described in "Risk Analysis and Risk-Based Testing" (TM-1.3.1).

### NEW QUESTION # 45

Which testing metric identifies defect density?

- A. Project
- **B. Product**
- C. People
- D. Process

**Answer: B**

Explanation:

Defect density is a testing metric that measures the number of defects identified in a component or system divided by the size of the component or system (expressed in standard measurement terms, e.g., lines-of-code, number of classes or function points)<sup>1</sup>. Defect density is a product metric, as it evaluates the quality or reliability of a software product<sup>2</sup>. Therefore, option B is the correct answer. Option A is incorrect because project metrics are metrics that measure the characteristics of the software project, such as cost, schedule, effort, scope, or resources<sup>3</sup>. Option C is incorrect because process metrics are metrics that measure the characteristics of the software process, such as effectiveness, efficiency, productivity, or maturity. Option D is incorrect because people metrics are metrics that measure the characteristics of the software personnel, such as skills, experience, motivation, or satisfaction. References: 1: Defect Density | ISTQB Glossary 2: Software Testing Metrics: What is, Types & Example 3: [Project Metrics - Software Testing Fundamentals] : [Process Metrics - Software Testing Fundamentals] : [People Metrics - Software Testing Fundamentals]

### NEW QUESTION # 46

Consider the following scenario:

Your customer is closely involved in the development project. Requirements are communicated verbally and rarely written down. An iterative development model is being followed and time boxing is used to stay on schedule.

Which of the following statements is true? [3]

- A. A requirements traceability matrix will be created at the start of each iteration.
- **B. There is a risk that the system architecture may have to be changed during the development process.**
- C. Testing will start when all coding is completed.
- D. Your developers are using a waterfall methodology.

**Answer: B**

Explanation:

In an iterative development model with close customer involvement and verbal communication of requirements, there is an inherent risk of changes in the system architecture. This is due to the evolving understanding of requirements and the potential for new requirements to emerge as the project progresses.

References: The ISTQB Advanced Level Test Manager syllabus emphasizes the importance of managing risks in iterative development models<sup>1</sup>. It suggests that test managers should be prepared for changes, including possible alterations to the system architecture, as part of the risk management process<sup>23</sup>. This approach ensures that the testing strategy remains flexible and responsive to changes throughout the development lifecycle.

### NEW QUESTION # 47

Which two of the following activities would normally occur in the Acquisition stage of a tool's lifecycle?

- a) Assign a tool administrator to decide on best use of the tool
  - b) Establish a backup and restore strategy for the tool
  - c) Review other tools provided by the same vendor
  - d) Determine how the tool may be impacted by a change to the operating environment e) Develop and implement a training plan for new users of the tool
- SELECT ONE OPTION

- A. c and e.
- B. a and e.
- C. a and b.
- D. b and d.

**Answer: A**

#### NEW QUESTION # 48

You are Test Manager on a new project and have estimated the test effort to be 500 days, assuming that you will find no more than 50 defects and 5 test iterations being required. The project manager has said the estimate is too high. Which of the following options could enable you to reduce this estimate?

SELECT ONE OPTION

- A. Allow more time for the developers to fix the defects found.
- B. Agree an increase in the Unit test coverage before the code is delivered to your test team.
- C. Increase the regression test coverage.
- D. Assign more test analysts to the test execution phase.

**Answer: B**

#### NEW QUESTION # 49

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